

FINANCIAL TIMES

Shimon Peres
Taking risks
for peace

Page 13

Asian growth
A miracle
that will last

Martin Wolf, Page 12

Gene of distress
The war on
Alzheimer's

Technology, Page 10

Kenya
IMF weighs up
the reforms

Page 4

World Business Newspaper

TUESDAY JANUARY 23 1996

Peres seeks peace talks summit with Syrian president

Israeli prime minister Shimon Peres called for a summit with Syrian president Hafez al-Assad to ensure an Israeli-Syrian peace deal before the end of the year as the two countries prepare to resume peace talks in the US tomorrow. Mr Peres warned "time is running out" for a deal unless the two government leaders became directly involved in the negotiations. Page 14; Palestinian poll results, Page 4; Damascus dilemma, Page 13

TCI in Sega cable plans TCI International, the international arm of the world's largest cable operator, is close to a deal with Sega Enterprises to launch Sega computer games channels on cable networks throughout Europe. Page 15

Nestlé, the world's largest foods group, unveiled a slight fall in 1995 sales, \$F55.4bn (\$47bn) from \$F56.9bn a year earlier as adverse exchange rates overshadowed strong growth. Page 18

Controversy hits Austrian coalition plans The extremist views of a senior aide to Austria's far-right Freedom party leader Jörg Haider have embarrassed the conservative People's party, which is trying to form a coalition government. Page 8

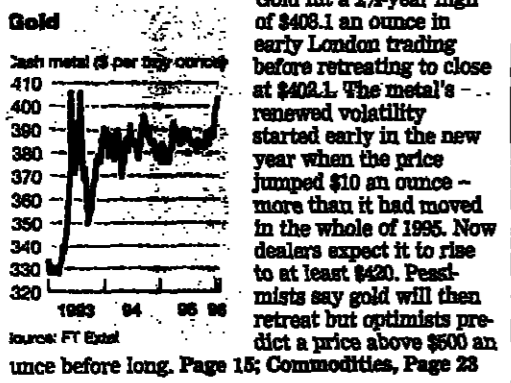
Fortis bid results The UK hotels business - which will hit the headlines today with the result of a \$2.9bn (\$80m) hostile bid for Fortis group by TV and leisure company Granada - is recovering after a long period in the doldrums. Page 8; Editorial Comment, Page 18; Lex, Page 21; M&M decision, Page 21

'Oréal set to win Maybelline The bid battle for Maybelline, the second highest US cosmetics company, appeared to be over after German consumer products group J&J A Benckiser bowed out of the competition with French cosmetics company, J'Oréal. Page 18; Lex, Page 14

Pakistan bank sell-off delayed Pakistan's privatisation programme suffered a further hitch as the government announced that the planned sale of United Bank, the country's second largest bank, was being delayed for a second time. Page 14

Yeltsin likely to stand Russian president Boris Yeltsin said he was likely to stand in presidential election in June, but he would wait until mid-February to announce a final decision. Ambitious worry reform camp, Page 2

London gold price hits 30-month high



Canada pushed on submarine deal Canada, being pressed by Britain to decide whether it wants to buy four British Upholder-class diesel-electric submarines for C\$400m (US\$294m). Page 4

Nissan, the Japanese carmaker which is 24 per cent owned by Ford, announced plans to streamline its domestic marketing and sales. Page 17

Bank of Tokyo, one of Japan's largest and most prestigious commercial banks, said an employee had defrauded it of more than ¥830m (\$8.1m) over five years. Page 5

Lebanon bourse reopens The Beirut stock exchange, once the Middle East's busiest before it was closed at the height of the Lebanese civil war, resumed trading after a 13-year break. Page 4

Jordan halts exports to Iraq Jordan plans to cut its exports to Iraq this year by nearly half to just over \$200m, citing high debts to the kingdom by the beleaguered Baghdad government.

Iran Jayan hostage freed Iranian Jayan separatist rebels freed one of the 14 hostages - including six foreigners - held for two weeks since they were seized from Mapunduma village in the land's highlands.

Deal producers protest French, Dutch and Belgian deal producers protested in Brussels against a draft European Union proposal to ban the use of crates for rearing calves and to impose a balanced diet. They argued the deal industry risked being sacrificed to animal protection.

Reprimandations between Dutch and Germans as aircraft maker faces collapse

Daimler warns of \$4bn loss as it ends support for Fokker

By Wolfgang Münchow in Stuttgart and Ronald van de Krol in Amsterdam

Daimler-Benz warned yesterday it would make a DM60m (\$40m) loss for 1995, the worst ordinary result ever recorded by a German company, as it decided to end financial support for Fokker, its Dutch aircraft subsidiary.

The withdrawal from Fokker will cost Daimler-Benz DM2.3bn in write-offs, and put the Dutch group, the world's oldest aircraft maker, at acute risk of financial collapse.

The move led to reprimandations between the German company and the Dutch government over blame for Fokker's likely collapse. The employees' best hopes of keeping their jobs now rest on the ability of Fokker's management and the Dutch government to find a buyer for some of its businesses.

Yesterday's announcement underlines Daimler-Benz's determination to dissociate itself from loss-making activities. The decision was taken by the group's supervisory board, which met in an emergency session. It followed the breakdown last Friday of last-ditch rescue talks between Mr Jürgen Schrempp, chairman

of Daimler-Benz, and the Dutch government, which retains a minority stake.

Mr Wim Kok, the Dutch prime minister, refused to put up with €1.5bn (\$7bn) towards a proposed €12.3bn capital injection, which Daimler-Benz was seeking as a pre-condition for its own involvement. Fokker was being kept afloat by short-term finance from its parent company.

At a news conference, Mr Schrempp blamed Fokker's plight on the Dutch government. "I simply cannot understand our partner," he said, hinting that the Netherlands would be worse off with the loss of tax revenues and the corresponding increases in unemployment costs.

In The Hague, Mr Hans Wijers, the Dutch economic affairs minister, countered Daimler-Benz's accusation with claims that German demands on the Netherlands had been "extravagant". He called on Daimler-Benz to come up with a "clear and transparent plan" for Fokker.

Mr Schrempp denied suggestions that the decision to pull out of Fokker would harm the political relationship between Germany and the Netherlands. "If you consider what we have done for Fokker, how many billions [of

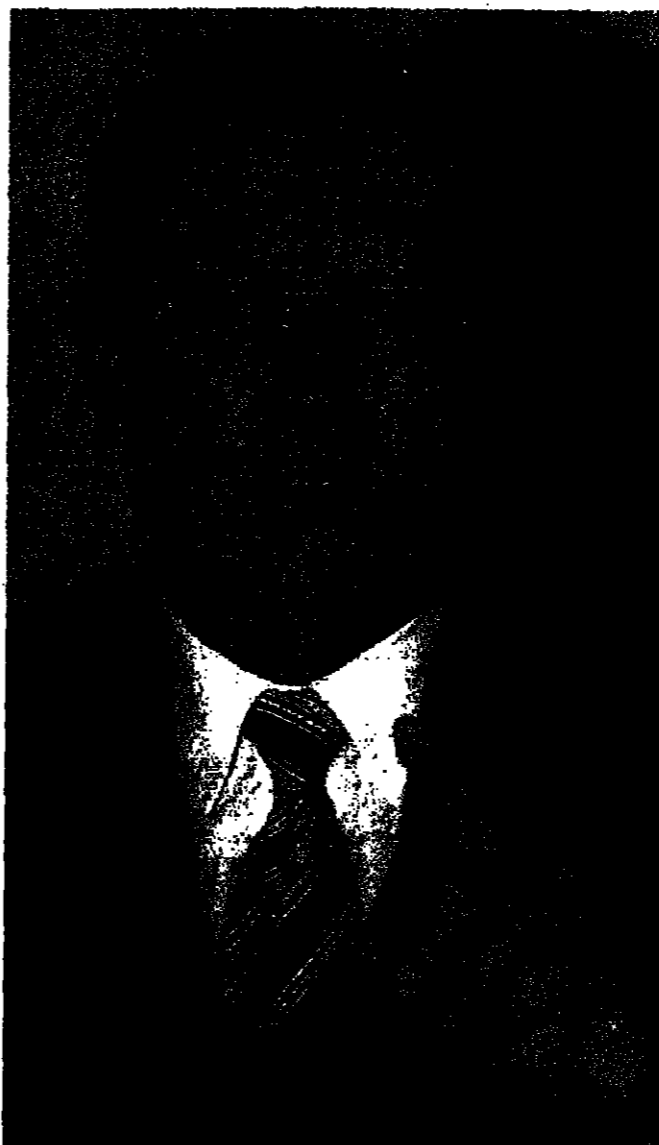
D-Marks] we pumped into that company, you could say that we should not have spent so much."

Mr Manfred Gents, finance director, said the DM2.3bn charge for Fokker involved a number of elements, including write-offs for 69 leased Fokker aircraft, currently owned by two Daimler-Benz financing companies.

He said the level of continued product support for these aircraft would constitute one of the key elements that would influence the residual values of these aircraft and the subsequent size of the write-off. Daimler-Benz said further provisions for Fokker would not exceed DM1bn.

Mr Wijers said the government would do its best to help parts of Fokker survive on their own. The most likely candidates for stand-alone status are Fokker Special Products, a defence sub-contractor, and Fokker Aircraft Services, a maintenance company. But these are small parts of the Fokker group, whose main activity is building 50-seater, 70-seater and 100-seater regional aircraft.

Bombardier of Canada and British Aerospace have already



Daimler-Benz chairman Jürgen Schrempp addressing a news conference in Stuttgart on the fate of subsidiary Fokker

Electronics group set to make £1bn US acquisition

By Christopher Price in London

Farnell Electronics, the fast-growing UK electronic components distributor, is poised to make its largest acquisition so far with a US purchase expected to be worth more than £1bn (£1.54bn).

Its target is thought to be all or part of Premier Industrial Corporation, the fourth largest US electronics distributor, although other companies being mentioned by analysts yesterday included Marshall and Pioneer-Standard.

The UK group's shares were suspended before the market opened yesterday. An announcement is expected within the next few days.

Farnell's move would be the latest in a series of purchases which have helped increase its market capitalisation from £200m five years ago to £970m at yesterday's suspension price of 67p.

It has made no secret of its intention of expanding in the US. Mr Howard Poulson, chief executive, underlining the group's ambitions at the time of the interim results in October, said the company intended to supplement the opening of its new distribution centre in South Carolina by buying other distributors.

Premier, which is based in Cleveland, Ohio, and runs an extensive catalogue business, has a market capitalisation of more than \$2bn. Last year, it had after-tax profits of \$108.1m on sales of \$818.2m.

Premier's size led to speculation among analysts that Farnell may buy only part of the company. Component distribution accounts for just under three-quarters of group sales.

There were also suggestions that members of the Mandel family, which owns 68 per cent of the company's shares, might be willing to sell their stakes.

Farnell's acquisitions over the past five years have included the electronic components businesses of STC and Multicomponents from ITV, at a combined cost of £107m. These boosted the distribution side of its business.

It sold its manufacturing business for \$80m last year in a move which gave it a war chest for further expansion.

Galileo reveals Jupiter's ferocious winds

By Clive Cookson in London and Christopher Purves in Mountain View, California

The first weather report from the giant planet Jupiter, transmitted by the Galileo space probe, shows intense turbulence and ferocious winds blowing at 380mph - far faster than Earth's worst hurricanes. Layers of intense heat and cold alternate through the thick Jovian atmosphere.

Scientists from Nasa, the US space agency, yesterday released the "startling discoveries" made by the probe during its hour-long suicide plunge through the atmosphere last month. They were the first direct observations of the gases surrounding any of the solar system's outer planets.

The dryness and absence of lightning are disappointing news for those who had fantasised that primitive life might have evolved there. The Nasa researchers say

Preliminary space probe findings show intense turbulence and little chance of primitive life

the conditions detected by the probe reduce "the probability of finding complex organic molecules in Jupiter's atmosphere".

Hydrogen overwhelmingly dominates the Jovian atmosphere, with surprisingly low levels of helium, neon and other elements. There is less water vapour and much less electrical activity than scientists had predicted.

But the unexpected findings would force astronomers to rethink their theories about the formation of planets, said Mr Richard Young, probe scientist at Nasa's Ames Research Centre in California.

The evidence of the winds, which increased in speed during the probe's 100-mile parachute

descent, suggests "the energy source is probably heat escaping from the deep interior of the planet", he said. "This suggests a jetstream-like mechanism rather than swirling hurricane or tornado-like storms."

On the basis of observations from Earth and from the Voyager spacecraft in 1979, astronomers had predicted that the Galileo probe would fall through three layers of cloud. But it actually detected only one "modest" cloud structure - perhaps because the probe happened to plunge into one of the least cloudy areas on Jupiter.

Even so, Mr Wesley Huntress, Nasa's head of space science, said: "The quality of the Galileo

probe data exceeds all of our most optimistic predictions. It will allow the scientific community to develop valuable new insights into the formation and evolution of our solar system and the origins of life within it."

Scientists on the \$1.5bn project have had to endure many disappointments since the design work started 20 years ago, with the expectation that Galileo would

reach Jupiter in the mid-1980s. The worst setback was the failure of the main radio antenna early in the 2.3bn mile journey from Earth. But the improvised back-up arrangement, using a small navigational antenna and tape recorder, worked when it really mattered last month.

The Galileo spacecraft, which released the probe last July, will remain in orbit 130,000 miles above Jupiter for two more years, observing the planet and its moons. Meanwhile the probe scientists will continue to refine the preliminary observations released last night.

Tokyo pension fund warns life groups over investments

By Gerard Baker in Tokyo

Japan's largest public pension fund yesterday raised the flag of revolution in the country's already turbulent financial markets by threatening to remove its funds invested with the nation's life insurance companies.

The Pension Welfare Service Public Corporation, or Nempuku, an arm of the ministry of health and welfare, said it would withdraw up to ¥5,000bn (\$45bn) from the 18 leading life insurers unless they rescinded plans to reduce the minimum rate of return they promise their investors.

The life insurers currently offer to pay a minimum rate on assets of 4.5 per cent. But from April 1 the finance ministry will permit them to reduce that figure to 2.5 per cent, in recognition of the weakness of their own balance sheets.

The Nempuku is the first large institution to reject publicly the new guaranteed rate.

A spokesman for the fund, which manages a total of ¥20,000bn in funds from state

pension contributions, said that if the insurers did not agree to raise the new minimum rate, it would transfer the ¥5,000bn to other fund managers by the end of the current financial year in March.

The minimum rate of return required by the Nempuku's own liabilities to its pensioners is not known, but analysts estimate it to be around 5 per cent.

If the threat is carried out, the life insurers will be forced into a fire sale of a significant proportion of their assets before March 31.

The immediate impact on financial markets could be dramatic.

The insurers, Japan's largest institutional investors, currently have about ¥280,000bn in assets, divided roughly one-fifth in domestic equities, one-fifth in yen bonds, two-fifths in domestic loans and the remainder in foreign bonds and cash.

The companies are already under heavy pressure to liquidate many of their risk assets. Most of their funds still guarantee the

minimum 4.5 per cent, but as equity markets and bond yields have plummeted in recent years, the average rate of return on their investments has been around 3.5 per cent. That has forced them to sell equities and foreign currency-denominated securities.

If they are forced to sell to repay the Nempuku's funds, the main targets are likely to be equities and bonds.

Life insurers are already committed to a long-term reduction in their equity allocations, but may also wish to realise big capital gains made in the rising bond market of the last five years.

But yesterday some of the life insurers were dismissive of the threat. "Where else will they get more than 2.5 per cent on their funds?" said a manager at one life insurance company.

Some speculated that the pressure could simply be a bargaining ploy by the fund in an effort to force the insurers'

Continued on Page 14
Lex, Page 14

New York: Dow Jones Ind. Av. 5,185.10 (+10.40)	FTSE 100 2,962.52 (+1.22)
S&P 500 1,028.16 (+7.7)	Nikkei 225 14,123.25 (+112.25)
Hong Kong 19,842.00 (+8.88)	ASX 200 3,794.2 (+5.8)
London: FTSE 100 2,962.52 (+1.22)	FTSE 250 1,192.25 (+1.22)

3-mo Interbank 5.1%	10-yr Gilt 10.5%
10-yr Treasury Bill 11.1%	10-yr Bond 11.1%

3-mo Interbank 5.1%	10-yr Gilt 10.5%
10-yr Treasury Bill 11.1%	10-yr Bond 11.1%

WTI 15-day (Mar) \$18.27 1/2 (6.55)

News 23	Weather 14	Arts & Culture 11	Markets 28	Recent Issues 34
European News 23	Law 14	Commentary 23	Commodities 28	Share Information 34
International News 23	Features 14	FT Actives 23	FTSE-100 Index 28	London SE 34
Asia-Pacific News 5	Letters 14	Foreign Exchange 23	Gold Markets 28	Wall Street 34
American News 6	Observer 14	Companies 23	US Bond Markets 28	Business 34
World Trade News 4	Technology 14	UK 23	Managed Funds 28	
UK News 6	Business Law 14	US Cap Mkt 23	Money Markets 28	
People 22	Arts 14	UK Companies 14-16		

"I've had to fly, sit in taxis, attend meetings and live on snacks for 24 hours straight. Now what?"



Now, you decompress at a Four Seasons Hotel, where the demands of business feel less demanding. A suit pressed in an hour? A plane ticket in minutes? A presentation with computer graphics? We're at your service 24 hours a day. Our menus offer selections from low-fat linguine with tomato and basil, to rack of lamb, to homemade chicken soup. And our health clubs and pools are equally irresistible after endless hours of travel. For in this value-conscious era, the demands of business demand nothing less.

FOUR SEASONS HOTELS
Four Seasons - Reprint. Defining the art of service at 41 hotels in 19 countries.

EU promises new effort on employment

By Lionel Barber in Brussels

European Union finance ministers yesterday promised a renewed campaign to tackle high unemployment in Europe - but offered no fresh measures in response to concerns about the economic slowdown.

After a meeting in Brussels, the majority view was that the slowdown was a pause in growth which would pick up on the back of the German-led reduction in interest rates.

Recent economic data has shown a decline in business confidence and a rise in unemployment, particularly in Germany. This has cast a shadow over the EU's plan to launch a single currency on schedule in 1993.

Mr Lamberto Dini, Italy's acting prime minister and finance minister, served notice that his country intended to focus more attention on unemployment during its six-month EU presidency.

Mr Jacques Santer, European Commission president, hinted that he was keen to revive the idea that trans-European networks - such as the dollar rail, road, telecommunications and energy infrastructure programmes - could create jobs. Pointing to a financing gap of Ecu760m (\$989m) for TGV-East, the rapid train service to eastern Europe, and the Paris-Brussels-Cologne-Amsterdam-London east rail links, he suggested that other funding instruments might be necessary to raise or provide long-term finance.

But Mr Kenneth Clarke, the UK chancellor, poured cold water on so-called "off-budget" financing or any measures to re-allocate money from the EU budget, which might become available as a result of expected under-spends on the common agricultural policy.

Mr Jürgen Stark, deputy German finance minister, said there was "no alternative" to the policies of budgetary consolidation. Public debt and deficits had risen since 1981. Mr Stark noted, with the result that "We have now reached a

level where further burdens on citizens are no longer possible. If we delay the adjustment measures necessary today the burden will have to be borne by a future generation."

Earlier this month, Germany disclosed that its public deficit in 1989 exceeded the Maastricht treaty's limit of 3 per cent.

Mr Clarke said that the answer lay in increased labour market flexibility. He said it was time for countries such as Belgium and France to reform their labour markets as Britain had done in the 1980s. At around 8 per cent, Britain's jobless rate was much lower than the EU average of close to 11 per cent.

Some ministers stressed the need to avoid the growing public perception that the Maastricht treaty's tough rules on budget consolidation were behind the increase in unemployment.

Mr Philippe Maystadt, the Belgian minister, echoing several colleagues, expressed concern that unemployment was being linked in the public mind to economic and monetary union. "It is a mistake to claim that Maastricht is causing unemployment," he said.

Ministers agreed a rough work programme for the first half of 1990 related to Emu. They are likely to discuss the relationship between countries participating in the single currency and those remaining outside at their informal meeting in Verona in mid-April.

A second issue is the German proposal for a "stability pact" to enforce budget discipline among Emu participants. Mr Clarke warned that further measures to tighten economic convergence in the core group could widen the economic gap with those outside it.

He also said it was vital the management of a Union split between "ins" and "outs" should maintain the single market, avoid big new budgetary transfers, and prevent the disruption of EU institutions if "ins" decided to co-ordinate more closely or vote as a bloc.

Unions play boss in German jobs debate

Judy Dempsey and Wolfgang Münchau report on talks aimed at finding work for 330,000 more people

It is rare for a trade union in Germany to hijack the initiative from the employers and government on a key issue of public debate.

But this is exactly what IG Metall, the steel and engineering union, will have achieved this evening when Chancellor Helmut Kohl, ministers and the umbrella organisations representing the employers and unions meet to discuss how to create jobs and make German industry more competitive.

Mr Hubertus Schmidt, president of IG Metall, predicted that the meeting would deal out a framework for a search to create several hundred thousand jobs across German industry.

Some of those proposals were first set out last November by Mr Klaus Zwickel, president of IG Metall, when, in his "alliance for jobs", he said his union was prepared to offer wage restraint in return for a commitment by the employers to create 330,000 new jobs by 1993.

Mr Zwickel has calculated that the creation of these jobs would yield about DM14bn (\$8.7bn) in new income tax revenue, while also lowering spending on unemployment.

In return, IG Metall has insisted the government drops plans to cut unemployment until November to 9.9 per cent in December.

Earlier this month, the German Institute for Economic Research revised down its growth forecast for this year from 2 per cent to 1 per cent.

This bodes ill for private consumption which could be entering its fourth consecutive year of sluggish growth as people hold back on spending while job insecurity increases. Mr Zwickel had not anticipated such gloomy economic news when he made his "alliance for jobs" speech in Berlin.

This is why, perhaps unwittingly, the whole debate about creating jobs has given the government, and more so the employers, the opportunity to question the costs of the "social state", something IG Metall did not intend when it put forward its jobs strategy.

IG Metall believes wage restraint, job guarantees and more flexibility at the workplace provide the engine for economic growth.

The employers also believe in wage restraint; but also in lower taxation and labour costs and the scrapping or



German steelworkers in Duisburg taking part in an IG Metall strike in the Ruhr yesterday in protest at retirement rule changes.

ment figures will reach 4m, or about 10 per cent of the workforce, having already jumped from 3.9 per cent in November to 9.9 per cent in December.

Earlier this month, the German Institute for Economic Research revised down its growth forecast for this year from 2 per cent to 1 per cent.

This bodes ill for private consumption which could be entering its fourth consecutive year of sluggish growth as people hold back on spending while job insecurity increases. Mr Zwickel had not anticipated such gloomy economic news when he made his "alliance for jobs" speech in Berlin.

This is why, perhaps unwittingly, the whole debate about creating jobs has given the government, and more so the employers, the opportunity to question the costs of the "social state", something IG Metall did not intend when it put forward its jobs strategy.

IG Metall believes wage restraint, job guarantees and more flexibility at the workplace provide the engine for economic growth.

The employers also believe in wage restraint; but also in lower taxation and labour costs and the scrapping or

reduction of some sickness payments. Employers argue that such costs amount to 80 per cent over and above the basic salary.

The government is already drawing up plans to cut social security costs from 41.3 per cent of wages to 39 per cent. It is reckoned this move could save industry about DM15m in costs annually.

But any moves affecting the future of the social state will require support from IG Metall as employers were yesterday reminded.

More than 70,000 IG Metall members staged protests across the Ruhr industrial heartland against plans to undermine the generous social insurance schemes built up over the years, a reminder also that the union has not lost the initiative.

question the costs of the "social state", something IG Metall did not intend when it put forward its jobs strategy.

IG Metall believes wage restraint, job guarantees and more flexibility at the workplace provide the engine for economic growth.

The employers also believe in wage restraint; but also in lower taxation and labour costs and the scrapping or

reduction of some sickness payments. Employers argue that such costs amount to 80 per cent over and above the basic salary.

The government is already drawing up plans to cut social security costs from 41.3 per cent of wages to 39 per cent. It is reckoned this move could save industry about DM15m in costs annually.

But any moves affecting the future of the social state will require support from IG Metall as employers were yesterday reminded.

More than 70,000 IG Metall members staged protests across the Ruhr industrial heartland against plans to undermine the generous social insurance schemes built up over the years, a reminder also that the union has not lost the initiative.

question the costs of the "social state", something IG Metall did not intend when it put forward its jobs strategy.

IG Metall believes wage restraint, job guarantees and more flexibility at the workplace provide the engine for economic growth.

The employers also believe in wage restraint; but also in lower taxation and labour costs and the scrapping or

reduction of some sickness payments. Employers argue that such costs amount to 80 per cent over and above the basic salary.

The government is already drawing up plans to cut social security costs from 41.3 per cent of wages to 39 per cent. It is reckoned this move could save industry about DM15m in costs annually.

But any moves affecting the future of the social state will require support from IG Metall as employers were yesterday reminded.

More than 70,000 IG Metall members staged protests across the Ruhr industrial heartland against plans to undermine the generous social insurance schemes built up over the years, a reminder also that the union has not lost the initiative.

Germany's towns and cities expect a deficit of DM11.9bn (\$8.2bn) this year, a slight improvement on last year's record DM13.4bn, writes Michael Lindemann in Bonn.

The organisation representing Germany's 15,000 towns and cities, Deutscher Städte-Tag, yesterday forecast a difficult year because of lower tax receipts, caused by a slowdown in economic growth, and further outlays forced by the federal government.

It demanded that the federal government stop heaping new expenditures on municipalities without proper consultation. The legal right to a kindergarten place, for instance, is expected to cost DM24bn in coming years, it claimed.

The organisation's chairman, Mr Gerhard Sailer, said towns and cities were increasingly having to foot the bill for unemployment benefit and the costs of housing asylum-seekers in Germany, both federal responsibilities. Forecasting a difficult year ahead, he said: "A large part of this misery is not our fault, but has been forced upon us."

question the costs of the "social state", something IG Metall did not intend when it put forward its jobs strategy.

IG Metall believes wage restraint, job guarantees and more flexibility at the workplace provide the engine for economic growth.

The employers also believe in wage restraint; but also in lower taxation and labour costs and the scrapping or

reduction of some sickness payments. Employers argue that such costs amount to 80 per cent over and above the basic salary.

The government is already drawing up plans to cut social security costs from 41.3 per cent of wages to 39 per cent. It is reckoned this move could save industry about DM15m in costs annually.

But any moves affecting the future of the social state will require support from IG Metall as employers were yesterday reminded.

More than 70,000 IG Metall members staged protests across the Ruhr industrial heartland against plans to undermine the generous social insurance schemes built up over the years, a reminder also that the union has not lost the initiative.

Brussels opens campaign to sell the Euro

By Lionel Barber

The European Commission yesterday launched its long-awaited campaign to win over the public to the Euro, the planned single currency.

Kicking off a three-day conference in Brussels, Mr Jacques Santer, Commission president, called for an end to speculation over whether Emu would start on schedule in 1993.

"Let's not forget the idea of a single currency was never art for art's sake but the logical conclusion of greater European integration," he said. "Without a single currency, the benefits of the single market will never be fully realised."

The three-day conference, which will be attended by more than 400 businessmen, financiers, politicians and government officials, is intended partly as a brainstorming session and partly to maintain the momentum behind Emu amid worries about the current economic slowdown. Mr Santer's

reference to art was apt since the Commission's publicity machine draws on an exhibition on the history of money going back to the earliest known coins in the 7th century BC featuring King Croesus.

The exhibition in the new European Parliament building contains quotes from Aristotle, Victor Hugo and other European luminaries and references to a "Celtic single currency area" which spread from ancient Greece.

In an effort to draw the sting from the Emu project, exhibition guides point out politely that currencies such as the Portuguese cruzado or the Spanish real circulated in late medieval times.

"The pound and the sou go back to Charlemagne," said one British-speaking guide. The Brussels commissioner for monetary affairs, Mr Yves-Thibault de Siguay, said Europe must become enamoured of its future currency.

"Europe will not impose the Euro on its citizens. We must convince them of the necessity and seek everyone's participation," he said.

One of the exhibition's highlights is a "virtual trading" room which allows simulated trading using CD-Roms. The programs explain the operation of the international capital markets to novices, and offer mock games to measure trading performance.

Mr Jean-Christophe Marquis, a manager at Monte Cristo Media, a Paris-based multimedia company responsible for the show, said that the next step would be to offer user-friendly explanations of life in the capital markets before and after the Euro's introduction.

The Commission hopes to pool ideas to draw up future plans for an advertising campaign to sell the Euro to the public.

Germany and Austria have already put aside funds for their own campaigns. Mr Kenneth Clarke, the UK chancellor, said it was important to have an "informed debate" in Britain about the merits of the single currency.



Mr Jacques de Larosière (right), head of the European Bank for Reconstruction and Development, addressing Russian prime minister Victor Chernomyrdin at talks in Moscow yesterday.

Yeltsin's ambitions worry reform camp

By Chrystie Friesland in Moscow

Russian President Boris Yeltsin yesterday stepped up his efforts to retain his grip on power, broadly hinting he will stand for re-election in the June presidential ballot.

But the Russian leader's apparent decision to fight for a second term comes at a time of growing disenchantment among some of his former reformist allies, who are reluctant to back Mr Yeltsin after his sharp headline shift over the past few weeks.

"It looks as though I will give my agreement to stand in the presidential elections," Mr Yeltsin said yesterday. However, the Kremlin leader, who has already assembled a campaign team but has not yet formally entered the presidential race, said he would not announce his final decision until the middle of next month.

Mr Yeltsin, who has suffered two heart attacks over the past year and seemed shaky in recent public appearances, also insisted that he was pre-

pared for a gruelling campaign season. "I understand if I give my agreement the fight will be tough," Mr Yeltsin said. "But we will hope for the best."

The statement came as little surprise to Russian observers, who had interpreted this month's intensified attack on separatists in the breakaway Chechen republic and a hard-line cabinet shuffle as signs Mr Yeltsin intended to seek re-election.

Communist and nationalist leaders have praised Mr Yeltsin for appearing to adopt their agenda, but the president's political shift now seems likely to have scotched hopes he could emerge as the sole candidate of a united reform camp.

Mr Yezov Gaidar, a former prime minister and once one of Mr Yeltsin's closest political allies, yesterday urged Mr Yeltsin not to run, and suggested the policies of the past few weeks made it impossible to continue to view the president as a reformer.

"I think nominating him today would be the best gift you could make the commu-

nists," Mr Gaidar said. "I am convinced that gambling on Yeltsin after what has happened would be suicide."

Although Mr Gaidar's party did poorly in December parliamentary elections, he remains one of the country's most respected reform politicians. His attack on the president suggests that Russian reformers, who have traditionally failed to rally around a single leader, might refuse to back Mr Yeltsin in June.

That would be good news for the Communists, who are the likely beneficiaries if the anti-communist vote is divided between several reform candidates and Mr Yeltsin.

Despite his recent turn towards hardline allies and policies, Mr Yeltsin continues to portray himself as Russia's pre-eminent reformer.

In his most recent restatement of that commitment, Mr Yeltsin yesterday assured western investors: "Russia will not turn away from the policy of democratic reforms, the market and reform policies. As president, I guarantee you that."

Swedish anger at tighter rules on refugees

By Hugh Carnegie in Stockholm

Sweden's Social Democratic government, which for years ran one of the world's most liberal policies towards refugees, is under fire for adopting a tougher stance on immigration policy.

New rules due to be approved by the government this week will lead to lower numbers of arrivals in future. Like many of its EU partners, Sweden is adopting a more restrictive attitude to foreigners seeking refuge, in part because of domestic economic constraints.

The move takes place amid criticism by the media, church leaders, opposition politicians, social workers and ordinary people over the case of the Sincari family - two Kurdish women and nine of their children deported to Turkey recently.

"How did we become a land where humanity disappeared?" cried a headline in the Social Democratic newspaper, *Aftonbladet*, last week after police escorted the women and children from the northern Swedish town of Åsle, where they had lived since 1981, back to Ankara, from where they continued to Diyarbakir in southeastern Turkey. They could not return to their village near the Iraqi border because it had been destroyed in the fighting between Turkish forces and the Kurdish guerrilla group, the PKK.

They were deported - after a long appeals process - because the husbands of the two women, who are brothers, had lied about their identity when they arrived in Sweden in 1990, saying they were from Iraq.

One of the Sincari men is now outside Sweden and the other is in hiding, along with his eldest son.

Critics of the government do not deny that the Sincaris gave false information to win residence in Sweden. But they see little difference between the condition of Kurds in Iraq and Turkey and object to what they see as the unfeeling treatment of the children, all of whom are

Persson welfare plan hits markets

By Christopher Brown-Humes in Stockholm

Fears that Mr Göran Persson, Sweden's prime minister in waiting, may abandon fiscal austerity to court the left wing of his Social Democratic party jolted financial markets yesterday after he unexpectedly proposed raising social security benefits.

The markets were also unsettled by a report from Moody's, the US rating agency, which warned that further savings might be needed to curb Sweden's "still large" budget deficit.

In a weekend newspaper article, Mr Persson, currently finance minister, said he aimed to raise unemployment and sickness compensation to 80 per cent of former earnings from the current 75 per cent level from 1993, reversing last year's cut.

He also said his goal was to halve Sweden's unemployment rate by the year 2000, partly by creating 100,000 new education places.

Mr Persson insisted yesterday that the proposals would be financed without weakening the budget, but his remarks failed to pacify financial markets. In a sudden evaporation of recent positive bond market sentiment, Swedish 10-year bond yields surged nearly 30 basis points, their sharpest one-day rise for many months.

The krona fell heavily against the D-Mark and the stock market dropped 1 per cent.

As finance minister, Mr Persson has won market confidence with a tough programme of spending cuts and tax rises to eliminate Sweden's budget deficit by 1998 and stabilise the country's heavy debt load.

But the pain his measures have caused has led to a sharp fall in the popularity of the Social Democrats and brought demands from the party faithful for a looser fiscal policy.

Mr Olle Djerf, an economist with Nordbanken, described Mr Persson's latest proposals as "a step backwards. This was a political manoeuvre to please party traditionalists. It will not be helpful to the Swedish economy," Mr Djerf said.

THE FINANCIAL TIMES
Published by The Financial Times (Europe) GmbH, Wiesbadenplatz 2, 69126 Frankfurt am Main, Germany. Telephone ++49 69 156 850. Fax ++49 69 596 4481. Represented in Frankfurt by J. Walter Brand, Wilhelm J. Brand, Colin A. Kennard as Geschäftsführer and in London by David C.M. Bell, Chairman, and Alan C. Willet, Deputy Chairman. Shareholders of the Financial Times (Europe) GmbH are: The Financial Times Limited, London and F.T. (Germany) Advertising Ltd, London. Shareholders of the above mentioned two companies at The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

GERMANY:
Responsible for Advertising: Colin A. Kennard. Printer: Hörtel International GmbH, Admiraal-Koestraal 1, 2012 CA Rotterdam. Telephone: 010 74 7363. Fax: 010 74 7363. Non-issuing ISSN 0174 7363.

FRANCE:
Responsible Editor: Richard Lambert, c/o The Financial Times Limited, Number One Southwark Bridge, London SE1 9HL.

FRANCE:
Responsible Director: P. Maréchal, 42 Rue de la Poste, 75008 PARIS. Telephone: (01) 576 8254. Fax: (01) 576 8253. Printer: S.A. Nord Eclair, 1521 Rue de Calais, F-92100 Nanterre. Editor: Richard Lambert. ISSN 1148-2753. Commission Paritaire No 67808D.

SWEDEN:
Responsible Publisher: Hugh Carnegie, 468 618 0083. Printer: AB Kvalitetstryckeriet, Expressgatan, PO Box 6007, S-550 06, Skövde.

© The Financial Times Limited 1990.
Editor: Richard Lambert.
The Financial Times (Europe) GmbH, Number One Southwark Bridge, London SE1 9HL, UK.

صكنا من الاصل

Haider aide's post sparks controversy

By Eric Frey in Vienna

The writings of a senior aide to Mr Jörg Haider, leader of Austria's far-right Freedom party, have stirred controversy in the country and embarrassed the conservative People's party, which is trying to form a new coalition government.

Mr Wilhelm Brauneder, a law professor as well as an MP, and a former dean of Vienna's law school, was elected last week as junior member of the three-strong presidium which chairs the Austrian parliament. While his controversial views on the Nazi period have long been known in academic circles, press reports following his appointment have revealed his extremist positions to a much wider public.

The weekly magazine Profil yesterday published a 12-year-old letter to the editor by Mr Brauneder, in which he called the unsuccessful plot to assassinate Adolf Hitler in 1944 "attempted murder". During his term as dean, he allowed neo-Nazi groups to use university facilities, and has written for far-right magazines.

Mr Brauneder was elected to his new post in the teeth of opposition from other parties in parliament when the Peo-



Jörg Haider: success after string of setbacks

ple's party chairman, Mr Wolfgang Schüssel, reversed his previous stance and swung his support behind the Freedom party MP. The two parties together command a slim majority in parliament.

Mr Schüssel made his decision after Mr Haider threatened to withhold support for the conservative candidate for the governor of Styria, where no party won a majority in recent provincial elections.

Mr Brauneder's appointment was seen as the first success for Mr Haider after a string of setbacks. The charismatic pop-

ulist lost ground when his party took third place, with 22 per cent of the vote, in last month's general election. He had also become politically isolated when a video of him praising veterans of the Waffen-SS, Adolf Hitler's elite guard, was shown on national television. State authorities are investigating whether Mr Haider has broken the law.

The rise of Mr Brauneder has sown discord between the People's party and the Social Democrats at a time when they are trying to reassemble the coalition that fell apart last year. There is some suspicion that Mr Schüssel has been using the possibility of a coalition with Mr Haider as leverage in the coalition negotiations with Chancellor Franz Vranitzky, the Social Democrats' leader.

These talks have so far produced agreement on the need to reduce the budget deficit for this year and next by Sch100bn (€6.4bn), but none on how to achieve it.

Mr Schüssel wants the Social Democrats to commit themselves to drastic cuts in social spending and is aiming for a loose coalition arrangement that would give his party the option to vote with Mr Haider on certain issues.

UK sleuth on track of illegal aid

A British businessman has succeeded in a three-year campaign to persuade the European Commission to investigate claims that a Spanish competitor has received illegal state aid.

His battle highlights how difficult it is for companies to establish that their international rivals are observing European competition rules - particularly in industries such as steel, with long traditions of government involvement.

Mr Bill Good, 48-year-old managing director of Starling Tubes, a Black Country company making seamless stainless tubes, assembled hundreds of pages of documents detailing allegations that the Spanish authorities gave financial support to Tubacex, a rival manufacturer, when it was on the verge of bankruptcy in 1992-93 with debts of nearly Pta20bn (£180m).

His suspicions were aroused in 1992 when he discovered that Tubacex, in Llodio, in the politically-sensitive Basque country, was trading and paying the wages of nearly 1,000 workers even though it had filed for court protection from creditors. "I wondered where the money was coming from. Alarm bells started ringing," he says.

Mr Alvaro Videgait, Tubacex chairman, insists the company, which is now trading profitably, survived its finan-

A businessman's three-year campaign reveals how difficult it is for companies to ensure rivals play by rules, write Stefan Wagstyl and David White

cial crisis through its own efforts and the commercially-based support of its creditors. The company and the Spanish industry ministry say there has been no illegal support.

But in its preliminary findings released late last year, the Commission said it was "likely" that Mr Good's main claim was true - that the Spanish authorities bought land from Tubacex at an inflated price. If a formal investigation, which is expected to conclude this year, confirms the preliminary findings, Tubacex could be required to repay the money.

While he waits for the verdict, Mr Good continues to collate newspaper cuttings and financial and legal documents. Since he does not speak Spanish, he has retained a Madrid lawyer and has everything translated into English. Mr Good's superiors at Sandvik, the Swedish engineering group which owns Starling, support his campaign.

Tubacex, founded in the 1960s, ran into losses in the early 1990s when a global economic slowdown hit demand for stainless steel tubes. Ill-starred efforts in the 1980s to diversify into art and pro-

erty compounded problems. In June 1992, after Tubacex's gas supplies were cut off because of unpaid bills, the company secured court protection from creditors who were owed just under Pta20bn.

The tensions generated by the threat to so many jobs in a town of only 25,000 people where Basque nationalists dominate local government and trade unions developed dangerous overtones. In violent confrontations, demonstrators blocked road and rail traffic, and fired rockets loaded with ball-bearings and screws.

After 16 months of discussions, a recovery plan was agreed under which the company issued Pta2.25bn of new shares while creditors exchanged part of their debt for Pta10bn in convertible bonds. In October 1993 Tubacex came out of receivership.

The company focused on its high value-added core activity, seamless stainless steel tubes, in which it has only 10 global rivals. It stopped the loss-making production of cheaper carbon-steel tubes. The workforce fell from 1,000 to 650. Tubacex began selling non-core interests, including the art collection.

Helped by economic recovery the company cut losses from a peak of Pta8.8bn in 1992 and expects to announce a Pta1.5bn net profit for 1995, its first in six years.

The Commission's preliminary report raises questions about the land sale and the activities of two public sector creditors - the social security fund and the wage guarantee fund.

Brussels found that shortly before the October 1993 refinancing, Tubacex sold the Basque government a 70,000 square metre piece of land in Amurrio, near Llodio, for Pta220m.

Land registration papers showed that before the sale the site was valued at just Pta70m. The Spanish authorities say the valuation was out of date and it was worth more than Pta220m.

The Commission concludes, however, that "there is a likelihood that the sale price may have contained elements of state aid". Moreover, as it points out, the land was mortgaged to the social security fund which released its charge on June 3, 1993, two days after the land was sold. "Doubts

remain", it says, about why the social security fund "belatedly" relinquished its mortgage when it remained a big creditor to Tubacex.

Brussels also wants clarification of the social security fund's role in the overall refinancing. As a government institution, it was a preferred creditor, so it would have had first rights to seize Tubacex's assets if the company had failed.

The Spanish authorities say the fund was right to take account of wider considerations - such as that redundant workers would become a burden on the state. The Commission says this "requires further examination".

It adds that it has similar doubts about the government's wage guarantee fund which lends money to troubled companies to pay wages. While accepting Spain's argument that the fund has a role in cases like Tubacex, it says there are indications that "the arrangements did not reflect normal market conditions", as they should under EU steel industry rules.

The Commission also plans to monitor a possible wider restructuring which Tubacex has discussed with two other Basque region steel tube companies: Tubos Reunidos, which is 50 per cent state-owned, and wholly state-owned Productos Tubulares.

EUROPEAN NEWS DIGEST

Spanish doubts voiced on Emu

Emerging cracks in the broad political and business consensus in Spain over European monetary union have been highlighted in a sharp attack by a prominent former Socialist finance and economy minister.

Mr Miguel Boyer, who won respect in business circles for enforcing orthodox economic policies in Mr Felipe González's first cabinet from 1982 to 1985, challenged the official line in an interview with the Barcelona newspaper El Periódico de Catalunya, warning of what he called "a political trap with a high economic price".

The main Spanish political parties, along with most of their EU counterparts, were gripped by "an obsession about sitting down on equal terms with Germany", he said. "Even if monetary union is accepted as a goal, the course laid down in Maastricht and subsequent summits appears hardly sensible."

His outspoken comment followed recent doubts expressed by the governing Socialist party's number two, Mr Alfonso Guerra, leader of the party's left wing and former deputy premier. *David White, Madrid*

Romania sells company stakes

Romania has begun the cash sales portion of its mass privatisation programme and will today auction off minority stakes in 51 companies to foreign and local investors.

The programme aimed to sell 3,900 state companies for a combination of cash and privatisation coupons within a year of its launch last August, but has been delayed by a poor public response. Less than 10 per cent of Romanians used free coupons to bid for companies in the autumn, forcing the government to extend the subscription period.

Romanian privatisation officials said stakes in only five of nine companies offered in the first cash auctions in December had found buyers, and the remaining four would go to a third round of bidding today. Government privatisation consultants Dewe Rogerson said 39 of 654 companies, in which majority stakes have been set aside for strategic investors, had been sold by the end of last year. *Virginia Marsh, Budapest*

French social security deficit

France's social security deficit this year will be "a bit above" the government target of FF17bn (€3.42bn), officials confirmed yesterday, thanks to slower economic growth which is likely to depress revenue from payroll charges, and to a government concession to doctors.

In a gesture to the country's doctors, who did not join last month's protest strikes against government welfare reforms, Mr Alain Juppé, the prime minister, has agreed to put FF1bn worth of increased social security charges on doctors into a special "conversion" fund for the French medical industry, rather than into the general welfare fund.

The government blames some of the country's excessive medical spending on too many prescribing doctors, and plans to use the conversion fund to redirect "surplus" doctors into teaching and specialist jobs. But officials dismissed as speculation reports that the welfare deficit might be as high as FF30bn. The original plan was to reduce the deficit from FF60bn last year to FF17bn this year. *David Buchan, Paris*

MEPs gain employment voice

The European Parliament is to be given a right to consultation on future employment and industrial relations proposals put forward by Europe's unions and employers. Mr Padraig Flynn, the social affairs commissioner, believes the creation in 1991 of an exclusive dialogue between Europe's trade unions and employers - the "social partners" - to draw up social policy was "a mistake" because it excluded the parliament from the process.

Under current procedure, Unice and Ceep, which represent European employers and European trade unions respectively, can draw up agreements on employment and industrial relations issues, which can be accepted or rejected - but not amended - by the council of ministers.

Mr Flynn is to propose to this year's intergovernmental conference on the future of the EU that it amend the social protocol of the Maastricht treaty to give the parliament the right to express an opinion on any draft agreement, though not to veto it. *Robert Taylor, London*

Armani goes on trial today

The trial of some of Italy's leading fashion designers, including Mr Giorgio Armani, is to open in Milan today but is expected to be immediately postponed because the leading judge has been transferred to another court. The trial was initially scheduled to begin last September and has already been postponed twice.

The 19 defendants face charges of bribing tax officials in return for favourable tax audits. Besides Mr Armani, they include Mr Santo Versace, brother of designer Gianni, tax officials and the designers Mr Girolamo Etra, Mr Gianfranco Ferré and Mrs Mariuccia Mandelli, better known as Krisia.

When the trial eventually gets under way defence lawyers are expected to argue that the payments to the Guardia di Finanza, or tax police, were made under duress. Charges of bribing the Guardia di Finanza have also been laid against Mr Silvio Berlusconi, the former prime minister, whose trial opened in Milan last week. *John Jenkins, Milan*

Jan Deen was captivated by a bicycle more mini than a Mini.



Jan Deen of Union, a famous name in bicycles, had seen folding bicycles before, in countries all over the world. But never anything as revolutionary as the Dahon Classic from Taiwan.

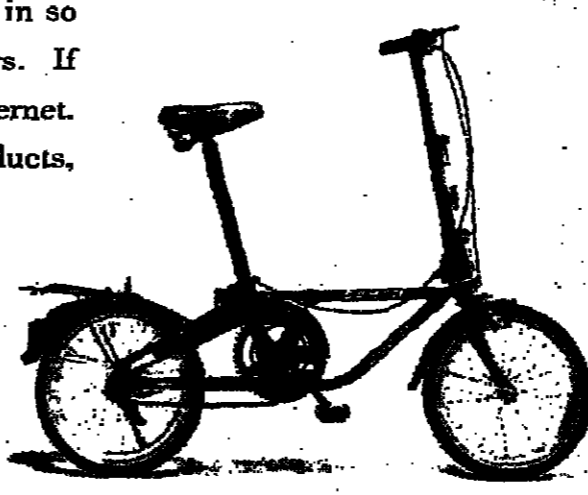
Even with 16-inch wheels, it could easily be stowed in the trunk of his Mini. He flew a sample back to Holland in the overhead bin of a 747.

Dahon, the world's largest folding bike company, is in Taiwan because of the plentiful supply of skilled labor and the flexibility in sourcing components.

Now, overseas clients such as Raleigh, Bridgestone, and Subaru come to Dahon for similar reasons. They are seeking Taiwan's exclusive property: INNOVALUE. That is, innovation in design and manufacturing that gives added-value to leading edge products.

Innovalue has just produced the world's first text-to-voice computer program. And it has helped a high tech racing helmet become affordable to thousands of cyclists.

In Taiwan, you'll find Innovalue in so many product areas. Perhaps yours. If you're interested, reach us on the Internet. You'll discover that it's not just products, but ideas and especially value that are VERY WELL MADE IN TAIWAN.



Selected Taiwan products carry this Symbol of Excellence. It is awarded annually by an expert panel of judges only to products which excel in quality and innovative design.

TAIWAN.
The Marketplace for Innovalue™

Internet <http://www.tptaiwan.org.tw>

The ingenious Dahon Classic has enormous strength and reliability which make it the only folding bicycle fit for racing.

NEWS: INTERNATIONAL

Beirut bourse reopens after 13-year break

By Foufa Khalaf

The Beirut stock exchange, once the Middle East's busiest, resumed trading yesterday after a 13-year break.

Closed in 1983 at the height of the Lebanese civil war, the exchange is seen as Lebanon's ticket to reclaiming its former status as a regional financial centre. The opening of the bourse suffered so many delays in the last year that officials held an opening ceremony in September before trading was ready to resume.

If the listing of only three companies so far - compared with 42 in 1983 - sounds like a disappointment for local and international investors, stock exchange officials maintained yesterday that many more listings were on the way.

"We cannot take just any company that wants to be listed, we are putting in rules and regulations to meet international standards," said Mr Amine Moukheiber, the bourse's secretary general.

The market's \$300m (£194m) capitalisation will be significantly boosted in the coming months if as expected Solidere, the private consortium which has started recreating a financial and commercial centre for the devastated capital, and which is capitalised at about \$2bn, joins the exchange. Solidere currently trades on a secondary market monitored by the central bank and created specifically for the company in 1994.

To catch up to the rest of the region, which developed its own stock exchanges while Lebanon fought its war, Lebanese officials took their time to produce an almost state-of-the-art bourse, fully computerised, and set out strict rules. Companies seeking a listing must have at least \$3m in capital and 25 per cent of public shares owned by at least 50 different shareholders.

Mr Moukheiber says at least 10 additional companies have applied for a listing. Longer term, Lebanese officials hope the Beirut exchange will be a vehicle for Syrian companies looking to raise capital.

"With the peace process and

access to their bourses while investing on the Tunisian, Jordanian, Omani and Bahraini exchanges is subject to certain restrictions.

The three companies listed on the Beirut exchange include two cement producers, which have seen consumption triple since the end of the war in 1991, and a building materials company. According to Miss Suha Najjar, a London-based analyst at Robert Fleming Securities, at least one more company, the Casino du Liban, should list shortly.

because of the hostile climate. Although Kenyan officials tout a new planning meeting in March as a possibility, the likelihood of this would be close to nil if the IMF left Nairobi without an agreement.

If there is no ESAF there will be no Paris consultative group meeting," says a World Bank official. If the ESAF is not released there is also bound to be some tough talking when Kenya's country assessment session comes up later this month before the board of the World Bank.

The bank is already sitting on several projects and has disbursed only \$65m of the \$300m in new commitments it promised in Paris. Within the donor community, some feel that Kenya is being asked to meet higher standards than other countries in East Africa.

As a stable country in a region afflicted by terrible ethnic and tribal conflicts Kenya, they argue, deserves support. But this is counterbalanced by growing pressure, at a time of shrinking Western aid budgets, for public accountability and an end to corruption.

Mr Walter Mahler, the IMF representative in Nairobi, was cautious. "There's going to be a genuine effort on both sides to reach an agreement, but we expect to see some tough talking."

One diplomat was less encouraging: "If the IMF mission doesn't go back with an agreement, no-one in Washington will be crying."

the profile of Beirut as a financial centre, our free market economy and bank secrecy laws, I don't think in the medium term anyone will be able to compete with us," says a confident Mr Moukheiber.

To lure foreign investors, Lebanon's stock exchange is fully open to foreigners and stocks are quoted in dollars. There is no capital gains tax, no restrictions on capital movements and only 5 per cent withholding tax on dividends. Only Morocco and Egypt offer international investors full

Arafat critics win 40% of seats

By Julian Ozanne in Jerusalem

Final results for the Palestinian elections yesterday showed independents and critics of Palestinian leader Yassir Arafat would secure 40 per cent of the seats in the first Palestinian parliament.

The results are an upset for Mr Arafat and his official Fatah list of candidates, which was expected to fare better in the face of the boycott of the poll by the Hamas Islamic group, Mr Arafat's main opponent.

Official results for 14 of 16 electoral districts showed that independents and critics had won 30 seats to Fatah's 43 seats for the 88-member legislative council. Preliminary results for the two remaining districts, Arab East Jerusalem and Nabulis, suggested at least a further five independents had been elected, bringing the total to at least 35.

Many of the independents are Fatah activists and critics of Mr Arafat who won internal Fatah primaries for the elections but were subsequently blacklisted by the veteran Palestinian leader.

Mr Arafat is expected to seek to co-opt the Fatah dissidents, but many are expected to join other independents in forming a critical bloc in the new council. Many independents have said they will seek to press Mr Arafat to be more accountable and democratic.

The results showed a huge protest vote against Mr Arafat's leadership style in the more liberal parts of the West Bank such as Ramallah, East Jerusalem and Bethlehem, where the entire official Fatah list was defeated.

Mr Arafat's official Fatah list did much better in the more traditional West Bank districts such as Hebron and Jenin and in the Gaza Strip. In Gaza City, independent and Islamist candidates won seven of the 12 seats. Mr Marwan Kanafani, Mr Arafat's spokesman, declared defeated on Sunday, was yesterday announced elected.

Peres interview, Features page

Mufti's murder hits Tajik peace bid

By Christy Freeland in Moscow

Efforts to negotiate an end to Tajikistan's three-year civil war have been set back by the assassination of the central Asian republic's chief Moslem cleric.

Mufti Fatkhulla Shapirov, who has backed Tajikistan's pro-Moscow government in its battle with the democratic and Islamist opposition, was killed by unidentified attackers who broke into his apartment. The mufti's wife, son, daughter-in-law and a teenage acolyte also died in the raid.

The murders have been widely condemned. A spokesman for the Tajik president described the attack as "unprecedented and cynical"; observers speculated the killings may have been an attempt to derail the search for a negotiated settlement to Tajikistan's internal conflict.

Peace talks between the neo-communist government, supported by Russia, and an alliance of Islamist and democratic opponents were scheduled to resume last week, but could be further delayed by the weekend attack.

The talks, begun under the aegis of the United Nations in 1994, have been hampered by the volatile combination of ancient clan rivalries and a newer layer of loyalties inherited from the Soviet regime which make up the complicated politics of Tajikistan.

Over the past two years, Moscow has strongly backed the regime of Mr Imomali Rakhmonov, the Tajik president, who ousted a coalition government of democrats and Islamic fundamentalists two years ago with the help of the Russian military.

The opposition retreated to bases in neighbouring Afghanistan, but has continued to cross the border for a guerrilla war against the Tajik government and the 25,000 mainly Russian troops sent to support it. Russia appears to be tiring of the conflict and is pressing the Tajik authorities to reach a deal with their opponents.

Kenya awaits IMF verdict on \$220m credit

The delegation could well return to Washington without disbursing the loan. Michela Wrong reports

Increasingly alienated from its foreign donors, Kenya is anxiously awaiting the outcome of the visit to Nairobi by a joint IMF/World Bank team which has spent the past few days assessing its record on economic reform.

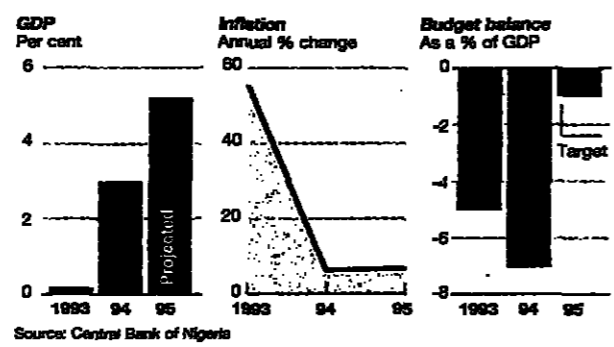
After a year of virtual deadlock between the government and the global lending institutions, the visit has given the authorities a chance to persuade the IMF to release a blocked \$220m (£142m) credit - thereby proving to the public they have the international community's backing - before polls due by 1997.

The three-year enhanced structural adjustment facility (ESAF) has been on the table since late 1994 - an exceptionally long hiatus. But insiders say the delegation could well return to Washington without disbursing it, a decision which would mark the most serious strain in relations since President Daniel Arap Moi announced that he was breaking off links with the Fund in 1993.

"If they don't conclude an agreement this time, I think we can expect the IMF to go away and put Kenya on ice for a while," said a local economist who puts the country's chances of clinching a deal at less than 50 per cent. "There's a certain fatigue on all sides."

By some criteria, Kenya's economy is doing well. The Asian-dominated business community appears convinced that liberalisation is irreversible, growth is expected to touch 5

Kenya's key indicators



Draft proposals to compel local and foreign journalists working in Nairobi to apply for registration or risk jail have triggered criticism from Kenya's independent press, opposition MPs, western embassies and international media organisations, writes Michela Wrong in Nairobi.

The Press Council and Mass Media Commission bills would oblige journalists to register with a council which could reject, suspend or strike off anyone deemed not to have the right qualifications or to have violated a strict code of conduct.

"The draft law also tightens state control over newspapers, television and radio broadcasters, which could be closed down on the order of a government-controlled commission, but the government media would be exempt. Eight international media organisations condemned the legislation, apparently aimed at muzzling the media prior to elections due by 1997. The Foreign Correspondents' Association says many members would reconsider using Nairobi as a base if the bills were passed."

Although Mr Moi continues to fulminate against foreign diplomats and journalists, the government is anxious for international blessing before the election machine whirrs into action.

Officials are also aware that if the economy has so far stood up well to the year-long aid stalemate, reduced inflows in the long run mean a bigger budget deficit, higher government borrowing and a surge in inflation.

To make things worse, donors such as Britain, increasingly alarmed by the repressive climate in Kenya and frustrated by the lack of dialogue with the authorities, are making bilateral aid conditional on ESAF approval.

Only a fraction of the \$300m pledged by donors at their Paris session in December 1994 has been disbursed and a new session scheduled for last November was postponed

per cent in 1995 and inflation last year was below 7 per cent.

However, donor misgivings include doubts about the government's commitment to privatisation and civil service reform to alarm at the sudden, unbudgeted outlays that regularly make a mockery of promises of financial transparency.

In 1994 it was the decision to build an airport in Eldoret, Mr Moi's home town, a costly white elephant. Last year it was the acquisition of a \$50m presidential jet without competitive tender at a time when the road network stood in disrepair.

That purchase prompted World Bank experts to postpone plans to ask their board to finance reconstruction of the key Nairobi-Mombasa road. The government, it was felt, had made its priorities all too clear.

Increasingly, "political" fac-

tors are impinging on decisions once made on economic criteria alone. Donors recognise that a free market economy cannot be introduced in Kenya without challenging the privileges of an entrenched ruling party apparatus.

IMF officials feel that little has been done to improve

assistant, but donors have yet to be convinced that it will turn out to be more than a carefully timed gesture.

In addition, repression of the opposition has worsened, with the government drafting a bill that would, if passed in its present form, give it sweeping powers to decide which parties

are allowed to stand in the elections. Six months after filing for registration, the new opposition party Safina is still waiting for a ruling, unable to form branches or recruit members.

Officials on both sides in Nairobi know that far more is at stake than the \$220m IMF facility itself, or the \$90m in World Bank structural adjustment credits it would trigger.

'If there's no agreement, no one back in Washington will be crying'

Internal government polling. Donors responded sceptically to the government announcement on Friday that four top officials had been suspended in what was described as a crackdown on corruption.

Those suspended include the head of the Kenya Revenue Authority, the managing director of the Kenya Ports Authority, the commissioner of Customs and Excise and his

assistant, but donors have yet to be convinced that it will turn out to be more than a carefully timed gesture.

In addition, repression of the opposition has worsened, with the government drafting a bill that would, if passed in its present form, give it sweeping powers to decide which parties

are allowed to stand in the elections. Six months after filing for registration, the new opposition party Safina is still waiting for a ruling, unable to form branches or recruit members.

Officials on both sides in Nairobi know that far more is at stake than the \$220m IMF facility itself, or the \$90m in World Bank structural adjustment credits it would trigger.

NEWS: WORLD TRADE

UK presses Canada on submarine deal

By Bernard Simon in Toronto and Bernard Gray in London

Canada is being pressed by Britain to decide whether it wants to buy four British Upholder-class diesel-electric submarines for £840m (£529.4m), which are surplus to the Royal Navy's needs. If Canada does not want the submarines, Britain intends to open negotiations with Portugal.

Talks on the submarines, which cost Britain £1bn to build, have sagged on for 16 months, with the Canadian government unable to decide whether spending on such defence contracts would be politically acceptable.

Other Nato members are pressing Canada to buy the boats, which would allow Canada to maintain a significant

naval presence in the alliance. The boats are being offered at what Britain considers to be a bargain price, with payments spread over 10 years.

The submarines would be used partly for coastal patrols, including surveillance of the disputed North Atlantic fishing grounds.

However, they would also enable Canada to continue providing valuable training for US and UK submarine crews.

Currently both Britain and the US operate entirely nuclear submarine forces and have to share training, particularly of potential submarine captains, with other navies.

Britain, which works with the Netherlands on its infamous "perisher" submarine command training course, would be able to co-operate



Quiet but deadly: A British Upholder submarine. They are renowned for their stealth.

with Canada in future if it bought the Upholders.

The four Upholders, which are almost new, were put up for sale after the Royal Navy

opted for an all-nuclear submarine fleet in the early 1990s.

Diesel-electric submarines are much quieter than nuclear

boats and the Upholders were originally designed to be part of a fleet of 12 boats which would be used for particularly stealthy intelligence missions

lying undetected very near Soviet ports.

Canada has for some time been toying with a replacement for its three 30-year-old Oberon class submarines, and considered buying British Trafalgar class nuclear submarines in the late 1980s. However, negotiations to buy a fleet of nuclear-powered vessels founded in the early 1990s as a result of strong public opposition.

The Globe and Mail newspaper reported yesterday that Mr David Collette, the defence minister, has won the support of a majority of his cabinet colleagues for the UK submarines. He has argued that the purchase would not require any extra budget allocation. It would be financed partly by savings on refitting the existing Oberon-class vessels.

Thailand and US reach air pact

By Ted Bardacke in Bangkok

After nearly six years of dispute, negotiations between the US and Thailand have reached an air transportation agreement which is a victory for Thailand's national carrier, Thai Airways International, and for US providers of air cargo services.

The accord is the first covering air transport since Thailand cancelled a previous arrangement in 1990 when it accused US airlines of abusing fifth-freedom rights by picking up too many passengers on Asian stopovers en route to Bangkok. Under the new accord, the US conceded to some numerical limits on fifth-freedom rights, which allow an airline to carry passengers between destinations outside its home country.

Under the accord, US carriers flying from the US to Bangkok via high-volume destinations such as Tokyo, Seoul and Taipei will be able to pick-up unlimited passengers from those cities but only on 14 flights a week per city.

That quota is already filled for the Bangkok-Tokyo route by United and Northwest, the only two US airlines servicing Thailand since Delta pulled out

last year. In return, Thai Airways receives rights to fly directly to eight US cities, up from the current destination of Los Angeles. Ten other US cities are offered to Thai Airways under code-sharing rights.

As Thai Airways currently loses money on its flights to Los Angeles, the code-sharing rights are a boost to the airline, according to aviation analysts. The agreement provides for the full development of the global airline alliance between United, Thai Airways and Lufthansa, which had been stalled by the lack of an agreement between Thailand and the US.

The agreement also provides for up to 24 cargo flights per week by US carriers to Thailand, up from the current three flights weekly. Federal Express of the US considers such an increase greatly beneficial for the development of its new Asian hub in Subic Bay in the Philippines, scheduled to begin operations in June.

"It is a real improvement to get an agreement," said Mr Bob Turner, general manager of Federal Express in Thailand. "There are tremendous opportunities here if we can get the package handling system straightened out."

Ove Arup in Hungarian road deal

By Andrew Taylor, Construction Correspondent

Ove Arup, the British consulting engineers, has been appointed to oversee the design and construction of a \$40m privately financed Hungarian motorway.

The concession to finance, upgrade and extend the M5 motorway from Budapest, the Hungarian capital, to Kiskunfélegyháza towards the southern Hungarian border is the second privately financed motorway scheme approved by the government.

The Hungarian transport ministry is currently considering international bids for a third privately financed scheme to upgrade the M7

motorway linking Budapest with Lake Balaton and to extend it along the southern shore of the lake, which is in the south west of the country.

Hungary has led the way among former European communist economies in tapping international financial markets for private sector funds for motorway construction.

The concession for the M5 development was awarded in 1994 to a consortium led by Bouygues, the French conglomerate. Funding for the project, however, was completed only at the end of last year.

The total cost of the project including contingency funds is estimated at FFy2.47bn (\$500m)

of which FFy1.75bn is to be provided by international loans. The European Bank for Reconstruction and Development (EBRD), which helped organise the financing, has agreed to provide FFy450m in loans.

It is also providing partial guarantees for some of the international and domestic debt.

Ove Arup will be working with Utiber, a Hungarian consultant, to supervise design and construction of the 98km project, which will involve upgrading and tolling 27km of existing motorway, completing a second carriageway alongside 28km of existing road and constructing 40km of new dual two lane motorway.

A 35-year concession has

WORLD TRADE NEWS DIGEST

ECGD expands contract cover

The UK Export Credits Guarantee Department is to expand its range of cover by offering British private exporters insurance against the loss of bonds given on contracts with private-sector customers overseas. The ECGD has long offered such insurance on contracts with government customers. It said it had been under pressure from UK exporters for the facility, reflecting the growing trend in many developing countries to privatise businesses such as power generation and transportation.

The new facility will insure exporters against the risk of losing the bond in cases where it is unfairly called by a private-sector buyer, or called to cover losses caused by political developments. The new cover will be available only on ECGD-supported contracts. Operation of the scheme is to be reviewed after two years.

Similar facilities have recently been launched by other European export credit agencies. Guy de Jonquieres, London

CDs seized in Luxembourg

Customs officials have seized some \$900,000 of suspected bootleg compact discs in their first sweep in Luxembourg, believed to be the centre of the European bootleg CD trade. The seized CDs were made in Taiwan and shipped to Luxembourg for distribution throughout Europe.

Piracy is one of the main problems facing the global music industry. The International Federation of the Phonographic Industry (IFPI), which represents the global music business, estimates some \$812m of pirated music was sold in Europe in 1994, against legitimate sales of \$11.6bn.

The IFPI has long been keen to crack down on the bootleggers. It is now able to do so because of introduction earlier this month of new World Trade Organisation intellectual property rules, giving greater power against music piracy. Alice Russett, London

Alenia Spazio of Italy has signed a 1.7bn (\$44.1m) technology deal to help Hyundai Electronics Industries of South Korea step up participation in south-east Asian space programmes. The accord is expected to bring Alenia, a subsidiary of the state-controlled Finmeccanica engineering group, about 1.6bn of business over the next 10 years.

As a main part of the co-operation agreement, Alenia Spazio is to supply the Koreans with technology and equipment for satellites for the Globalstar satellite telecom programme, expected to start operating in 1998. Globalstar is one of various consortia competing to develop hand-held satellite phone services, and has signed agreements with 73 countries for international service provision. John Simkins, Milan

SGS-Thomson, the micro-electronics group, has sold a licence to Samsung Electronics of Korea to make its D950 version of micro-cores, a key part of micro-chips. Mr Philippe Ceyres of SGS-Thomson said yesterday. Involvement of a manufacturer such as Samsung would encourage customers to use the D950 family of cores and software companies to write more programmes for it. David Buchan, Paris

Fuji Hunt Electronic Technology of Japan plans to invest \$300m in Taiwan to build a plant producing photo-resistant chemicals used to make integrated circuits. The project would be one of the biggest foreign investment projects in Taiwan and the chemicals will supply Taiwan's rapidly growing semiconductor industry. Laura Tyson, Taipei

Bridgestone of Japan will set up a joint venture with Associated Cement of India to make and sell tyres in India. The new company plans to invest about ¥10bn (\$95m) for a factory with an annual output of about 1.9m tyres. Demand for tyres is expected to grow rapidly in India. Kyoko, Tokyo

صكنا من الاصل

Singapore election fever draws Internet fanatics

Singapore's election fever, if that is what it can be called in the tightly controlled island state, is spreading to the Internet.

Opposition parties have been discussing the possibility of setting up sites on the Internet as a means of promoting debate among Singapore's fast growing army of cyberspace fanatics.

Mr Yip Yew Weng, secretary-general of the National Solidarity party, said the Internet would "give opposition parties another alternative to expose ourselves to, and engage with the public". The Singapore Democratic party (SDP) said it was considering launching an Internet site which would publish its newsletters and other commentary pieces.

The move underlines the awkward contrast between Singapore's fascination with technology, which has played a central role in its economic development, and the government's reservations about permitting full freedom of political expression. Mr Yip said the Internet was a means of ensuring opposition press releases and comments were available to people unmediated.

Elections in Singapore are not due till 1997 but are widely expected this year, possibly as early as March. If the Internet comes into its own alongside the ubiquitous mobile phone as a campaign tool, Singapore could propel itself into the vanguard of those adapting modern technology for elections.

Ironically, given the use of such a smart new medium, the

Given the use of such a smart new medium, the campaign itself looks likely to be strikingly devoid of substance, Peter Montagnon reports

campaign itself looks likely to be strikingly devoid of substance.

The People's Action party, in power since Singapore was given self-government in 1959, controls 77 out of the 81 parliamentary seats, and the outcome of the election is predictable. The opposition serves largely as a focus for frustration with the government's paternalism, particularly among younger, affluent professionals.

Opposition parties have only limited programmes of their own and the SDP was criticised by PAP MPs last week for failing to contribute to a parliamentary debate on Singapore's ambitious new transport policy.

Nonetheless the PAP is clearly aware of the need to come to terms with the Net. There are still only about 85,000 users out of a total population of some 3m, but the penetration is growing rapidly and its openness gives it particular attraction as a forum for discussion of local issues.

A survey taken by the Straits Times newspaper of Singapore contributions on the Internet found some were simply protest statements and were occasionally abusive. But a good number were more thoughtful, indicating a genuine desire for more serious debate.

The government's response seems to have been to try to swim with the tide and keep change within what it regards as reasonable bounds. Many ministries already use the Internet as a tool in their normal work and the government does not want to stunt the use of information technology in Singapore's wired-up economy.

Thus, on the one hand it is looking at the need for changes in the law to cover use of the Net to get round its own clear boundaries on public discussion and that all efforts should be made to remove these doubts," Mr Yadav said in a resignation letter to the speaker of the lower house.

Mr Yadav has yet to be charged in the Houzla or black money scandal, but his name appears in the diaries that form the basis of the case and he has admitted he took money that he thought was an election contribution for his party.

The \$18m bribes-for-favours scandal, in which 115 politicians and civil servants were named in diaries seized by police in 1992, has dominated

Bank of Tokyo manager 'took Y830m'

By Gerard Baker in Tokyo

Bank of Tokyo, one of Japan's largest and most prestigious commercial banks, said yesterday that an employee had defrauded it of more than Y830m (\$7.9m) over five years.

The news is likely to cause further damage to the reputation of Japan's financial institutions, badly dented by a series of disclosures of fraud and financial incompetence over the past year. Mr Kaoru Hayama, the bank's vice-president, apologised publicly for the embarrassment caused by the loss, and for the bank's long delay in uncovering it.

The staff member alleged to have been responsible for the fraud, a manager at one of the bank's Tokyo branches, has been charged by police with embezzlement of funds over a period which began in 1991.

Mr Hayama said the bank should have discovered the facts earlier, but its internal management had not been strict enough. "He was a veteran employee, trusted by his branch manager. That was why it took so long to find out what had happened."

The man accused is alleged to have opened numerous accounts by forging customers' seals (signatures). He submitted false loan applications to the leading banks in the 1970s. The move is highly unpopular with the Japanese public, many of whom regard banks as at best incompetent in this respect.

In the past week, further disclosures about the activities of the mortgage lenders have heightened opposition to the bailout, which must be approved by the Japanese parliament.

Many banks were allegedly involved in lending large sums to organised crime at the height of the "bubble" economy, a time of soaring land

prices in the late 1980s. The bank's embarrassing admission will also raise renewed concerns about the reliability of Japanese banks' internal controls.

Though on a far smaller scale, the episode is reminiscent of the case of Daiwa Bank last autumn, when Japan's 12th largest bank revealed losses of more than \$1bn at its New York branch, accumulated over 11 years.

Officials said it would have no effect on the bank's planned merger with Mitsubishi Bank in April, a tie-up that will create the biggest bank in the world.

seals (signatures). He submitted false loan applications to the leading banks in the 1970s. The move is highly unpopular with the Japanese public, many of whom regard banks as at best incompetent in this respect.

In the past week, further disclosures about the activities of the mortgage lenders have heightened opposition to the bailout, which must be approved by the Japanese parliament.

Many banks were allegedly involved in lending large sums to organised crime at the height of the "bubble" economy, a time of soaring land

prices in the late 1980s. The bank's embarrassing admission will also raise renewed concerns about the reliability of Japanese banks' internal controls.

Though on a far smaller scale, the episode is reminiscent of the case of Daiwa Bank last autumn, when Japan's 12th largest bank revealed losses of more than \$1bn at its New York branch, accumulated over 11 years.

Officials said it would have no effect on the bank's planned merger with Mitsubishi Bank in April, a tie-up that will create the biggest bank in the world.

Hashimoto places stress on economy

By William Dawkins in Tokyo

Reform and creation will be the main missions of Japan's new government, Mr Ryutaro Hashimoto, the prime minister, told parliament yesterday.

Mr Hashimoto, in his first policy speech since taking office just over two weeks ago, said his administration's most urgent tasks would be to deliver economic recovery within a year and win parliamentary approval of the unpopular plan to use public money to liquidate bankrupt housing loan companies.

By the end of the decade, Mr Hashimoto said, his four priorities would be to rebuild a resilient economy, create a better society for Japan's growing army of old people, develop a "proactive" foreign policy for furthering peace and prosperity, and put into effect the administrative and tax reforms needed to make all this possible.

His address was dismissed by leaders of the opposition New Frontier party



Ryutaro Hashimoto speaking in the Diet yesterday

French develop Chinese lottery

By Andrew Jack in Paris

China is poised to launch a huge instant lottery at the end of this month, backed by money and expertise from the French state-controlled national gaming organisation.

More than 120m specially produced scratch cards have already been bought from a printing company set up near Beijing by organisers preparing for the release.

Under existing national legislation, games of chance which are tightly regulated in China - cannot offer cash prizes, so winners will be offered a range of presents ranging from bags of cement, refrigerators and bicycles to cars and apartments.

The cards will be sold at special sales promotions lasting several days held around the country, and proceeds will be split between players, the government, and distribution to the disabled and victims of natural disasters. The aim is to have the system up and running before a big sales drive during the Chinese new year festival on February 19.

Lotteries have been officially permitted in China since 1987, organised through the Ministry of Social Affairs and the Ministry of Sports, but have only been available in the form of

relatively crude cards with perforated tear-off windows.

The new more sophisticated lottery scratch cards have been developed in co-operation with Française des Jeux, the French organisation, which spent FF20m (\$4m) buying a 27 per cent stake in the new joint venture, Beijing Zhongcai Printing Company, which will print the tickets.

The project was developed from a contract signed between the Chinese authorities and the French group in 1993 designed to launch the scratch cards, but which could also lead to future co-operation including the installation of permanent sales offices for continuous national lotteries.

The first game to go on sale, a militarised version of blackjack called "Fight to defend", features tanks, missiles and guns. A second version, "Constellation", will be offered to the public later this year.

The lottery has considerable potential for growth. Officials predict that this year alone they will sell about 30m of the scratch cards. The last available statistics for 1994 showed that the Chinese spent \$257.2m on the old-style lotteries, or bought more than 1.5bn individual cards. That ranked it only 78th in the world by expenditure.

Two more quit in Indian scandal

India's corruption scandal claimed two further victims yesterday when the parliamentary leader of the left-wing Janata Dal party and a state opposition leader resigned, Reuter reports from New Delhi.

The resignations of Mr Sharad Yadav, Janata Dal leader, and Mr Yashwant Sinha, leader of the Hindu nationalist Bharatiya Janata party in the state of Bihar follow those of Mr Lal Krishna Advani, BJP president, and three cabinet ministers last week.

"It is my conviction that those occupying high public offices should quit if the people suspect their involvement in corruption and that all efforts should be made to remove these doubts," Mr Yadav said in a resignation letter to the speaker of the lower house.

Mr Yadav has yet to be charged in the Houzla or black money scandal, but his name appears in the diaries that form the basis of the case and he has admitted he took money that he thought was an election contribution for his party.

The \$18m bribes-for-favours scandal, in which 115 politicians and civil servants were named in diaries seized by police in 1992, has dominated

Indian politics over the past week and is likely to be a big issue in general elections expected in April.

The diaries belonged to three brothers who have been charged with money-laundering and corruption.

Ms Sushama Swaraj, BJP spokeswoman, said party lawyers would ask the Supreme Court to look into allegations that Prime Minister P V Narasimha Rao, received more than Rs30m (\$550,000) from one of the figures at the centre of the black money scandal. Mr Rao's spokesman has denied the Congress party leader received the money, and government officials say the allegation was a bid to throw investigators off the track.

The scandal is a blow to the BJP, which had planned to highlight government corruption during the election.

Mr Atal Behari Vajpayee, BJP parliamentary leader, said on Sunday the scandal was politically motivated and had been brought into the open by Mr Rao to eliminate political rivals. The Central Bureau of Investigation, which has brought the charges, functions directly under the prime minister, but three of his cabinet have also been implicated.

ASIA-PACIFIC NEWS DIGEST

Japanese bank to lend to India

The Export-Import Bank of Japan yesterday signed an agreement to extend a \$300m line of credit to the Industrial Development Bank of India, the country's biggest term lender to industry, for lending to big infrastructure projects. The loan, which IDBI said was the biggest contracted by the institution, is designed to support power, telecommunications, oil, steel and petrochemicals projects - for which India has far larger capital needs than it can easily generate internally.

Mr S M Khan, IDBI chairman, said the loan was at "very concessional" rates, untied and repayable to Japan's Eximbank over eight years. Lending on to Indian projects would be over terms not exceeding five years, he said. The Eximbank of Japan directly provides \$210m, the remainder being co-financed by a group of French, US and Japanese banks.

Mr Khan said the Indian bank had already identified \$100m worth of steel, power and telecoms projects eligible under the loan. The loan takes Eximbank of Japan's cumulative lending to the IDBI since 1987 to \$960m. *Mark Nicholson, New Delhi*

Lahore airport to be expanded

Pakistan is planning a new airport terminal at a cost of at least \$220m for Lahore, the country's second largest city. Officials said following a cabinet meeting yesterday that contractors for the project would need to arrange financing, mostly through loans to be guaranteed by the government. The decision was seen as a step forward in the country's efforts to open up its civil aviation to the private sector and to modernise its facilities.

The terminal facilities would help to ease pressure at Lahore, where annual passenger traffic is expected to reach 6m by 2010. *Farhan Bokhari, Islamabad*

Approved foreign investment in Malaysia shrank 18.4 per cent last year to M\$9.14bn (US\$3.6bn) because of policies aimed at shifting production out of labour-intensive industries, said Ms Rafidah Aziz, minister of international trade and industry. *AFF, Kuala Lumpur*

China had a trade deficit of \$1.22bn in December, an official from the Ministry of Foreign Trade and Economic Co-operation said. For all of 1995 the country had a \$16.89bn surplus. *AFF, Beijing*

Vietnam plans an industrial growth drive between now and the end of the century, as official reports said the government and company chiefs agreed last week on a five-year plan under which industry would expand at 15 per cent a year. *Reuter, Hanoi*



You can tell the worth of a "Pineapple" or a "Golp", but you might wonder about the value of a Flag or a Saucer.

To build a worthwhile collection you have to be able to spot opportunities. The same applies when building a rewarding investment portfolio. In both cases, experience and specialist knowledge are needed. At UBS Private Banking all asset management involves a partnership where we take great care to understand your aims, the level of involvement you desire and, most important of all, the degree of risk you are willing to accept. We act only when you are confident that our experience is directed to achieving your goals in the most appropriate way. It's a policy that has attracted clients worldwide and led us to become a global force with a coveted AAA rating.

UBS Private Banking
Expertise in managing your assets

Zurich, Geneva, Lugano, Luxembourg, London, New York, Hong Kong, Singapore

UBS Private Banking is regulated in the UK by IMRO

Union Bank of Switzerland

Debt and tax relief planned

Mexico may give aid to 100 companies

By Leslie Crawford in Mexico City

Senior Mexican finance ministry officials yesterday said up to 100 large and medium-sized corporations stood to benefit from a plan still being worked out to help companies struggling with heavy debt burdens and tax arrears. The companies and their banks, badly hit by last year's deep recession and the escalating cost of credit, had appealed to the government for help in averting corporate failures and loan defaults, the officials said. The government was studying the feasibility of receiving shareholders' equity in lieu of the payment of tax arrears. Companies would have the option of buying back the shares when their financial situation improved, finance officials said. Another plan was being considered to help companies unable to service commercial bank debt. Mexican bankers estimate that up to 40 per cent of overdue loans in the banking system are owed by large corporations. The development helped the Mexican stock market yesterday. Banks and highly indebted companies were the main beneficiaries, in a market also strong because of the anticipated success of a new \$750m Mexican government global bond issue and falling Mexican interest rates. Finance ministry officials said the plan to help large corporations would involve the purchase of sovereign Mexican debt, which trades at a discount in the secondary markets, and the issue of new, long-term government bonds, stripped of interest payments, which Mexican corporations would be allowed to buy at a deep discount. Low-cost credit would be made available through Nafinsa, the national development bank, to allow corporations to acquire the government bonds. The corporations would then be allowed to use the stripped notes to cancel their commercial bank debts. Nafinsa officials said this would not involve exchanging equity in the companies. "We believe the corporate debt-relief plan can be implemented at a very low cost to the government, a senior finance ministry official said. Only 30 to 100 companies are under consideration by a special finance ministry committee to co-ordinate the relief efforts with the corporations and their creditor banks. Nafinsa and commercial banks are working on a separate plan to help smaller, heavily indebted companies, in which the national development bank and other creditors will take minority equity stakes in financially distressed companies in exchange for cancelling corporate debts. Mexico posted a \$7.4bn trade surplus in 1995 as a result of the devaluation of the peso which boosted exports, and a deep recession which depressed imports. It was Mexico's first trade surplus since 1989. Editorial comment, page 13

Keen bidding for oil deals in Venezuela

Venezuela yesterday reopened its doors to large-scale foreign participation in oil exploration and production, after more than 20 years of state dominance of the sector, reports Raymond Collitt in Caracas. Some 75 mostly international companies, including British Petroleum, Exxon and Shell, are bidding on 10 exploration areas, totalling 4.5m acres, under profit-sharing participation contracts. The first of five days of bidding began with strong offers for the exploration area La Ceiba, on the eastern shore of Lake Maracaibo in north-west Venezuela. The winning consortium of Mobil, Veba Oel and Nippon Oil broke a tie with 11 other consortia by offering a \$103m cash bonus on top of the profit share for the state. Investors will bear all exploration risk and expenses during a three-to-five year exploration phase, after which they will enter a consortium with the state oil company. The purchase price of the state's participation in consortia, which can reach up to 35 per cent, will reflect investors' exploration costs. Mr Jean-Paul Barbot of the French oil company Total said bidding was unusually strong yesterday because they started with the best block, a high level of interest could continue throughout the bidding process, he added. The Venezuelan government is hoping to attract about \$11bn of foreign investment in the exploration areas over the next 10 years. With such investment, the government expects to boost its proven oil reserves by some 40bn barrels and increase daily production by at least 500,000 barrels a day to more than 4m. Venezuela's increase in oil production raises questions about its adherence to production quotas set by the Organisation of Petroleum-Exporting Countries. However, Mr Arrieta said: "Production increases are scheduled for 2005, when world petrol demand will have grown substantially." The opening of the oil sector has enormous importance for the national economy, not only because of the high levels of expected investment, but because it would set a precedent in the recovery of foreign investors' confidence, one analyst in Caracas said. Oil sales accounted for about half last year's public revenues. Mr Jean-Paul Barbot of the French oil company Total said

Leading figures in Colombia call for reforms

By Sarah Kendall in Bogotá

A group of 12 Colombian economic and political leaders has issued a document calling for high-level resignations, reforms and firmer economic direction to address the crisis and confusion surrounding President Ernesto Samper's government. The Agenda 1996 document is signed by Mr Rudolf Hommes, finance minister in the last government, as well as Mr Rafael Fardo and Mr Andrés González, a former defence and justice minister respectively. In December, a congressional committee cleared Mr Samper of any wrongdoing, amid allegations that his presidential election campaign in 1994 had been partly financed by drug traffickers. However, politicians and senior officials in Colombia are still being investigated for corruption related to the drug trade. The document attacks Congress for trying to push through legislation to protect illicit earnings and undermine efforts to keep traffickers behind bars. The Agenda expresses strong support for Mr Alfonso Valderrama, prosecutor-general, is soon to present preliminary findings on alleged contributions by Cali cartel traffickers to the presidential campaign. The document constitutes a rallying cry against progressive damage to Colombian institutions and government, and against legislative corruption. Nearly all the signatories belong to the governing Liberal Party. The politicisation of public entities, the misuse of political favours, and inadequate tax measures have fostered economic inefficiency, according to the Agenda. The government should concentrate on controlling public spending and on supporting education, health, infrastructure projects and security, it maintains.

The president's opening shot, on camera

Jurek Martin looks for vision from Bill Clinton in the US State of the Union address tonight

Mr Mike McCurry, the White House press secretary, was at his deadpan best in discussing President Bill Clinton's State of the Union address, due tonight. "We fully expect it to be concluded by the time Nightline is on," he said, referring to the TV programme which is to go out two-and-a-half hours after the president has been ushered before Congress. In fact, Mr Clinton might be excused for over-running, as is his wont, because he could have a lot to say. Although he will not formally declare his candidacy for re-election for weeks, his speech will be widely seen as his opening shot in his quest for a second term. It will also be delivered as he and the Republicans controlling Congress are at daggers drawn over how best to balance the federal budget over the next seven years. This is a conflict not merely about the specifics of taxes and spending but far more about the nature and reach of the federal government in contemporary society. These will underpin the electoral campaign. Mr Clinton's first state of the union address, in 1983, was mostly inspirational, his second long on specifics - above all, the need for national healthcare reform, which, in the event, failed to pass. His third, lasting no less than 80 minutes a year ago, came in the wake of the Republican mid-term electoral landslide by which the party had taken control of both chambers of Congress for the first time in 40 years.

The US Supreme Court yesterday rejected California's challenge to the "motor-voter" law, which lets citizens register to vote while getting a driver's licence or social assistance payment, Jurek Martin reports from Washington. The justices affirmed, without comment, two lower court rulings that states' rights had not been infringed, even though the law, which took effect a year ago, requires them to bear most of the costs - in California's case an estimated \$15m a year. Six other states have suits pending. California claimed the law violated the 10th amendment to the Constitution, on states' sovereignty. But the lower courts had ruled it was within the power of Congress to require states to carry out voter registration duties without financial compensation. Mr Clinton will doubtless assert that the US economy is strong and creating new jobs, but he will also acknowledge its many uncertainties and suggest that these are best addressed not merely by government alone but by a new spirit of community action. He has spoken frequently of late about the imperative of finding "common ground". This he defines as existing in the moderate political middle, whereas the Republican alternative, in his view, lies beyond the mainstream. He will be expected, of course, to score some political points tonight, with attacks on the Republican intent to cut "investments in the future", in such areas as education and the environment. But the typical state of the union address is not excessively partisan. As a rule, the opposition replies shortly after the address is over. This time, though, conscious of the fact that their response is but an afterthought in the reporting of the event, the Republicans have asked the TV

networks for a half-hour in prime time tomorrow night, a request still under consideration yesterday. Some interest attaches to the reception Mr Clinton will be accorded in Congress itself. By tradition, this is marked by respect for his office, but the president is held in unusual contempt by the more uncompromising Republicans, some of whom may be tempted to display it publicly. As last year, the TV cameras will show Congressman Newt Gingrich, Speaker of the House of Representatives, sitting immediately behind the president. Then his ebullience, freshly installed in an office held by Democrats since 1964, was plain for all to see. Now, he is much chastened, in uncertain control of his troops, and his reactions may also speak political volumes about the occasion. Mr Clinton could, of course, also devote some time to foreign policy, largely neglected in his three previous addresses, simply because his record now looks better than before. It is, for example, hard to imagine him not mentioning the presence of US troops in Bosnia, or peace efforts in the Middle East and Northern Ireland. Even so, he may also remember the last State of the Union address given by a president about to enter a re-election campaign. In 1992, Mr George Bush, already under fire for being the "foreign policy president", celebrated his achievements in that area at the expense of domestic challenges. That is not a mistake Mr Clinton will want to repeat tonight. Editorial comment, page 13

Movie makers vie for the Sundance kid's acclaim

Independent films are becoming an important source of profit for major studios, writes Alice Rawsthorn

When Robert Redford founded an independent film festival in deepest Colorado and called it after his ski resort - and hit film - it was dismissed as the part of a particularly egotistical movie star. The Sundance Film Festival has since confounded its critics by showcasing a string of acclaimed hits including *Rain Dog*, *Boys and Girls* and *Dead Man Walking*. It is now in its 15th year and some 9,000 film makers, distributors and journalists have converged for this year's festival which runs until Sunday. Sundance's success is not only due to the calibre of the films shown - last year's line-up included *The Usual Suspects* and *Married to the Mob* - but to the growing popularity of independent films in North America and Europe. "There's been a real expansion in the market for independent films," said Mr Michael Kubo, chairman of PolyGram Filmed Entertainment, which backed *The Usual Suspects*. "One reason is that big budget movies are now so expensive that the studios are terrified of taking risks, so people have to look independent for anything new or different." Another factor is that the Hollywood studios have been so badly burnt by costly flops that they look more favourably on cheaper films which can be highly profitable because of their low budgets. Almost all the leading studios now have subsidiaries specialising in "independent" pictures. These companies, dubbed "mini-majors", can afford to promote promising

small films in a way previously limited to big budget movies. Miramax, the "mini-major" owned by Walt Disney, was so impressed by Quentin Tarantino's *Reservoir Dogs* at the 1992 Sundance that it produced - and heavily promoted - his second film, *Pulp Fiction*. It grossed more than \$100m in the US alone. Similarly Fox Searchlight, the "independent" subsidiary of 20th Century Fox, used its marketing muscle to turn *The Brothers McMullen*, a \$100,000 film that debuted at last year's Sundance, into a modest hit making more than \$10m in the US. "Mini-majors" can also afford to mount Oscar campaigns, which are beyond the means of old-style independents. PolyGram, which is also the world's largest music group, recently brought forward the US premiere of *Dead Man Walking*, starring Sean Penn and Susan Sarandon, to make it eligible for the forth-

coming Oscar nominations. The change of schedule meant that it was only shown in four cinemas in its first week. But it got rave reviews. The higher profile of independent films has encouraged more cinemas to show them. There have been more "cross-over" hits, films shown by mainstream cinemas which would previously have been limited to art houses. *Seven*, which has topped the UK box office for the past fortnight, was made by New Line, a US independent, before its takeover by Time Warner. But the independent sector is still volatile as illustrated by the financial difficulties of two leading US independents, Savoy and Samuel Goldwyn. Three of their films - *Big Night*, *I Shot Andy Warhol* and *Sydney* - hope to find new distributors at this year's Sundance by convincing other companies that they are the next *Reservoir Dogs*. However, Sundance is not always an accurate barometer of commercial success. PolyGram unveiled two films there in 1994. The festival hipsters raved about *Boyz n the City*, a B-grade biopic which went on to critical acclaim and modest profit; but scooped at PolyGram's second offering - the quaint British comedy, *Four Weddings And A Funeral*.



AMERICAN NEWS DIGEST

Argentina, Brazil in motor accord

Argentina and Brazil yesterday sought to end months of uncertainty within the motor industry when they signed a transitional accord to govern production and import of vehicles to the end of 1999. The accord, signed in Buenos Aires, settles a dispute that erupted last June when Brazil, seeking to protect its motor industry and balance of trade position, unilaterally set import quotas, including on Argentine vehicles. Argentina accused Brazil, a fellow member of the Mercosur customs union, of violating its rules and endangering \$3bn of planned international investments in Argentine car plants. Yesterday's accord, details of which were not officially released, raises the quotas on Argentine vehicles to Brazil to levels well above likely Argentine exports. The concession takes into account the significant trade surplus built up by Brazilian car manufacturers during 1994 when Argentine demand for vehicles was booming. The motor regimes of both countries, South America's biggest vehicle makers, are due to merge from January 1 2000. David Pilling, Buenos Aires

US mops up after floods

Heavy rescue workers mopped up yesterday after floods that swamped wide areas of the eastern US. Thousands of residents who were forced to flee their homes in Pennsylvania, New Jersey and Maryland returned to flooded basements, ruined property and swamped streets. Television footage showed an entire house in Wheeling, West Virginia being swept down the swollen Ohio river. In Washington, commuters faced traffic chaos as major roads near the Potomac River remained closed for a second day. The city's National Airport remained open after fighting off a threat from flood tides at the weekend, but the main access road from the city centre was closed. Reuters, Washington

IADB to raise borrowing

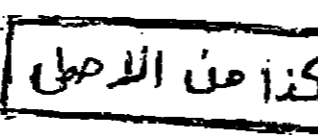
The Inter-American Development Bank said yesterday it expects to increase its borrowings in international financial markets this year to about \$4.5bn, a rise of \$1.7bn over 1995. Last year's borrowing fell \$1bn short of expectations because of unexpected early loan repayments. Its 1996 borrowing plans suggest 75 per cent will be denominated in dollars, 10 per cent in yen and 17 per cent in European currencies. Outstanding borrowings, about \$26.6bn at the end of last year, are divided roughly equally between the three currency groups. The bank said it would continue to seek to cut the costs of its outstanding debt by buying higher coupon debt in the open market. Stephen Fidler, London

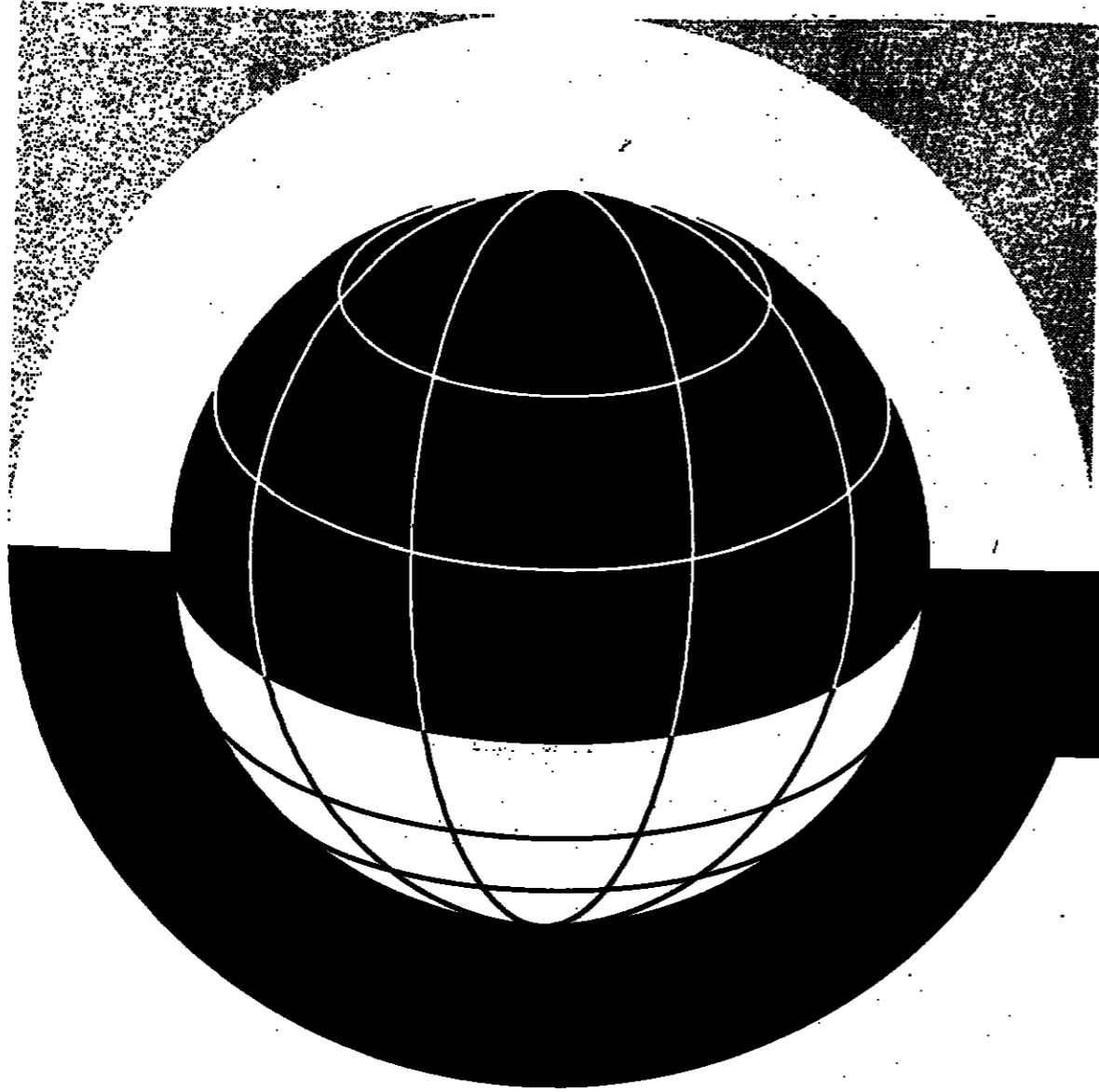
INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for real sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for real sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

Table with columns for countries (USA, JAPAN, GERMANY, FRANCE, ITALY, UNITED KINGDOM) and rows for various economic indicators like Real sales volume, Industrial production, Unemployment rate, etc. Includes quarterly and yearly data.

All series seasonally adjusted. Statistics for Germany apply only to western Germany. Data supplied by Deutscher and WIPA. Retail sales volume: data from national government sources except Japan and Italy (sales volume deflated by OECD using CPI). Retail to total retail sales except France and Italy (major outlets only) and Japan (department stores only). Industrial production: data from national government sources. Includes mining, manufacturing, gas, electricity and water supply industries except Japan (mining and manufacturing only) and UK (also includes construction industries). Unemployment rate: OECD standardised rate which adjusts as far as possible for the different definitions of unemployment used in official sources. Vacancy rate indicator: relevant vacancy measure divided by total civilian employment, expressed in index form. Derived from OECD series. US - help-wanted advertising; Japan - new vacancies; Germany and France - job offers; Italy - no data available; UK - unfilled vacancies. Composite leading indicator: OECD data. Each is a combination of series, cyclical fluctuations in which identify cyclical fluctuations in general economic activity.





ANDERSEN WORLDWIDE

We have changed

our name

to better reflect

our global reach

in providing

professional services

of the highest quality.

The Partners of Andersen Worldwide

formerly Arthur Andersen & Co, SC

ARTHUR
ANDERSEN

ANDERSEN
CONSULTING

NEWS: UK

Policies against claims by Names 'invalid'

By Jim Kelly
Accountancy Correspondent

Managing agents at Lloyd's, the London insurance market, facing claims by hard-hit investors in the Merrett syndicates have been told that their insurance policies against such actions are invalid.

Solicitors for the insurers said yesterday that because the judgment in the Merrett case found that investors had been "willfully" misled, the errors and omissions policies were void.

The move will be challenged vigorously by the agents and by Merrett Names - the investors whose assets traditionally support the insurance market.

LLOYD'S
LLOYD'S OF LONDON

If the insurers are successful the move could expose other parties to the action to potentially higher claims - especially Ernst & Young, the Merrett syndicates' auditors.

In November the High Court ruled in favour of 3,000 Names on Merrett syndicates, having seen fresh evidence of negligent practice at the market.

The Merrett case centred on "run-off" contracts agreed in the early 1980s by which Merrett Names took on responsibility for claims outstanding on policies sold by other insurers.

These left Merrett Names facing rapidly increasing bills for unforeseen US asbestos and pollution claims. For the first time auditors were also found to be negligent - paving the way for all auditors involved in litigation to make contributions to the market's recovery plan.

A number of Lloyd's agencies handling Names' funds and Mr Stephen Merrett, underwriter and former deputy chairman of Lloyd's, were also found negligent in the way in which they had handled their business.

Clyde & Company, lawyers to the errors and omissions insurers, said: "This is not something that we have revised. The judgment was so fierce - we have been driven to take this step." The solicitors confirmed that the Merrett managing agency had been informed the cover was "void".

"This was prompted by the very trenchant findings of the judge about the behaviour of the Merrett managing agency - particularly that they willfully withheld information on some matters," Clyde & Company said. "The terms of the judgment took our clients by surprise. The strong implication is that if the Names were kept in the dark - then so were the underwriters."

Mr John Mays, chairman of the Merrett Names' association, said: "We will of course dispute it."

"We are not pleased, but it is not a shattering blow - it is an encumbrance."

Mr Nick Land, senior partner of Ernst & Young, said: "The whole thing is still a moving feast, but this does indicate the uncertainty which springs from the injustice of joint and several liability."

Names want an interim payment while seeking total damages of up to £300m (£462m).

Film industry is warned of new funding crisis

By Alice Rawthorn
in London

The failure of the government to support the UK film industry will continue to hamper the industry's growth in spite of the availability of National Lottery grants, leading UK film makers say in a study to be released later this week.

The industry has enjoyed a modest revival in recent years and seems set to maintain a high profile this year with the release of costume dramas such as *Sense and Sensibility*, for which Emma Thompson won the Golden Globe "best scriptwriter" award in Los Angeles at the weekend.

However, Film 2000, a study of the industry by accountants Casson Beckman, warns that the UK's withdrawal from Eurimages, the film production fund financed by the Council of Europe, could trigger a reduction in direct government funding.

Eurimages provides funding for films that are co-produced by at least three European partners. The UK industry, which has received an estimated £16.5m (\$25.4m) from Eurimages over the past five years, was furious when the government unexpectedly announced its withdrawal from the project in December.

Film 2000 says the withdrawal will not only deprive the industry of a useful source of funds, but may also make it more difficult for UK film makers to participate in European co-productions at a time when such projects are increasingly important.

One consolation for the industry is the government's recent decision to make National Lottery grants available to film makers, as well as for promotional initiatives and for new cinemas.

Film 2000 suggests, however, that the single most effective measure the government could

take to help the industry would be the introduction of tax incentives similar to those available in the Irish Republic.

The Irish system, which allows part of a film's production costs to be offset against tax, has already prompted a number of film makers to switch production from the UK to Ireland. Some scenes in *Sense and Sensibility* were filmed there rather than in the UK as originally planned as were parts of *Bronzeheart*, the Scottish historical epic directed by the actor, Mel Gibson.

The Film 2000 study attacks the industry for inadequate financial planning, which could deter private-sector investors. It suggests film makers should improve their marketing efforts to investors - by proposing a broader choice of projects - and to consumers, by spending more money as US producers do on promoting their films.



Emma Thompson and Hugh Grant in a scene from *Sense and Sensibility*

Rule change will channel cash to athletes and artists

By George Parker
at Westminster

Mrs Virginia Bottomley, minister responsible for the National Lottery, yesterday announced a shift in policy on the distribution of lottery proceeds by opening the way for money to be used to promote individual talent and support revenue budgets.

She abolished the rule that lottery

money distributed by the Arts and Sports Councils should be used only for capital projects.

She said she wanted the lottery to help develop young sporting and artistic talent, and could be used to promote cut-price ticket schemes to encourage young people to attend artistic and sporting events.

She also announced she was considering proposals from the Arts Council that lottery funds could help to provide long-term "financial stability" to organisations such as struggling theatres. The proposal was in effect

provide revenue funding to arts organisations and remove the anomaly under which theatres could qualify for grants for new seats and stage equipment, but could not afford to put on productions.

"Many groups have called for lottery funds to be made available to, for example, young athletes, for extra support for coaching and possible help to participants in the Olympic games," she said.

"The changes that I am proposing will allow the Sports and Arts Councils the flexibility to respond to these

demands and make lottery funds available for the first time to benefit people directly."

Ministers have been acutely aware of criticism that lottery funds had often gone to major capital projects such as the Royal Opera House, Covent Garden, rather than to "ordinary people".

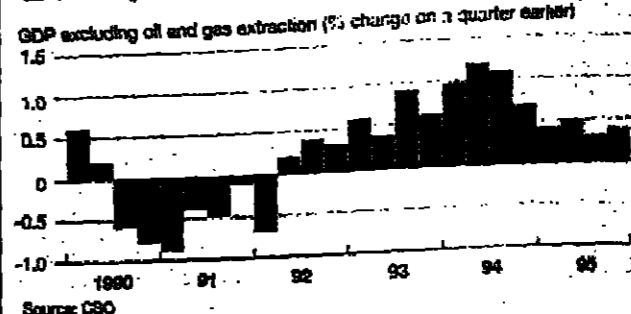
So far £1.1bn (\$1.65bn) has been awarded to good causes, far more than ministers had anticipated. Under the rule that only capital projects could qualify in the arts and sports field, ministers feared that the lottery

could spawn a number of unnecessary schemes.

Mrs Bottomley said the grants would "tap talent and help to translate it into success for individuals, their communities and the nation as a whole".

Her proposals would allow distributing bodies to fund new initiatives which increase access to sports and the arts, but Mrs Bottomley insisted that it would not be "a substitute for existing grant-in-aid, nor be a bail-out for poor financial management".

Growth picks up a little



Spending helps boost growth in closing quarters

By Robert Chote,
Economics Editor

Buoyant spending in UK shops, pubs and restaurants kept the economy growing steadily at the end of last year, outweighing the impact of stagnating factory output.

Excluding the volatile North Sea oil and gas industries, the economy expanded by 0.4 per cent between the third and fourth quarters of 1995, the Central Statistical Office said yesterday. This was slightly stronger than in the third quarter and better than many City economists expected.

The economy grew at about this rate throughout last year. This was a weaker performance than in 1994, when growth averaged about 1 per cent a quarter. For most of last year, underlying growth remained below 0.5 to 0.6 per cent, which has proved sustainable in the past without pushing up inflation.

Analysis said confirmation that the economy was still growing at less than this "trend" vindicated the decision by Mr Kenneth Clarke, the chancellor, to start cutting interest rates again in December. But several still question the timing of last week's base rate cut to 6.25 per cent, especially if it went against the wishes of the Bank of England. Base rates are still expected to fall further in coming months.

With the oil and gas sector included, the whole economy grew by 0.4 per cent for the third quarter running, as expected by the Treasury when it drew up its Budget forecast. Growth in 1995 as a whole was

2.6 per cent, down from 4.1 per cent in 1994.

The driving force behind growth in the fourth quarter was the service sector, which now accounts for about two-thirds of the economy. Robust consumer spending helped push service sector output growth up to 0.7 per cent in the fourth quarter.

In contrast, factory output barely changed between the third and fourth quarters. Manufacturers have been more affected than service industries by weaker European demand for exports. They also appear to have been running down stocks of unsold goods instead of stepping up production.

Most economists expect the adjustment of stocks to subdue economic growth during the first half of this year, with stronger consumer spending providing momentum in the second. World growth - and therefore demand for UK exports - is also expected to pick up later in the year although some analysts fear a prolonged slowdown.

Jobs growth among the UK's small to medium-sized companies is set to outstrip that in other European Union countries this year, a survey has found.

About 20 per cent of UK companies, with a turnover of between £300,000 and £900,000, are planning to take on more staff this year, according to a survey of 5,000 EU companies by accountants Grant Thornton, and Business Strategies, the economic consultancy group. In the rest of the EU only 14 per cent of businesses are planning to recruit.

BUSINESS OPPORTUNITIES

Master Franchise for Medical Doctors and Entrepreneurs

A U.S.A. very successful and highly profitable HAIR RESTORATION Master Franchise System, established in the U.K. and other countries in Europe. Ideal for Medical Doctors and Entrepreneurs to utilize and practice the most effective and modern techniques developed in this field.

Intensive training program, marketing, promotion, administration, R&D, and continuous contact are part of the PETERSON MEDICAL INSTITUTE.

For further details and meeting arrangements in your area - Write or call: **Lora Gunnick - Peterson Med. Inst.** 2450 Broadway, Suite 590, Santa Monica, Calif. 90404 USA - Tel: (310) 829-9500 or Fax: (310) 829-1319

DESIGNER - SILK TIES

We are the designers and manufacturers of handcrafted, 100% pure silk ties, under our brand name, CALURE, London. We are considering supplying ties to other outlets under their brandname and specification, worldwide. Based in London, we source, design and manufacture silk ties to the highest specification under our supervision at very competitive costs.

Interested parties wishing to acquire our product may write to Eurostate Ltd. at:

34 Station Road, New Barnet, Herts EN5 1NZ, England.

ENID BLYTON'S "FAMOUS FIVE"

A new musical version for a tour of No.1 theatres in Spring 1996 which may achieve a West End transfer.

Will 'Five' get you ten?

For details of how to invest in this production, please contact **Phil Ward**, King's Head Theatre, 115 Upper Street, London N1 1QN. Tel: 0171 226 8561

Investment in the theatre is highly speculative. This advertisement has been approved under The Financial Services Act 1986 by a firm regulated in the conduct of investment business by The Law Society.

Your own Swiss company in SWITZERLAND

For commercial activities. Also available, domiciliation in Switzerland for foreign or offshore company, Management, administration, invoicing, secretarial services, Bank introduction and services, etc.

Mandages SA, C.F. Ramsz 7, CH-1009ully-Lausanne Tel: +41 21 729 33 66 Fax: +41 21 729 33 44

CHANNEL ISLANDS

Offshore Company Formation and Administration. Also Liberia, Panama & BVI etc Total offshore facilities and services.

For details and appointment write: **Coy These Ltd,** 2nd Floor, 34 David Place, St Helier, Jersey JE2 7TE Channel Islands Tel: 01534 576774, Fax: 01534 35401

UNPAID IRANIAN TRADE DEBT

capacity currently available to discount unpaid or rescheduled Iranian letters of credit.

Gentry Holdings Limited Tel: 01283 550984 Fax: 01283 550984

INTERNATIONAL INVESTMENT CO.

seeks English speaking partners in Europe for mutually advantageous projects.

Please reply either by fax, no. (44) 1481 716387 or in writing to Box 84235, Financial Times, One Southwark Bridge, London SE1 9HL.

Selling your Business?

We have the skills and experience to achieve the best price for your business and structure the deal to achieve maximum tax efficiency.

If you are considering a sale and your turnover exceeds £1m, we would like to talk to you.

Our charges are based largely on results, so you have little to lose. For a confidential discussion without commitment please contact **Lance Blackstone or Gary Morley** at:

Blackstone Franks Blackstone Franks Corporate Finance 26-34 Old Street, London EC1Y 9HL Tel: 0171 250 3300 Fax: 0171 250 1402

Welcome Care, Eurostate Ltd.

We are a care home management company specialising in the management of nursing homes and residential care homes for the elderly. With over ten years experience in this sector, we have expert knowledge in acquisition, setting up new homes, day-to-day management, budgeting, marketing and achieving high profitability. If you are considering employing a management company to manage your business, why not contact us in the first instance for no obligation consultation at:

34 Station Road, New Barnet, Herts EN5 1NZ, England.

WORLD TRADE CENTER HELSINKI

Permanent International Exhibition

Promoting FOOD, BEVERAGE, CONSUMER PRODUCTS, TOURISM, MULTILATERAL INVESTMENT & TRADING. Target - New Northern Europe - NW Russia, Baltics, Finland. Comprising of 70 million population! Through exhibitions, fine-tuned seminars and workshops. Your company may be eligible for EU funding. Restricted space. Non-alcohol costs. Includes turn-key full service.

For details contact: **Stephen Lowe,** Tel: +358 0 6969 2730 Fax: +358 0 6969 2735. **Georgy Business Development Ltd, WTC Helsinki.**

FOR SALE - PUBLISHER'S BUSINESS BOOKLIST

Copyrights and all stock of an extensive (50+ titles) range of books for business managers worldwide. Covering: Customer Service and Satisfaction, Total Quality and Quality Management, Company Culture Change, Human Resources and Training, Advanced Manufacturing Strategies and Techniques, Change Management, Continuous Improvement.

Write to Box B4237, Financial Times, One Southwark Bridge, London SE1 9HL.

WESTERN ALGARVE DEVELOPMENT LAND OVERLOOKING OCEAN

7.5 Hectare site zoned for hotel, spa-hotel with 190 apps., or 50 villas. New planning regulations encourage high-quality development. The site is 1 hour from Faro Airport and rises in a gentle SW-facing bowl from sea behind a glorious long sandy beach. Excellent Golf (with ready availability) and new Marina within 5 minutes. Offers around £2m sought.

Principals only should reply to Box No. B4234, Financial Times, One Southwark Bridge, London SE1 9HL.

SMALL, FAST-MOVING MEDIA COMPANY SEEKS STRATEGIC ALLIANCE

to develop exclusive, worldwide electronic publishing rights to an American Comic property (Circulation 1 Million+).

No time wasters.

For further information, contact: **Telephone: (00-32-2) 739-03.05** **Fax: (00-32-2) 739-32.15**

ANGLO AMERICAN GROUP

PROJECT FINANCE COMMERCIAL FUNDING GLOBAL COVERAGE NO BARRIERS BROTHERS WELCOME

For Company Brochure and Information Pack: Tel: 01924 201345 Fax: 01924 201377

CAPITAL GAINS TAX "ROLL OVER" OPPORTUNITY

FURNISHED HOLIDAY LETTING BUSINESS comprising six separate hand picked and fully equipped freehold and long leasehold properties in the most sought after parts of St. Ives, Cornwall. A running business for seven years with local managing agent caring for lettings, and day to day matters, cleaning etc. Gross receipts Approx. £48,000 per annum. Investment required circa £500,000.

Apply: **BRIAN PORTMAN & CO.** 1 Tringway Hill, St. Ives, Cornwall, TR26 1SE. Tel: 01736 79421. Fax: 01736 795298

CELLULAR GSM EXPORTERS

Largest in United States Motorola - Nokia - Ericsson

Contact in USA: Fax: +310-254-8808 Tel: +310-254-8800

Looking for distributors worldwide

NON-EXECUTIVE HEAVY

Former Chief Executive of major advertising agency offers grey hairs and wisdom, business development skills, creative resources and wide management and marketing experience to companies needing weight without overhead. From a day a month.

Write to Box B4242, Financial Times, One Southwark Bridge, London SE1 9HL.

WORLDWIDE OPPORTUNITY TO GENERATE MAJOR INTERNATIONAL INCOME. \$1 BILLION. DEBT FREE.

Deal & Brochure \$44 company supplies 10 leads. Please send **Wyatt or Tracy Dickson** at 0171-519-822-6067 or Fax 0171-519-822-4247, leaving your fax number, phone number and address to receive phone information.

ESTABLISHED CD-ROM sell order company proposing to acquire significant market share seeks major opportunities and/or investment to expand. Box B4241 Financial Times, One Southwark Bridge, London SE1 9HL.

OFFICE EQUIPMENT

CITY COMPANY RELOCATES LARGE QUANTITY OF QUALITY FURNITURE FOR SALE

Due to city bank order postponement we have a large quantity of quality executive and system ranges - conferences and receptions.

Large choice of veneers: (Walnut, Rosewood, Ash etc.)

with discount of up to 40% from R.R.P.

London Showroom for viewing Please contact: **LINEABOO LTD** Tel: 01992 504530 **FREephone: 0500 821565**

OFFICE FURNITURE

Due to city bank order postponement we have a large quantity of quality executive and system ranges - conferences and receptions.

Large choice of veneers: (Walnut, Rosewood, Ash etc.)

with discount of up to 40% from R.R.P.

London Showroom for viewing Please contact: **LINEABOO LTD** Tel: 01992 504530 **FREephone: 0500 821565**

OFFICE FURNITURE

Due to city bank order postponement we have a large quantity of quality executive and system ranges - conferences and receptions.

Large choice of veneers: (Walnut, Rosewood, Ash etc.)

with discount of up to 40% from R.R.P.

London Showroom for viewing Please contact: **LINEABOO LTD** Tel: 01992 504530 **FREephone: 0500 821565**

BUSINESSES WANTED

BUSINESSES WANTED

MANUFACTURERS OF DEFENCE/ AEROSPACE RELATED PRODUCTS

Our client, a successful private group, wishes to acquire for cash private businesses or non-core divisions which:

- are engaged in the manufacture, fabrication or assembly of an established range of proprietary products to the highest specifications - ISO9000 registered;
- serve the defence, aerospace, security and industrial markets in the UK and abroad;
- possess an established and motivated management team wishing to continue;
- are UK based but would benefit from having an international sales, marketing and distribution infrastructure;
- are profitable on turnover of up to \$15 million.

Vendors or their advisers should telephone either **Jeremy Furniss** or **Gordon Blair** on 0171 388 4242 in absolute confidence. Your identity will not be revealed to our client without your permission.

Livingstone Guarantee Plc
Acre House, 11-15 William Road, London NW1 3ER

LIVINGSTONE GUARANTEE
THE ACQUISITION & DISPOSAL SPECIALISTS

BUILDING PRODUCTS DISTRIBUTION

We act for a substantial group of companies with worldwide interests. Our clients wish to acquire a business or businesses selling products predominantly to the construction industry and allied sectors. Price range £1 million to £20 million.

Principals only. Please reply to **Bleasde Lloyd,** No. 1 Pemberton Row, London EC4A 3HY (Reference: 11P)

Bleasde Lloyd is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Businesses Wanted

- Commercial Research and Technology Companies or internal Groups within Companies
- One or more of the following: Materials Development and Processing Product Development and Fabrication Energy or Environmental
- Turnover of external contracts in range £200K - £1M

Box No. B4234, Financial Times, One Southwark Bridge, London SE1 9HL.

Manufacturer Wanted

Seeking mfr. to market & build under US patent license, "Kar-Kool", uses no iron or gasoline. Keeps vehicle cool while parked & in transit. Low tooling costs.

USD \$10K, Non-exclusive USD \$100K, Exclusive Call USA 602-235-2218

STEEL PROFILER

Seeking to expand wishes to acquire complementary business. Would consider other steel profilers, steel plate processors or steel stockholders

Reply to Box B4238, Financial Times, One Southwark Bridge, London SE1 9HL.

DIECASTER NON-FERROUS T/O +£0.5m

Contact Box B4238, Financial Times, One Southwark Bridge, London SE1 9HL.

Hotels after y...

Aronym

FOR RENT

SAVILLS

ALUMINIUM CA...

SPECIALISED BUILDERS

PLANT & MA...

Hotels market revives after years in doldrums

By Scheherazade Daneshkhu
Leisure Industries
Correspondent

The hotels business in the UK is recovering after a long period in the doldrums. It will hit the headlines today when the outcome of the £3.9bn (£6.0bn) hostile bid by Forté group for Granada, the TV and leisure company, is decided.

If Granada succeeds, it will become Britain's largest hotels operator with some 60,000 rooms to add to its present 1,400. The bid is itself a sign of the recent revival of the British hotels business.

Bookings disappeared when the Gulf War broke out in January 1991. The following year the recession and high interest rates hit the industry hard, while an unfavourable exchange rate kept many visitors away.

But now hotels are looking forward to a period of strong growth. Economic recovery has stimulated business demand while strong growth in tourism has also helped. Ms Adele Biss, chairman of the British Tourist Authority said: "The value of tourism to Britain - currently worth some £36bn - is growing, with hotels, who are seeing significant rises in occupancy levels, being among the first to benefit."

Hotels at each end of the market - five-star London hotels and the fast-growing budget sector - are the main beneficiaries of this recovery. The tourist authority is promoting London as the gateway to the UK while the capital is also one of the most popular short-break domestic destinations.

Fannell Kerr Forster, the hotel consultancy, estimates average occupancy at London hotels of 82 per cent last year compared to 66 per cent in 1991, but still a fraction under the 83 per cent reported 10 years ago.

Mr Paul Statary, leisure analyst at Kleinwort Benson, believes the main reason for the buoyancy of the London market has been the limited addition to room stock in London since the hotel market last peaked in 1990. "Supply has hardly grown, but demand has grown because of cyclical recovery and secular growth due to the rising volumes of international travel," he says. "We project no material increase in room stock in London until the end of the century so we can expect to see continued growth in demand."

There has also been a recovery outside London, although room rates and occupancy are well below London levels. PKF estimated average occupancy of 70 per cent in regional hotels last year - a 20-year high with room rates growing for the first time in real terms since 1990.

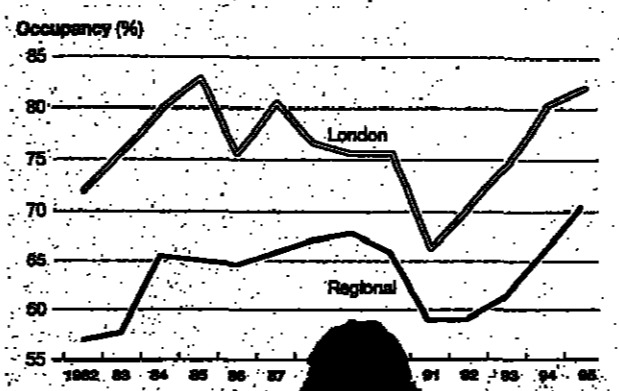
There has been little new hotel development in the provinces in the past few years outside the budget hotel market. These mainly roadside hotels typically charging about £26 a night have grown by about 70 per cent according to PKF since 1982. The budget sector, seen in the industry as underdeveloped, is being fuelled partly by growing demand among travelling business executives, who are demanding better cheap accommodation. They still comprise only 3 per cent of the UK hotel market compared with 15 per cent in France and 12 per cent in the US.

Forté and Whitbread, the brewer and leisure company, account for two-thirds of this market with their Travelodge and Travel Inn brands respectively. They have built these next to their roadside restaurant chains - Little Chef and Happy Eater in the case of Forté, and Beefeater or Brewers Fayre at Whitbread. Holiday Inn is also entering this market with its Express hotels.

If Forté survives as an independent company, it has agreed to sell its Travelodge business to Whitbread which would create the largest UK chain of budget hotels under a single brand. Whitbread, which earlier this month opened its 100th Travel Inn, has been expanding the chain aggressively from the 64 it owned a year ago.

Editorial Comment, Page 13
Lex, Page 21
MAM decision, Page 21

Room service



chain of budget hotels under a single brand. Whitbread, which earlier this month opened its 100th Travel Inn, has been expanding the chain aggressively from the 64 it owned a year ago.

Editorial Comment, Page 13
Lex, Page 21
MAM decision, Page 21

UK NEWS DIGEST

37,000 knives handed over in amnesty

More than 37,000 knives were handed in at police stations during the month-long amnesty called after the murder by stabbing of a London head teacher outside his school. The amnesty was declared a "high success" by police who said the haul had included kitchen knives, knuckle dusters and others described as "some quite vicious items". The largest regional total - almost 4,000 - was handed in to the Metropolitan Police, who cover all of London except the City. Only 21 were handed over in the City.

The police announcement coincided with the memorial mass at Westminster Cathedral for Philip Lawrence, the 48-year-old teacher killed as he attempted to shield a pupil outside the gates of his school. A 15-year-old boy has been charged with his murder and another aged 14 with conspiracy to wound a boy of 14.

PA News

Mitchell cautious on eve of Ireland announcement

Former US senator Mr George Mitchell has let it be known that he has no miracle cure to bring about all-party talks about peace in Northern Ireland. Officials close to Mr Mitchell's three-man inquiry into "decommissioning" of weapons held by the Irish Republican Army and its rivals say he has been disappointed by the quality of submissions to his panel over the past six weeks. "He realises the most he can achieve is to enable the peace process to limp on, but he has seen little imagination in the positions taken by parties or governments," the official said.

The British government will discuss the panel's recommendations today. Mr Mitchell and his colleagues - General John de Chastelain, a former Canadian chief of defence staff, and Mr Harri Holkeri, a former Finnish prime minister - have made clear that their recommendations will not amount to a panacea.

John Kangfner, Westminster

Lawyer for Virgin attacks TV licence decision

It was unfair for the Independent Television Commission to reject a bid by Mr Richard Branson's Virgin Television for the fifth British terrestrial television channel on the grounds that its programming was inadequate, the High Court in London was told. A lawyer for the Virgin Television consortium which includes Phillips and HTV said commission dismissed claims that Virgin's proposals for news were unacceptable because there would be insufficient supervision of Reuters, the proposed bought-in news supplier to Virgin. The

lawyer was speaking at a court review of the decision to grant the licence to Channel 5 Broadcasting. That consortium includes MAI, the broadcasting and financial services group Pearson, owner of the Financial Times; CLT of Luxembourg and Warburg Pincus, the US investment bank.

Role of juries in fraud trials to be reviewed

Ministers are considering reform of the system for trying serious fraud cases following the acquittal of all defendants in the Maxwell trial. The cabinet is expected to review the trial-by-jury system after the outstanding cases against the Maxwell brothers have been completed. "Trial by jury is a very important part of our liberties from which the House and country would never move lightly," Sir Nicholas Lyell, attorney-general, said in the House of Commons. "But it does not mean that it is necessarily the only way." It was his first statement to parliament since the acquittal of Mr Kevin Maxwell, Mr Ian Maxwell and Mr Larry Trachtenberg on charges of defrauding the Maxwell pension fund.

James Harding, Westminster

Gas company joins electricity venture

British Gas and Scottish Hydro-Electric have agreed to build a \$315m (\$485m) power station in western England in a move that could re-open the "dash for gas" in the electricity generation industry. The two companies will jointly own the proposed 755MW, gas-fired Seabank power station. About 500 jobs will be created during the construction phase of the project, which will begin in the middle of the year. Siemens, the electrical company, has won the construction contract and will supply the plant's two gas turbines.

Robert Corzine, Industrial Staff

Arms case man fails to block extradition hearing

British businessman Mr Paul Grechan, one of four men cleared by the Court of Appeal in London of having conspired to illegally export military equipment to Iraq, must face a hearing to decide whether he should be extradited from South Africa to the US to face similar charges, a Johannesburg court ruled. Mr Grechan, who was arrested in South Africa soon after his conviction in Britain was overturned, lost an application that his continued detention was unlawful.

John Mason, Law Courts Correspondent

Opponents get their turn to attack airlines' case for fifth terminal

Acronyms stack up at crowded inquiry

By Michael Skapinker
Aerospace Correspondent

Day 101 of the Heathrow Terminal Five inquiry began today with every indication that the army of lawyers involved would still be around to celebrate day 300.

The proposal by BAA, which owns London's Heathrow airport, to build a fifth terminal, taking annual passenger numbers from 45m to 80m, has aroused furious opposition from campaigners and local authorities.

BAA and supporters of the plan such as British Airways argue that without building Terminal Five Heathrow would lose business to Frankfurt, Paris and Amsterdam. Paris and Amsterdam have substantial room to expand, are investing in extensions and are linked into the European rail system, with stations beneath their terminals.

Last week, opponents of expansion at Heathrow were given the chance to put forward their case.

The local authorities' expert witness, aviation consultant Mr Peter Mackenzie-Williams, did not attract much moral support from the congregation of pressure groups at the inquiry.

CARE had a representative there, but he soon got up to go. What does CARE stand for? "Just CARE, it's a local residents' association," he said. Is CARE for or against the terminal? "Against, of course. Look, do you live locally? No. You see, to those who live locally it's a menace. It's the old story: money against the environment."

The man from Enang disappeared too quickly to decode his acronym and Wara's table was empty. There was also none at the table set aside for the West London Fox, which turned out to stand for Friends of the Earth.

The cross-examination of Mr Mackenzie-Williams by Lord Silsoe, a lawyer for BAA, was as full of acronyms as the pressure groups' tables, with much talk of NGLAs (new generation large aircraft) and MPPAs (millions of passengers per annum).

It is planned that aircraft stands at Terminal Five will be constructed to accept the increased wingspan of new aircraft such as the Boeing 777, Airbus Industrie twin-engine A330 or four-engine A340.

The inquiry has heard 50 witnesses. There are 250 more to hear, all of whom will be cross-examined. A further 1,800 have said they want to address the inquiry, which will probably conduct evening sessions in town halls to accommodate them. Officials do not expect to finish taking evidence until summer 1997.

The inquiry will probably exceed the 278 days taken to hear evidence on Stansted, the previous airport record. The officials are not particularly proud of this, or at least not as proud as they are of the inquiry's computer system which produces transcripts of evidence on laptop screens three seconds after witnesses or counsel have spoken. The system was used in the O.J. Simpson and Maxwell trials.

Mr Roy Vandermere, who presides over the inquiry, sits on a slightly raised platform in a hotel which used to be the hotel's swimming pool until they covered it up for the inquiry. Significant or not, Mr Vandermere sits above the deep end.

Editorial Comment, Page 13
Lex, Page 21
MAM decision, Page 21

BUSINESSES FOR SALE

FOR SALE
BERKSHIRE
Heathrow Airport about 20 miles, Central London about 40 miles.
PROFITABLE PROPRIETARY GOLF COURSE
• 18 holes, practice area
• Large clubhouse with consent for 13 bedrooms.
• Turnover in excess of £1 million.
OFFERS INVITED

SAVILLS **Chesterton**
Tel: 0171 499 8644 Tel: 0171 491 1555
Contact: Alice Sturges

ALUMINIUM CASTING
Small prize-winning R&D business has 4 advanced aluminium casting processes ready for commercialisation. Patents pending and active licensing interest. Needs expertise to exploit the world-wide potential.
Fax David Rogers, The Business Support Group, 01782 621645

SPECIALISED BUILDERS MERCHANT
1 Branch • £0.37 profit • South East
Respondents should provide details of themselves and their resources, and state whether they are principals or brokers.
Box No. B4208, GORING-ON-THAMES, One Southwark Bridge, London, SE1 9HL.

PLANT HIRE/ EXCAVATION
Holding company wishes to dispose of non core activity involved in plant hire and excavation. T/O £2.5 million, 50 employees Midlands based company, blue chip customer base, no bank borrowing.
NO AGENTS PLEASE
For further information please write to Box B4240, Financial Times, One Southwark Bridge, London SE1 9HL.

BUSINESS SALE REPORT
The No. 1 independent rating of medium to large businesses for sale in the UK (T/O £1m+). For sub details: 0181-675 6200

SECURITY BUSINESS FOR SALE
North Midlands based business, with nationwide contracts for Managed Guarding in for sale. Turnover £600K and expanding quickly, mainly with PLC customers. Current sole proprietor owner is willing to sell.
Write to Box B4234, Financial Times, One Southwark Bridge, London SE1 9HL.

PLANT & MACHINERY

DRMS INTERNATIONAL SALES OFFICE - EUROPE
WE SELL IN GOVERNMENT SURPLUS PROPERTY
ANNOUNCING A EUROPE-WIDE INDUSTRIAL PROPERTY SALE
22 FEB. 1996

IF INTERESTED IN MORE INFORMATION
INTERNATIONAL SALES OFFICE
TEL: +44 011 290-7007 OR 7100
FAX: +44 011 290-7120

Coopers & Lybrand **ESTABLISHED DOUBLE GLAZING COMPANY**

The Joint Administrative Receivers, Mark Shires and Stephen Hoigbo, offer for sale on a going concern the business and assets of this highly regarded double glazing, conservatory and replacement window company which operates from Hythe, Kent.

Principal features of the business include:

- 10,000 sq ft freesthold factory and warehouse facility
- annual turnover of \$3 million
- substantial order book
- service contracts with local authorities

For further information please contact Mark Shires or Nick Edwards of Coopers & Lybrand, Orchard House, 10 Albion Place, Maidstone, Kent ME14 5DG. Telephone: 01822 877119. Fax: 01822 862053.

ROBERT BARRY & Co.
MAJOR SOUTH COAST HOTEL
Approaching 150 bedrooms
Comprehensively refurbished over the last few years. Extensive range of facilities including leisure. Outstandingly successful well balanced business run under management. Generating over £700,000 profits on net T/O around £2.7m. From increasing all year round trade. Profits up 45% for first 8 months of current financial year.
Offers over £3.5m freehold complete. FTCP. 85/1.
Contact Mervyn Cully
TEL: GIRENCESTER OFFICE (01285) 641642

CHESHAM. BECAUSE YOU ONLY SELL YOUR BUSINESS ONCE.

And you want the right buyer. With confidential briefs from hundreds of acquisitive public company chairmen who are looking to buy successful, private companies worth £500,000 to £25 million, we ought to be able to help. So if you're thinking of selling your business, contact our Managing Director to arrange a confidential discussion.

CHESHAM AMALGAMATIONS
The first name in merger broking.
Chesham House, 2 Bentinck Street, London W1M 5RN.
Telephone: 0171-935 2748.

POWSZECHNY BANK KREDYTOWY SA (PBK OR THE BANK) IN WARSAW, POLAND
Kindly informs that
Minister of Finance of the Republic of Poland
00-916 Warsaw
12 Świątokrzyska Street, room 1064,
tel.: 694 39 38, fax: 694 39 50

has announced a two-tier tender (technical offer and price offer) for a PBK's sale manager, hereinafter called a leader of advisors consortium for privatisation of Powzechny Bank Kredytowy SA in Warsaw.

The leader, who is to name the members of consortium, will be responsible for its work, the scope of which includes, among others, the following activities:

- 1) proposing the method of PBK's privatisation,
- 2) preparing prospectus, valuation of PBK and all other documents required by the law,
- 3) organisation of promotion and sale of PBK's shares.

The detailed scope of work both of the leader and the consortium is included in the Terms of Reference, which can be collected at the Ministry of Finance, room 1064, or by mail with payment in advance.

For further information, please, contact: Ms. Teresa Szemplińska.

A sealed envelope containing a preliminary offer called „PBK's privatisation project - offer for a two-tier tender for the selection of leader of the consortium for PBK's privatisation" should be submitted at the Ministry of Finance, room 1064, not later than until 3.00 p.m. (Warsaw time) on the 27th of February, 1996.

The selection procedure will take into account mandatory preferences for domestic bidders for this tender.

The selection criteria are the following:

1. appraisal of the technical offer - in accordance with the Terms of Reference; the detailed appraisal method of the technical offer with a list of weighted factors is presented in the Terms of Reference (70 per cent),
2. appraisal of the price offer - fees and commissions as well as other necessary elements including costs to be reimbursed will be taken into consideration (30 per cent).

BUSINESS FOR SALE
COMPUTER SOFTWARE AND SYSTEMS
Well-established computer software product company
Key Characteristics:
• Principal market insurance systems
• Quality product
• Substantial contractual revenues
• Repeat and enhancement revenues
For further information, contact: ROBERT KING

SPECIALISTS IN ACQUISITIONS AND DIVESTMENTS

In the Matter of Rising High Productions Limited
A Music Recording and Production Company
For Sale by Private Treaty
By Order of the Administrator
I. Papantola FCA FCCA FSPi

To include: Furniture, Fixtures and Equipment
Motor Van
Stock
Master Tapes and Intellectual Property of Approximately 800 Recordings
For further details contact: G. Habbow and Co. Tel: 0181-485 1379 Fax: 0181-485 7833

BUILDING COMPANY: NORTH MANCHESTER well established large client base, turnover £200,000 per annum, with excellent profit and work in hand, offers for sale to the interested buyer.
0161-275-0000 Fax: 0161-275-0000

REPRO BUSINESS NW KENT T/O £1m. Capacity £1.5m. Rising director seeks incoming management. Good profit potential. Particularly attractive to buyer able to inject T/O. Write to Box B4222, Financial Times, One Southwark Bridge, London SE1 9HL.

BOUNTY BOATS (BRUNDALL) LIMITED
(In Administrative Receivership)
The business and assets of Bounty Boats (Brundall) Limited are offered for sale by the Joint Administrative Receivers:
• Range of Norfolk Broads cruising boats
• All necessary moulds and tools
• Turnover for the year ended 31 December 1995 £1.1 million
• Freehold ownership of factory and yard 1.4 acre site with frontage to the River Yare
• 12 private boat moorings
For further information please contact:
Alan Barrett FCA, Price Waterhouse, No 1 London Bridge, London SE1 9QL.
Tel: 0171 939 3000. Fax: 0171 939 4173.

Price Waterhouse
This advertisement has been approved by Price Waterhouse, a firm authorised to carry on investment business by the Institute of Chartered Accountants in England and Wales.

Smith & Williamson
Corporate Recovery • Liquidation Support • Corporate Finance • Taxation • Banking Investigations • Insolvency Management • Pension & Life Assurance • Accounting • Auditing
The Joint Administrative Receivers offer the business for sale as a going concern
FLEET MANUFACTURING LIMITED
• Manufacture of hydraulic cranes • Turnover of approx. £500,000 • Skilled and experienced workforce • Freehold factory and warehouse units in Tollymore, East of Newport, Wales
For details, contact: D. Joseph & F. Ruggles at the office of Smith & Williamson, No 1 Rialto House Street, London W1A 3AS Tel: 0171-637 5377, Fax: 0171-323 5663.

Smith & Williamson
Chartered Accountants
Registered to carry on audit work and authorised to carry on investment business by the Institute of Chartered Accountants in England and Wales

Smith & Williamson Securities
Authorised investment adviser
Banking Act 1987. Regulated by BANC.
Member of the London Investment Banking Association

Smith & Williamson
Corporate Recovery • Liquidation Support • Corporate Finance • Taxation • Banking Investigations • Insolvency Management • Pension & Life Assurance • Accounting • Auditing
The Joint Administrative Receivers offer for sale the business and assets of
GOTHIX LTD
The company is involved in the design, development and production of high speed printing equipment. It produces a range of high speed printing equipment for the newspaper and publishing industries. The company has a strong client base and is looking for a buyer who can inject T/O. Write to Box B4222, Financial Times, One Southwark Bridge, London SE1 9HL.

Smith & Williamson
Chartered Accountants
Registered to carry on audit work and authorised to carry on investment business by the Institute of Chartered Accountants in England and Wales

Smith & Williamson Securities
Authorised investment adviser
Banking Act 1987. Regulated by BANC.
Member of the London Investment Banking Association

600+ LIVE BUSINESSES FOR SALE - MONTHLY
Turnovers £100k - £1000k
Business to Business Bulletin
Phone: 0171 434 9982

BUSINESSES FOR SALE
Appear in the Financial Times on Tuesdays, Fridays and Saturdays.
For further information or to advertise in this section please contact:
Lester Sturges +44 0171 873 8900

TECHNOLOGY

Magnet against physics

Three British engineers are claiming to have invented a new form of power generation which uses a magnet to turn a small amount of electricity into a much larger one.

The inventors are calling their machine the Mylenium Motor, because they believe that by the turn of the century - the millennium - it will be capable of running a vehicle or even a power station.

They are not divulging details of how it works because they have yet to have patents registered, apart from in the UK.

But Joe Marquis, one of the inventors, says a prototype has been built powered by a 12-volt battery producing five amps of current.

"We have found a way to get the magnet to turn the central core of the motor, which drives two alternators. These each produce 50 or 60 amps. It is a quirk, it goes against physics," says Marquis, a marine engineer who developed the motor with chemical engineer Brian Hayes and electrical engineer Philip Powell.

Experts are sceptical. "You can't go against physics," says Rex Harris, a professor at the School of Metallurgy and Materials, Birmingham University. "It is a nonsense to say you can get more energy out than you are putting in."

However, according to Harris, permanent magnets are accounting for a growing percentage of electric motors because they can make motors more efficient. In conventional electric motors, electromagnetism is created by passing current through a conductor wound into a coil.

Marquis says he and his fellow inventors are not "jumping up and down", but he does believe their new motor could have a "massive impact".

A box the size of two television sets could run a house, he says, and the motor could be scaled up or run in series, or scaled down to produce a micro-engine. The initial power source could come from the mains, via a resistor.

Andrew Baxter



Which one of the 100,000 human genes is responsible for most disease, distress and suffering? The leading candidate for this invidious role must be the innocuously named Apo E, which is emerging as the genetic cause of half the world's Alzheimer's disease - the main form of senile dementia - and a lot of heart disease too.

When Allen Roses and colleagues at Duke University in North Carolina discovered the role of Apo E in Alzheimer's late in 1992, many medical researchers elsewhere were very sceptical. Dozens of clinical studies around the world have since confirmed their findings, although there is still some dispute about the proportion of cases caused by Apo E mutations; most estimates range from 50 to 70 per cent. Alzheimer's affects 500,000 people in the UK and more than 10m worldwide.

Apo E is a "susceptibility gene" or "genetic risk factor". Certain forms of the gene carry a much higher risk of suffering from Alzheimer's, but whether the disease actually develops - and at what age - depends on environmental (lifestyle) factors.

In contrast, people with the other three Alzheimer's genes discovered so far - APP in 1991 and the two presenilins last year - are certain to develop the disease at a relatively young age, whatever their lifestyle.

There are three main forms of Apo E, known in order of increasing risk, as alleles 2, 3 and 4. Everyone inherits two copies of the gene (one from each parent). Worst off are people with two copies of Apo E-4, who represent about 2 per cent of the population; half of them develop Alzheimer's by the age of 70 and almost all by 80.

Next come those with one Apo E-4 and one Apo E-3 (known as Apo E-3/4) followed by Apo E-2/4 and E-3/3. The fortunate Apo E-2/2 and E-3/3 groups (12 per cent of the population) are very unlikely to suffer from Alzheimer's unless they survive to extreme old age.

"We still have very little idea why Apo E causes Alzheimer's, though researchers have put forward several proposals," says John Hardy, co-discoverer of the first Alzheimer's gene (APP) at St Mary's Hospital, London, and now at the University of South Florida.

Apo E seems to perform a wide-ranging "housekeeping" role. It produces a protein that carries cholesterol and fat around the body, and carriers of Apo E-4 suffer a build-up of fatty deposits in their arteries; they therefore have a higher risk of heart disease as well as Alzheimer's. It is possible that something similar happens in the ageing brain: the cerebral blood vessels may be

The genetic causes of Alzheimer's disease have been found but a cure is a long way off, says Clive Cookson

The gene of distress

Alzheimer's genes

CHROMOSOME	YEAR DISCOVERED	PER CENT OF CASES		
		EARLY ONSET	LATE ONSET	
APP	21	1991	2-3%	
Apo E	19	1992	Uncertain	50-70%
Presenilin-1	14	1995	50-70%	10%
Presenilin-2	1	1995	10-20%	1%

N.B. About 3% of all Alzheimer's disease has an early onset (below the age of 60)

clogged up with fatty chemicals, starving the brain cells of essential nutrients.

But most researchers prefer other theories for the Apo E mechanism. They are looking for a more direct link between the gene and pathological signs of deterioration in an Alzheimer's brain: "plaques", composed mainly of beta-amyloid protein or BAP, which result from the break-down of a parent molecule called amyloid precursor protein or APP, and "tangles" of tiny fibres, composed of break-down products from another protein, called tau.

Some scientists believe that plaques and APP metabolism are a primary cause of Alzheimer's, while the tangles are a secondary development; others insist that tau metabolism is central and the plaques are secondary scars. It now seems possible that both plaques and tangles are scarring effects of a central metabolic problem involving Apo E.

A promising idea, promoted by Gareth Roberts of SmithKline Beecham Pharmaceuticals in the UK, is that Apo E affects the brain's response to injury. There is strong

epidemiological evidence that people who suffer head injuries are more likely to develop Alzheimer's, and Roberts and colleagues showed recently that head injury results in the deposition of beta-amyloid protein - an early sign of Alzheimer's - in carriers of Apo E-4 but not in carriers of Apo E-2.

"We see the main disease process in Alzheimer's as the brain's repair system going wrong," Roberts says. "With Apo E-4, the repair process does not shut down properly after the injury has healed."

Roberts points out that the Alzheimer's process may be analogous to the inflammatory process in arthritis. This might explain the epidemiological fact that arthritis patients who take anti-inflammatory drugs over a long period show a relatively low incidence of Alzheimer's disease.

Genetic testing for Apo E among patients with Alzheimer's and/or heart disease has been carried out in research laboratories for about three years. The procedure is fraught with ethical dilemmas.

Consider a 50-year-old man with mild heart disease and no symp-

ptoms of Alzheimer's apart from slight forgetfulness. If the test shows that he has two copies of Apo E-4 - and therefore a high chance of developing dementia before the age of 70 - should he be given the bad news, when nothing can prevent the onset of Alzheimer's?

Many doctors would say not. The impact of knowing that he was soon to lose his mind would be bad enough. And with little legal protection for the privacy of genetic information, the man might lose his job and the prospects of buying health or life insurance.

While predictive genetic testing for Alzheimer's is probably undesirable, given the current state of medical knowledge, diagnostic tests for people already showing symptoms of dementia can be worthwhile.

The first commercial Apo E test for Alzheimer's is being launched in the US this week by Athena Neurosciences, the Californian biotech company. (Athena has licensed the diagnostic rights to Rose's discovery from Duke University, while Glaxo Wellcome of the UK has the therapeutic rights.) The test costs \$185 (£125).

"This gives physicians, for the first time, a positive diagnostic test for Alzheimer's," says Paulette Setler, Athena's chief scientist. "Until now the diagnosis of Alzheimer's has been 'exclusive'; you carry out tests to rule out all other possible causes of dementia."

Research published last month by Jules Poirier of McGill University in Montreal suggests that gene tests may soon have a practical benefit in indicating the best treatment for individual Alzheimer's patients. Poirier found that tacrine, a mildly mind-enhancing drug from Warner-Lambert of the US, improved the symptoms of people with Apo E-3 but not Apo E-4.

"If this result is confirmed, it means that we should be able to define subsets of Alzheimer's patients who will respond to particular therapies," Setler says. Tacrine, the first drug licensed to treat Alzheimer's in the US, has not been approved in the UK because the Committee on Safety of Medicines found that its overall benefits were too small and its side-effects too great. The balance between risk and reward would change if doctors knew which patients were likely to benefit most.

All the world's international drug groups - and many biotechnology companies - are devoting substantial resources to Alzheimer's research. Several, such as Sandoz of Switzerland, put Alzheimer's at the top of their research priority list.

A drug that tackled the underlying cause of the disease, rather than just offering temporary amelioration of symptoms as tacrine does, would create a new market worth billions of pounds a year.

No such drug is yet in development. For example, exelon from Sandoz, currently in large-scale clinical trials, works in a similar way to tacrine, by boosting levels of acetylcholine - a neurotransmitter that is essential for memory and is depleted in the Alzheimer's brain.

However, researchers are responding quickly to the latest findings about the four Alzheimer's genes. "Within a month of the publication of the presenilin gene on chromosome 14, we had cloned the gene in our laboratory," says Paul Herring, Sandoz research director.

The research is being helped by the development of "animal models" - strains of mice that show the symptoms and/or molecular biology of human Alzheimer's.

But no one should underestimate the work needed to translate the discovery of Alzheimer's genes into effective drugs. Even a partial cure for this dreadful disease is probably 20 years away.

The series on human genes continues next month with a look at cystic fibrosis.

Accent on Net speech

The English language dominates the services, software and content of the Internet. Some people see this linguistic unity as one of the Internet's strengths; others argue that it gives English-speaking nations an unfair cultural advantage.

Bob Rosenschein, president of Accent Software, is firmly in the latter camp. His company, which is quoted on Nasdaq and based in Jerusalem, is introducing a tool that will make it possible to access, author, publish and distribute World Wide Web pages and E-mail in 35 languages.

Americans are often unaware of the cultural needs of the rest of the world, he says. "It would be convenient if everyone spoke the same language, but there is a cultural richness from letting everyone express themselves in their own idiom."

Moreover, the ability to use different languages will be attractive to multinational companies and those wanting to market their products internationally.

Until now, producing multilingual versions of Internet services has been complicated by the difficulties of accommodating different alphabets, accents and directions of writing.

Internet with an Accent, launched recently, can cope with a wide range of languages - even within a single document - by "remapping" keyboards to allow for different alphabets.

The product includes a viewer, a standalone browser, a browser add-on, a HyperText Multilingual Markup Language authoring tool, an E-mail add-on and E-mail reader. It can use any language version of Windows 3.1 or Windows 95. Currently, Japanese-speakers can only read Internet pages, but an authoring tool is expected to become available within a few months.

Internet with an Accent. Price \$29. Tel: UK (01823) 208405 or contact the Accent home page: <http://www.accentsoft.com>.

Vanessa Houlder

BUSINESSES FOR SALE

Sidney Smith & Sons
(Stourbridge) Limited

(In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of the above Company. The Company operates the largest independent UK foundry in its sector producing a variety of cast iron products.

Highlights of the business are as follows:

- 7.35 acres of freehold land and buildings incorporating full foundry manufacturing facilities, as well as considerable surplus land.
- Attractive customer base and product range.
- BSENIS09002 and Kitemark approval to European standards.
- Flexible and environmentally sound production processes.
- Skilled and semi-skilled staff of 57.
- Situated in the heart of the West Midlands with access to major road networks.
- Potential investment assistance available.

For further information please contact:
Iain Watters or Andrew Davison at
Arthur Andersen, 18 Charlotte Square,
Edinburgh EH2 4DF. Tel: 0131 225 4554.

ARTHUR
ANDERSEN

ARTHUR ANDERSEN & CO SC

Arthur Andersen is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business

Smith & Williamson

The Joint Administrative Receivers offer for sale the business and assets of
TOM HOSKINS BREWERY PLC/AURORE LEISURE LTD
in administrative receivership.
A 119 year old central hall, 110,000 sq ft, 2 freehold public houses, 12,000 sq ft public house, 4 bars and various traditional premises. High employment and high turnover.
For information contact: Tony Murray at Paul Russell at the brewery (0111) 261122 or at the offices of Smith & Williamson, 201 J. R. House Street, London W1A 3AS. Telephone: 0111 491 577, Fax: 0111 491 963.

Smith & Williamson
Chartered Accountants
Registered in accordance with the Companies Act 1985 and the Companies Act 1989. Members of the Institute of Chartered Accountants in England and Wales.

BUSINESS
SALE REPORT

The No. 1 independent source of information on large businesses for sale in the UK (170 £1m+). For sale details: 0181-875 0200

RECRUITMENT AGENCY

specialising in permanent and temporary accounting staff. Established reputation with excellent client base. Box B4222 Financial Times One Southwark Bridge London SE1 9PL

PRECAST CONCRETE
MANUFACTURER

Wells, Somerset

The opportunity arises through the Receivership of Blatton Limited to acquire this long established design, manufacture and erection business situated at Tor Hill, Wells, Somerset.

The business comprises:

- 13.5 acre freehold site, 3,228m² buildings including factory, offices, canteen and workshops
- Plant, including steam heated casting beds, 2,500kg batching plants, three 35 tonne mobile cranes, four O.E.T 20 tonne cranes, two derrick cranes up to 20 tonnes, together with all associated equipment and tools
- Skilled workforce ISO, 9001 quality assured)
- Current order book and good enquiry list
- Previous annual turnover £2-3 million

Enquiries to:

Ryan Densham or Robin Allen,
Price Waterhouse,
31 Great George Street,
Bristol BS1 5QP.
Tel: 0117 929 1500.

Price Waterhouse

This advertisement has been approved by Price Waterhouse, a firm authorised to carry on investment business by the Institute of Chartered Accountants in England and Wales.

Grant Thornton

CLOTHING MANUFACTURER
FOR SALE

Grant Thornton has been mandated to sell a company engaged in clothing manufacturing, specialising in mens' suits.

- Located in South Yorkshire
- Long leasehold premises 28,000 sq ft
- Fully equipped factory and skilled workforce
- Annualised turnover £1.4m
- Of interest to parties looking for capacity or to relocation

Principals only please contact:

David Campbell
Grant Thornton
21 Kenwood Park Road
SHEFFIELD S7 1JG
Tel: 0114 255 7771
Fax: 0114 250 0284

An information pack will be sent to enquirers subject to clearance by the directors and suitable confidentiality agreements.

PARTNERS IN ENTERPRISE

The U.K. member firm of Grant Thornton International. Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

A gateway to China

Macau is set to host a large-scale international fair in April 1996 aimed at promoting commercial and technological exchange and joint ventures involving foreign and regional economic agents.

Companies from all over the world and from the most varied sectors of activity are looking to take full advantage of the boom and of the business opportunities to be found in China, in particular in the Guangdong Province, occupying the whole exhibition area alongside the Macau Forum and the Tourist Activity Centre.

Macau - the oldest trading post in the world - is, at present, one of the major points in the triangle comprising Macau, Guangzhou (Canton) and Hong Kong. The province of Guangdong with its 65 million inhabitants is the region with the greatest economic growth in the whole world at present. The territory's special relationship with the European Union offers an undoubted competitive edge. EU companies benefit from financial subsidies foreseen by the so-called Chetysow facility to encourage them to set up in Macau as joint ventures in conjunction with local partners.

DMIF

1st MACAU INTERNATIONAL TRADE INVESTMENT FAIR

10 - 14 April 1996

MACAU FORUM - TOURIST ACTIVITY CENTRE

EXHIBITORS

Companies operating in the following industries who wish to promote business through taking orders, appointing agents, sourcing joint venture partners, establishing local contacts and direct investments should exhibit:

- AUDIO, VIDEO & PHOTO - Audio, Video and Photographics
- SECUREX - Security, Safety and Fire Detection Systems
- TOYS EXPO - Toys and Games
- TRANS ASIA - Transport, Distribution and Logistics
- IDEAL HOME - Furniture, Housewares and Decoration
- FOOD & HOTEL - Food, Drink and Equipment for Hotels and Catering
- TEXTIL TECH - Textile and Garment Machinery, Materials and Technology
- FASHION - Textile, Garments and Fashion
- BUILDING - Construction Technology, Equipment, Maintenance and Civil Engineering
- LEATHER - Leather and Footwear Processing Machinery and Leather Goods
- SUPERCOMMA - Telecommunication, Communications, Office Automation, Computers, Networks and Business Services
- ELECTRO - Electronics, Automation and Electrical Engineering
- REAL STATE - Overseas Property for Macau and Hong Kong Homebuyers and Investors
- MEDICARE - Medical Instruments, Health Care Equipment and Pharmaceuticals
- GPS - General Products and Services Sector

PI

EXPOLIDER
CHINA

MACAU

BNI

AIR
PORTUGAL

FOR FURTHER INFORMATIONS PLEASE CONTACT:

HEAD OFFICE: Rua do Comercio No. 20, 13th floor, A - Edificio Avon, 6000 Macau, Macau. Tel: 853 383 925 - Fax: 853 383 926
EUROPEAN OFFICE: Av. Maria da Conceicao 177, R/C - 2715 Caravelas, PORTUGAL. Tel: (351) 21 456 69 69 - Fax: (351) 21 457 74 31

صكدا من الازملى

ARTS

Densely worked subjects

Venice and a charitable trust are the worthy beneficiaries of two exhibitions, writes William Packer

At this time of year for several years now W.H. Patterson has put on this fund-raising exhibition in aid of Venice in Peril, which for most artists must be as good a cause as any. With over 50 painters contributing, many of them, your critic included, veterans of the entire series, the point would seem to be well taken. But Venice presents its problems - those all-too-familiar images of palazzo, canal and gondola can soon pall. That point too is well taken.

But we must be robust in our discrimination. What was good enough for the likes of Turner and Whistler, Sickert and Sargent, is surely always worth another look, another go. Many artists, and very good ones too, are happy enough never to move beyond an immediate level of recognition, finding quite enough to satisfy them in the Salute, San Marco and the palaces along the Grand Canal. But surely the real secret, as Whistler discovered, is to find that Venice within Venice of one's personal and private experience. It is the Venice taken by surprise at an unfamiliar corner, glimpsed while sheltering from the pouring rain, perhaps, or left behind as the boat casts off. This private Venice takes many artists years to find. Some find it, instinctively, at once.

All these types are to be found at Patterson. Judgment of quality is for us to make in the face of each particular work. The large and enjoyable selection is inevitably uneven, yet it demonstrates the remarkable hold that Venice still maintains on the visual imagination of so many British artists, and what it is still possible to achieve with so densely-worked a subject. Ken Howard, Tom Coates, Colin

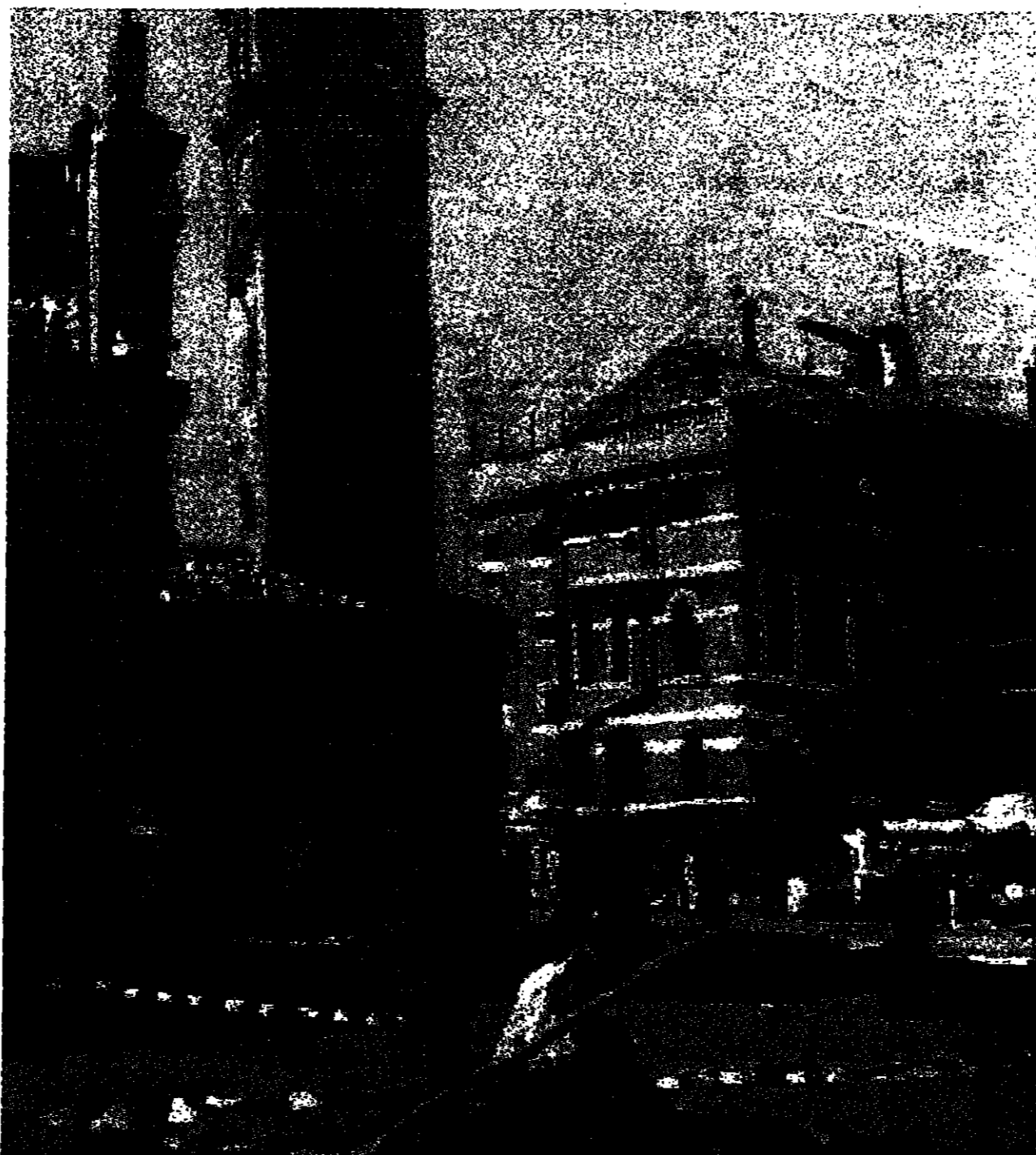
Hays, Leslie Worth, Jane Correllis, Edmund Fairfax-Lucy, Victor Willis and Peter Kuhfeld are only a few of the familiar artists taking part. To list them is not to pass judgment on the rest, but only to give something of the flavour and quality of what is on view.

The Delfina Studio in Bermondsey is another admirable cause, a charitable trust that brings young artists from around the world to work together for a year at a time. Set up in 1988 at Stratford-at-Bow in the East End, it moved to its present site, a converted chocolate factory, some 15 months ago, where it now boasts 35 individual studios, a gallery and restaurant. Since the resident artists do not use it all the time, the gallery is already most usefully established as London's latest public exhibition space.

The current show is of the work of the French figurative painter, Jean Rustin, who is now 67. Billed as his recent work, it is in fact a retrospective of sorts, with some of the examples shown going back to the early 1970s. This is no complaint, for it is always good to be given some idea of how the work has developed.

The early paintings seem to have been innocuous if ambiguous figure compositions, in which rather pale and somewhat formally simplified nudes are combined within a clear but unspecific space. Since then both figure and space have become uncompromisingly specific - the call-like space, bare as it is, now closely defined: the nude, male and female alike, presented in challenging and literal confrontation.

These are consciously provocative and unsettling images, for the subjects are almost invariably geriatric



'Campo Santa Maria Formosa', 1995, by Ken Howard in the Venice in Peril exhibition

with every sign of suffering as these images undoubtedly are, their power rests entirely on their literal quality as images, rather than in anything integral to the form they are given. Content without form, after all, is just as empty as form without content. In Bacon, or Freud, or Balhaus, the paint is the image. Here, all too frequently, we see only the grotesque sexual gesture and desperate grimace.

The pity is that in the few canvases where Rustin

escapes, or neglects, his own self-conscious obviousness of subject and description, he reveals himself as a very good and interesting painter indeed. The answer as always lies in unselfconsciousness and the simple and straight-forward approach. A male nude, face invisible, sprawls across a bed. A woman stands half-turning in a harsh light against a striped wall. A simple study of a head returns our gaze.

Enough is enough, and Rustin

should allow us the room and wit to come to such things on our own terms. It is not for the artist to spell it all out, chapter and verse.

Venice - an exhibition in aid of Venice in Peril: W.H. Patterson, 19 Albemarle Street W1, until February 10; artists' visits sponsored by The Magic of Italy. Rustin - recent work: Delfina Trust Gallery, 50 Bermondsey Street SE1, until February 11.

Charles Ives weekend/Richard Fairman

One-off talent for dissonance

At present-day values the composer Charles Ives was a millionaire, but the money certainly did not come from his music. Determined to support himself as a businessman, Ives went into insurance and proved so successful that his company is said to have handled the largest volume of business in the US. True to his word, he never let his wife and children "starve on his dissonances".

It was fortunate for them that he took that attitude, since his music was hardly performed anywhere during the greater part of his life. Ives (1874-1954) was born well back in the 19th century, extraordinary though that may seem today. Not until the 1930s did he start to get a proper hearing and it is an irony that his wild and dissonant music from several decades earlier was readily accepted as being new alongside the other leading trends of the day.

Today he sounds just as "modern". So there is justification in the BBC Symphony Orchestra selecting Ives for its 20th-century composer weekend this year, however much one might feel that living composers need this kind of exposure more. As in pre-

vious years, it was a marvellously wide-ranging programme - not just the outlandish orchestral showpieces, but chamber music, films and unexpectedly puritan religious works - that aimed to give a real insight into this many-sided and contradictory personality.

In some ways Ives now looks the archetypal 20th-century composer. Writing for himself for most of his life, he was a loner. We can place earlier composers like Bach and Handel, Mozart and Schubert, Verdi and Wagner within the context of musical development easily enough, but Ives was the first of a peculiarly 20th-century phenomenon - the one-off, like Messiaen with his birdsong or Tavener with his Greek Orthodox ritual.

He is also of our century in the way he lets his subconscious dictate the subject matter for his music. Mahler went to Freud to discuss his preoccupations, but Ives just left his musical

scores for posterity on the analyst's couch. A psychiatrist would find plenty to interest him in the dominating figure of Ives's bandmaster father, who turns up regularly in his music as a solo trumpet, not to mention the continual reminiscences of his childhood.

Sometimes it is like turning the pages of the Ives family's photo album. All of young Charles's formative years flash past - the marching brass bands, the hymn tunes from his days as church organist, polkas and quadrilles, fire brigade bells and police whistles - the images often getting superimposed in a dream-like cacophony of sound.

Saturday afternoon's lively concert by the London Sinfonietta under Oliver Knussen brought together a typically diverse collection of short, witty pieces. A scherzo called *All the Way Around and Back* was a two-minute musical depiction of a baseball runner

on the home strait. *The Gong on the Hook and Ladder* pictured a fire engine going uphill out of time with the band. Knussen enjoyed that one and we heard it twice.

The main three evening concerts remained the preserve of the BBC Symphony Orchestra. Bravely it did not flunk the most extravagant Ives challenges. Andrew Davis always rehearses his players to render complex scores with the utmost clarity, which was just as well in the face of some of the most over-the-top music ever written. There seemed to be order matched out of chaos even in the infamous "Fourth of July" movement from the *Holidays Symphony*, where several brass bands, fireworks, drums, prize-fighters and a drum corps rampage through the music.

There were many novelties. The straight from the organ loft came the *Myself Celestial Country*, a semi-academic cantata for double chorus,

organ, brass and string quartet. *The Pond* remembered father's cornet playing over a watery accompaniment. Even the Second and Third Symphonies, both cogent performances from the BBCSO and Davis, are hardly everyday works in Britain. Over the weekend these discoveries may often have been less than first-rate music, but when the masterpieces came - *Three Places in New England* or the heaven-storming Fourth Symphony - they were guaranteed to be wholly, uniquely, uterary Ives.

I leave until last the Sunday afternoon song recital, as it encapsulated the best of the entire enterprise. Two top-ranking American singers were on hand, Dawn Upshaw singing with an easy familiarity as if the music was an old friend. Thomas Hampson was vocally resplendent as ever, accompanied with panache by Craig Rutenberg. The songs themselves show us Ives the homespun, the outrageous, the quizzical, the sentimental, the unimpeachable. They are a portrait in miniature and a real delight.

BBC Symphony Orchestra concerts sponsored by Land Rover.

Ballet/Clement Crisp

A Beauty cursed

With the first bars of the overture to *The Sleeping Beauty*, the Opera House curtains part to reveal a gauzy front-cloth. It is painted with an incomprehensible shape - a deranged baroque pediment, perhaps, garnished with a book, sprigs of greenery and a shaft of light, and unevenly balanced on the last relics of a concertina. Through one of Covent Garden's miracles of lighting, we also glimpse a tinsel-bright King and Queen, ecstatic over a new-born baby. And thus before the overture has finished is encapsulated everything that is wrong with the Royal Ballet's production.

The Carabosse-curse on this staging - and no Lilac Fairy to alleviate it - is mistrust. Mistrust of Tchaikovsky; the two final acts of the ballet truncated, so that musical architecture and careful pacing of events are minimised, and such egregious vulgarities as thunderclaps are added to a score resonant with dramatic effects. (And in the Hunt scene there is a shift of key, caused by a wretched cut before the start of the Marquises dance, which is a disgrace.) Mistrust of Petipa, whose dances are cramped by obtrusive design, his patterns flattened, his skilled contrast between a "real" court and the fantasy of fairy-tale denied by staging and crass costuming. Mistrust of *Beauty* itself as a masterpiece hymning the harmonies of classicism as ballet understands it, so that the dizzying convolutions of Maria Bjornson's vehement settings tear the eye away from dance towards the gratuitous caprices of her graceless architecture. What should be sublimely ordered in choreography and in manner teeters as if its foundations were giving way. Le Notre is forgotten. Peterburg is denied. Vivienne Westwood rules.

Why is it necessary to trump Petipa and Tchaikovsky's axes in the Christening scene by telling us during the overture of the baby Aurora's birth? The music is saying something else. How is it possible to fudge most of the important entrances - in a ballet built

round stunning dramatic appearances - by damning dance and drama with a vast permanent oval which ruins our first view of Aurora and the magical arrival of the Fairy godmothers and obliges them to step gingerly down a too-steep staircase, and in the last act ranges a job lot of characters like spectators at a football match in a modern stadium? Is the justification for the Brodbagian table which crowds the dance in the prologue merely the fact that it enables Carabosse to appear from under it? In a ballet which everywhere celebrates the triumph of noble decorum, grace, it is yet another example of the frantic unreason which makes this account of *Beauty* so lamentable.

The catalogue of mistakes in the Anthony Dowell/Maria Bjornson production is long and unrelieved. I sat through the staging twice on Saturday and at no moment could I believe in *Beauty* as the supreme achievement of classic dance. The coarse extravagance of costuming - too many of the women at the court of King Mistmington wear gloves to the arm-pit; too many of the men are painted and wigged like shop-window dummies - and the incessant clamour of the design, deny dance and dancers. What should be assured in style looks flustered, indecisive. Small wonder that the interpretations I saw were less than convincing. The mistakes were led by Mirella Valent and William Trevitt, fighting to make their mark amid the encircling frockery and architectural posturing. In the evening, Viviana Durante and Bruce Sansom gave polished readings that sought to defy their surroundings.

I enjoyed two performances. At the matinee, Maria Galeazzi cut her variation in the last act quarter with diamond clarity. Later, Monica Mason reminded us of her grand and potent artistry as Carabosse. Mocking, sardonic, furiously focused, this is the only reading to confront my view that the staging thinks the wicked fairy is really Danny La Rue playing Miss Havisham.

Obituary

Gerry Mulligan

Born in New York on April 6 1927 Gerry Mulligan, who died at the weekend aged 68, was one of jazz music's most influential players, writers and arrangers. Instantly recognisable, Mulligan's breezy lyricism on an instrument more noted for its sheer power served the ravages of the avant-garde and fusion. From the early days of bebop to the present day he remained devoted to melody and swing.

Originally a tenorist, he joined the Miles Davis band aged 21 as a baritone player. An important contributor to the trumpeter's seminal 1948 *Birth of Cool* session he also provided Davis with ageless tunes such as "Jeru" and "Venus de Milo".

In the early 1950s he moved to the West Coast where he formed his famous piano-less quartets. Originally featuring Chet Baker on trumpet, the laid back counterpoint and

conversation refined by these groups helped lay the foundation for what became known as the West Coast sound. Mulligan's baritone playing, agile and graceful, belied the size and musical weight of the instrument and some of his best records are effectively jam sessions with great figures from modern jazz - Thelonious Monk, Ben Webster and Paul Desmond. Into the 1990s he continued writing for, and leading, big bands: latterly a reprise of his entry onto the scene with *Rebirth of Cool*.

A slight, gawky figure, the gentle force of his playing never deserted him. At Brecon a couple of years ago the amplification in the cavernous market hall failed him and the engineers failed to notice. Mulligan played to the end of the number before declaring innocently, "Sounds kinda good like that doesn't it?"

Garry Booth

INTERNATIONAL ARTS GUIDE

AMSTERDAM
CONCERT
Concertgebouw
Tel: 31-20-5730573
● Viktoria Mullova: the violinist and ensemble perform works by Haydn, Mozart, Bartok, Debussy and Prokofiev; 8pm; Jan 27
JAZZ & BLUES
Bimhuis Tel: 31-20-6233373
● Nat Adderley Quintet: performance by cornetist Nat Adderley, alto saxophonist Antonio Hart, pianist Rob Bergard, double bass-player Walter Booker and drummer Jimmy Cobb; 9pm; Jan 27
OPERA & OPERETTA
Het Muziektheater
Tel: 31-20-5518117
● Werther; by Massenet. Conducted by Edo de Waart and performed by De Nederlandse Opera; 8pm; Jan 24, 25, 29

BERLIN
DANCE
Komische Oper Tel: 49-30-202600
● Au-De-la: choreography by François Raffinot to music by Scelsi, performed by the Tanztheater der Komischen Oper Berlin. Soloists include Alma Murteanu, Angela Reinhardt, Thomas Voltmer and Gregor Seyffert; 8pm; Jan 24, 30

BILBAO
OPERA & OPERETTA
Teatro Coliseum Abbia Antzokia Tel: 34-4-155490
● Les Pêcheurs des Perles: by Bizet. Conducted by Antonello Allemandi and performed by the Opera de Bilbao. Soloists include Alina Arleta, Ramon Vargas, Yasuo Horikuchi and Michele Bianchini; 8pm; Jan 25

CHICAGO
OPERA & OPERETTA
Civic Opera House & Civic Theatre Tel: 1-312-332-2244
● Faust; by Gounod. Conducted by John Nelson and performed by the Lyric Opera of Chicago. Soloists include Richard Leach, Samuel Ramey, Renée Fleming and Dmitri Hvorostovsky; 7.30pm; Jan 24, 27, 30

HAMBURG
OPERA & OPERETTA
Hamburgische Staatsoper

HOUSTON
EXHIBITION
Contemporary Arts Museum Tel: 1-713-526-0773
● Derek Boshier: The Texas Years: this exhibition features 30 large-scale paintings by the British artist, in addition to a selection of drawings, prints and studies. Boshier made these works between 1980 and 1992, when he stayed in Texas. Also included in the exhibition is a recent work created since Boshier's return to Texas in the fall of 1995; to Jan 28

LONDON
CONCERT
Barbican Hall Tel: 44-171-6388891
● English Chamber Orchestra: with conductor Yan Pascal Tortelier and violinist Ida Haendel perform works by Chabrier, Debussy, Chausson, Sarasate and De Falla; 7.30pm; Jan 25
Wigmore Hall Tel: 44-171-9352141
● Ian Bostridge: accompanied by pianist Julius Drake. The tenor performs songs by Schubert and Britten; 8pm; Jan 24
● Janice Watson, Sally Burgess, Lytton Adkison, Peter Coker-Wright and Julius Drake, accompanied by pianist Malcolm Martineau: The soprano, mezzo-soprano, tenor and baritone perform works by Britten and R.

LOS ANGELES
OPERA & OPERETTA
Dorothy Chandler Pavilion Tel: 1-213-972-8001
● L'italiana In Algeri; by Rossini. Conducted by Richard Borynige and performed by the Los Angeles Opera. Soloists include Jennifer Lamora, Kurt Stratt, Constanca Hauman, Michael Galup and Helmut Berger-Tune; 7.30pm; Jan 24, 27

MADRID
OPERA & OPERETTA
Teatro de la Zarzuela Tel: 34-1-42882256
● La Bohème; by Puccini. Conducted by Elena Herrera and performed by the Teatro de la Zarzuela. Soloists include Fiorella Burato, Eteri Lamoris, Fernando de la Mora and Carlos Bergasa; 8pm; Jan 24, 25, 28

MILAN
OPERA & OPERETTA
Teatro alla Scala di Milano Tel: 39-2-7203744
● The Gambler; by Prokofiev. Conducted by Valery Gergiev and performed by the Opera Teatro alla

NEW YORK
EXHIBITION
The Metropolitan Museum of Art Tel: 1-212-879-5500
● Howard Hodgkin: Paintings 1975-1995: exhibition of approximately 50 works by the British painter Howard Hodgkin, surveying the work of this artist of the past 20 years. The display includes a group of Hodgkin's most recent paintings that have never before been exhibited; to Jan 28
OPERA & OPERETTA
Metropolitan Opera House Tel: 1-212-362-6000
● The Makropulos Case; by Janáček. Conducted by David Robertson and performed by the Metropolitan Opera. Soloists include Jessye Norman, Hakan Hagegard and Graham Clark; 8pm; Jan 24

PARIS
CONCERT
Salle Pleyel Tel: 33-1 45 61 53 00
● Orchestre Philharmonique de Radio France: with conductor Vladimir Fedoseyev and pianist Eugen Indjic perform Beethoven's "Piano Concerto No.4" and Bruckner's "Symphony No.3"; 8pm; Jan 26
Théâtre des Champs-Élysées Tel: 33-1 49 52 50 50
● Don Quichotte: a choreography by Boris Eitman to music by Minusc, performed by the St Petersburg Ballet Boris Eitman. Soloists include Galina Stepanenko, Yuri Klevtsov,

VIENNA
OPERA & OPERETTA
Wiener Staatsoper Tel: 43-1-514442960
● Manon; by Massenet. Conducted by Jan Latham-König and performed by the Wiener Staatsoper. Soloists include Elizabeth Norberg-Schulz, Simina Ivan, Jean-Luc Chaignaud and Kurt Fydl; 8.30pm; Jan 26, 30

WASHINGTON
CONCERT
Terrace Theater Tel: 1-202-467 4600
● Washington Chamber Symphony: with conductor Stephen Simon perform Handel's "Ode for St Cecilia's Day" and Haydn's "Mass No.9 in D minor (Nelson)"; 7.30pm; Jan 26, 27
OPERA & OPERETTA
Eisenhower Theater Tel: 1-202-467 4600
● Il Barbiere di Siviglia; by Rossini. Conducted by Heinz Fricke and performed by the Washington Opera; Jan 25, 28 (2.30pm)

ZURICH
OPERA & OPERETTA
Opernhaus Zürich Tel: 41-1-268 6666
● Fidelio; by Beethoven. Conducted by Nikolaus Harnoncourt and performed by the Oper Zürich; Jan 24

WORLD SERVICE
BBC for Europe can be received in western Europe on Medium Wave 648 kHz (463m)

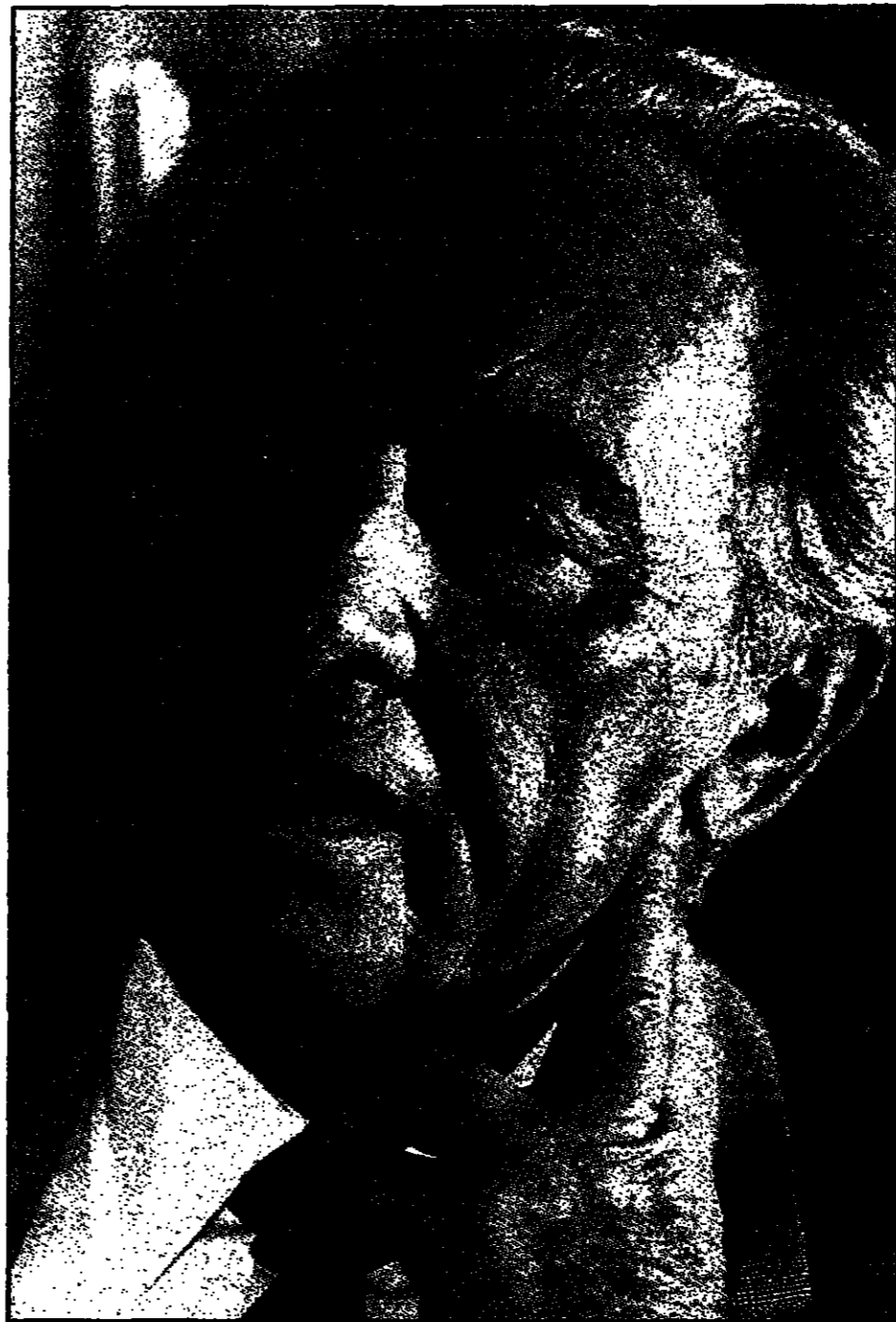
EUROPEAN CABLE AND SATELLITE BUSINESS TV
(Central European Time)
MONDAY TO FRIDAY
NBC/Super Channel
07.00
FT Business Morning
10.00
European Money Wheel
Nonstop live coverage until 14.00 of European business and the financial markets
17.30
Financial Times Business Tonight
Midnight
Financial Times Business Tonight

COMMENT & ANALYSIS

The FT Interview • Shimon Peres

The Damascus dilemma

Israel's prime minister wants a peace deal with Syria before the election he faces later this year, say Quentin Peel and Julian Ozanne



contribution to mutual security. "I always say that 100 hotels are no less important than 1,000 military positions," he says. "When you have hotels, you create a vested interest in peace."

The Israeli prime minister has been the most passionate promoter of the planned Middle East development bank as an essential part of the peace process, in spite of strong opposition from member states of the European Union, which fear the creation of another bureaucracy.

"In the Middle East, we don't only have economic bodies like the Arab boycott," he says. "The mere fact of having an economic body which will think in a positive way is an innovation." He also believes the bank will be able to mobilise private capital to back up government money in building an integrated regional infrastructure.

Before his vision of regional development can become a reality, however, a peace deal with Syria is needed. For that he needs to persuade President Hafez al-Assad that an agreement which provides Israel with adequate security guarantees, in place of its military defences on the Golan, is also in his interest.

He believes that it may take the personal intervention of himself and President Assad to give those peace negotiations the urgency they need. "We have to climb to a higher level of negotiations," he says, on the eve of a new round of talks between officials in Washington. "President Assad is asking what will happen if we fail in our first summit. The answer is, we will have another one."

For Mr Peres, an Assad summit is critical to winning Israeli public support. "You cannot all the time negotiate by proxy. And also, your own people are watching you, and they are saying: 'Look, if the leaders are not ready to meet, why should we think they are ready to make peace?' So there is a psychological dimension."

Both sides have agreed they can talk informally, which is already a big advance. They have also agreed any Syrian-Israeli peace deal should be part of a comprehensive Middle East peace package, involving all the friendly Arab states. "That is very important for us, and for them, because it will give Syria a leading position in the peace process," Mr Peres adds.

"I want to see more Palestinians work in Israel than foreigners," he says. "There were a great deal of moonlighters, and we are going to legitimise them and enable them to come openly to work."

It is his vision of promoting economic prosperity both for the Palestinians and throughout the Middle East which underpins Mr Peres' commitment to the peace process. He sees it as the guarantee of ultimate success.

"The economic input is going to be vital," he says. "Just to solve the water problem - a key issue in talks with Syria over the future of the Golan heights - you need investment of hundreds and hundreds of millions of dollars. Ensuring adequate water resources is a cross-border challenge which links Turkey, Syria, Israel and Jordan."

Tourism is another sector which Mr Peres believes could make a big

"I don't think you can really argue with people who don't think rationally," he says. "Those who are criticising don't belong to the present age. They belong to yesterday."

For the first time, Palestinians were being granted a chance to elect their own representatives, run their own lives, and respond to their own economic needs.

"All this was done [by Israel] not because of violence, not because of terror, and not because of threats. From our standpoint, it was a moral choice. We said that we don't want to dominate another people, and we went over from saying to doing. We have no regrets. It was our free choice."

He rejects the argument that Palestinians have seen no economic benefit from the peace deal, and have little prospect of creating a viable state from the stony soil of the West Bank and the Gaza strip.

"What you need today is not resources. What you need is education, because a modern economy is based on high technology, science

and education, not resources... Israel does not have any resources, but look how the economy is flourishing," he says. "We live on our brains, and not our oil." He adds: "I am unable to resist a dig at the oil-rich Arab states."

He believes the Palestinian economy is already seeing the benefits of peace, although World Bank and International Monetary Fund statistics suggest otherwise. "There are some economic developments not taken into account by the statistics," he says. "There is strong building momentum in Gaza. You can see it on the skyline. There is agricultural development. And they can also develop great tourism in Gaza on the beach. These are not yet touched."

He admits Palestinian migrant labour, travelling to work for Israeli employers, is an essential short term part of the answer. His government has increased the number of work permits for Palestinians by some two thirds, to between 70,000 and 80,000, and he has promised to

reverse the policy of attracting other foreign nationals to Israel from countries such as Romania and Thailand.

"I want to see more Palestinians work in Israel than foreigners," he says. "There were a great deal of moonlighters, and we are going to legitimise them and enable them to come openly to work."

It is his vision of promoting economic prosperity both for the Palestinians and throughout the Middle East which underpins Mr Peres' commitment to the peace process. He sees it as the guarantee of ultimate success.

"The economic input is going to be vital," he says. "Just to solve the water problem - a key issue in talks with Syria over the future of the Golan heights - you need investment of hundreds and hundreds of millions of dollars. Ensuring adequate water resources is a cross-border challenge which links Turkey, Syria, Israel and Jordan."

Tourism is another sector which Mr Peres believes could make a big

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Tuesday January 23 1996

Shedding light on bid fees

As Granada's bid for Forte reaches a climax, shareholders may be forgiven for feeling they have been inundated with more propaganda than they care to read. Yet there is one relevant piece of information which investors have not been given and which neither side will be keen to provide: a detailed estimate of the expenses and fees likely to be paid out to City professionals when the struggle is over. It is time for greater transparency in this area.

The takeover code, which regulates British bid activity in great detail, imposes no requirement on companies to disclose their fees. The only existing obligation falls on companies issuing shares in a bid. They must give an estimate of the overall charges payable to financial intermediaries as part of the Stock Exchange's listing particulars.

Accordingly, Granada, which plans to fund much of its bid with equity, has disclosed that it expects expenses and fees to total around £100m. It does not break that figure down, but the lion's share will go to the institutions which have sub-underwritten its share offering and to the banks which have given it loan commitments. The remainder will be divided between a veritable army of investment bankers, brokers, lawyers, public relations advisers, accountants and printers. Forte, which has an equally long and impressive list of advisers, has disclosed nothing. The guess is that its fees will amount to between £50m and £40m. Not clear whether, or how much, either side is paying its advisers in success bonuses.

The combined fees and expenses for the bid could total £150m, and if Granada wins it will be responsible, as Forte's new owner, for paying them all. Granada is bidding £3.9bn for Forte but only plans to keep businesses valued at around £1.7bn, though these do account for more than three quarters of the hotel group's profits. It hopes to sell on the remaining assets for £2.1bn, generating yet more advisory income for the City. Shareholders in both companies may be happy to accept these costs as a necessary part of a takeover which has greatly boosted Forte's share price and may exhaust Granada's savings. But it is hard for them to come to an informed judgment since they are not in possession of the full facts. A dispute four years ago over a hidden fee in a contested takeover prompted the Bank of England to circulate a paper to the Takeover Panel, the Accounting Standards Board and the Department of Trade and Industry, calling for the public disclosure of bid costs. The Takeover Panel, the most suitable body to oversee such disclosure, rejected the Bank's suggestion. This was partly on the grounds that fees are subject to considerable uncertainty until the end of a bid, and could not be accurately calculated during the 60-day timetable of a takeover. Furthermore, the disclosure of success fees by one side could give strategic advantage to the other.

But these do not seem insuperable difficulties. Companies could keep confidential the precise details of advisers' fees, while giving shareholders a range of probable costs. Rough figures would be preferable to none, and should be easily calculable. After all, companies in contested bids have little difficulty forecasting the far more complex matter of their sharply rising future profitability.

Clinton agonistes

As President Bill Clinton approaches his State of the Union address tonight he should be excused some satisfaction. Most surveys suggest he has a consistent lead over Senator Robert Dole, his most probable opponent this November.

Yet the President is still endangered by personal controversies, above all the Whitewater saga. The root cause of his troubles has been a viciously partisan campaign by the most conservative sections of the media and Congress. Nonetheless, the White House has deepened its own difficulties. A strategy of persistent reluctance to disclose certain items has created an atmosphere of suspicion. As a consequence, the President finds his political agenda interrupted by the need to "redefine" previous statements.

Recent events are a case in point. For two years various prosecutors and government regulators sought the records of Mrs Hillary Clinton's work on behalf of the failed Madison Guaranty Savings and Loans. Throughout, the White House asserted that such documentation had been lost at the Rose Law firm where Mrs Clinton was a made public. They also stated that her involvement with the institution had been minimal.

The files concerned were then discovered by the administration, and released two days after a stat-

ute of limitation on civil litigation had expired. This indicated that the first lady spent some 60 hours working on behalf of Madison and hence Mr James McDougall, the Clintons' co-investor in the White-water Development Corporation. The billing sheets finally obtained prove no illegal behaviour. Sixty hours work hardly suggests Madison was Mrs Clinton's chief interest. Yet the initial claim and the manner in which it was handled obscured the underlying lack of evidence against her.

The same pattern was followed in Mr Clinton's attempt last November to invoke notions of lawyer-client confidentiality to prevent the release of notes taken at an Oval Office meeting on Whitewater. The Senate had to threaten Mr Clinton with a lawsuit before he relented. But once the minutes became public, little novelty was found in them.

For the Clintons, the best strategy would be total openness. Mrs Clinton, who yesterday agreed to respond to written questions on the subject, should be ready to testify fully before the Senate Whitewater Committee. All paper work relating to the affair should also be made public. Other steps with a congressional investigation through the spring and the special prosecutor's report due this summer, Whitewater could stalk the Clintons to election day.

Mexico's banks

The Mexican government's efforts to restore growth to an economy that contracted last year by 7 per cent are hampered by the sorry state of its banks. Until they regain enough capital and confidence to resume lending, recovery will falter. But the government needs to approach its task in a transparent and fair way.

Bailing out the banks is a political and economic minefield. The more the government improvises solutions to the problem - its latest scheme is a rescue programme to help out up to 100 of the biggest Mexican corporations - the greater the risks it takes.

The government's worries about the banking system are understandable. Mexico's banks were privatised in 1991 and 1992 for about \$12bn. According to analysts' estimates, so far the bank bailout is estimated to have cost the government \$12bn. Shareholders have agreed to stump up \$7bn or more. Some 30-40 per cent of the banking system's loans are estimated to be overdue. Another third has been restructured under government sponsored schemes. Successful resolutions of crises such as these usually involve a spreading of the costs between debtors and creditors, shareholders and taxpayers. For it to be acceptable, the process has to be transparent and equitable. The various schemes with which

Mexico's financial authorities are trying to deal with the crisis lack the necessary transparency. As a result, it is unclear whether the shareholders of the banks and of the biggest corporations are being asked to pay their fair share.

All bank bail-outs are potentially prey to moral hazard, meaning that bankers and debtors are encouraged to take undue risks by the taxpayers, will bear the ultimate costs. That risk is currently being run in Mexico. But there is also an important political dimension in a country where anger about the governments' handling of the economy runs understandably high.

The plans will inevitably discriminate against some companies and favour others. They will be viewed as benefiting some debtors - in particular, the biggest corporations and the politically powerful families who own them - to the disadvantage of poorer debtors, who are not so favoured.

If the plans to rescue the banking system and some of its biggest corporations are thought to be merely cementing the traditionally cosy relations between government and its friends in big business, popular wrath will intensify. The government should clarify its proposals, be more open about the size of the bill and explain who exactly will pay it.

For a man facing one of the most critical periods in the life of his country, Israeli prime minister Mr Shimon Peres is remarkably calm.

Three months ago, 72-year-old Mr Peres resigned to the idea of never leading Israel again, and to serving out his political career as the trusted lieutenant of Mr Yitzhak Rabin, who replaced him as leader of the Labour Party in 1992.

Mr Peres, who first served as prime minister in the mid-1980s, was thrust back into the job after Mr Rabin's murder on November 4 by a right-wing Israeli assassin.

That traumatic event demonstrated how irreconcilable are the differences among Israelis over the peace process launched by Mr Rabin and Mr Peres with the Palestinian Liberation Organisation and its leader, Mr Yasser Arafat.

Today Mr Peres must carry on without Mr Rabin. He appears more determined than ever to maintain the peace process, and convinced that it is the only way to ensure the survival of Israel and the stability of the entire Middle East.

In the next few weeks, he must decide whether to press ahead with a highly controversial peace deal with Syria, which will mean giving up Israel's military advantage in the Golan Heights. The alternative is to postpone the peace deal, and go for an early election to exploit the wave of public sympathy caused by the assassination of Mr Rabin.

Mr Peres' inclination is clear. "I don't feel urgency," he insists. "I feel only that what you can do today, don't postpone for tomorrow."

He likes to quote André Malraux, the French novelist, in his defence. "He used to say that mothers of children who are pilots are always praying their boys will fly low and slow," he says. "They don't understand that to fly high and fast is much safer. Now we have to decide if we can fly low and slow, or high and fast. I think high and fast is safer. I don't see what we gain by low and slow."

To press ahead with a Syrian peace deal now is a calculated risk. Mr Rabin was much more cautious than his successor. Mr Peres' new initiative could cause a backlash among Israeli voters already torn about the wisdom of the peace agreement with the PLO. Mr Peres has to fight an election by the end of October. At the latest, and an unpopular peace deal could simply be rejected at the polls, along with his government.

Equally, a good deal with Syria could ensure his re-election, and the preservation of the whole peace process with the Palestinians, as well as the rest of the Arab states of the Middle East.

Mr Peres knows the Palestinian agreement was itself a risk, but he believes that it is already showing signs of paying off. He welcomes the high turnout in the weekend elections in the self-ruled Palestinian territory of Gaza and the West Bank as confirmation that a majority of Palestinian society is now prepared to vote in favour of the peace process, and not for armed confrontation with Israel.

He is scathing in his dismissal of radical Palestinian groups such as the Islamic Hamas movement, which continue to criticise and boycott the peace process.

Budgie's new admirer

■ Reports that the Duchess of York has struck a marketing deal with Messrs Raymond Chambers and Frank Pearl suggest she is coming up in the world. These men are no toe-suckers, like Fergie's previous financial adviser John Bryan, but serious players.

Chambers, originally a New Jersey real estate man, hit the big time in 1982 with the leveraged buyout company Wesray, which he founded with the former US Treasury secretary William Simon. Their first deal, the buyout of Gibson Greetings, multiplied their investment by a factor of 160 in 16 months.

The two men hired Pearl, a chum of Chambers, as their legal expert. Wesray was wound up in the late 1980s, and Pearl now has his own business, the Washington-based Rappahannock Investment Co. He was recently in the news as part of a consortium buying 49 per cent of the Ritz-Carlton hotel chain. His company also owns a piece of Raleigh, the bicycle-maker.

Why these people would want to get involved with Fergie is another question. Pearl is a discreet member of the Washington establishment, in the running as next head of the culturally prestigious Kennedy Center. As he told the Washington Post recently, "Living life as a public person is an

unnatural way to live... there is something unbecoming about seeking publicity."

He also recently founded a publishing house, Counterpoint Press, which prints such authors as Solzhenitsyn. If he wants to go downmarket, that's his business. But Budgie the Helicopter?

Down and out

■ The European Commission's exhibition on the history of money opened in Brussels yesterday - with one notable omission. For some reason, the Euro barely rates a mention.

As all Euro-watchers know, the Euro is the French coin which circulated in medieval times not just in France but also in German towns such as Dresden and Hamburg. So how is it that Greek, Roman, Celtic, and Crusader coins all occupy space at the exhibition, whereas the Euro is represented with just one solitary, dog-eared version?

Exhibition officials offered a sheepish grin to questions about the Euro yesterday. The answer, it seems, is that Brussels relegated the Euro to the status of "Euro-coin" once it lost out to the Euro last year to become the name for the single currency to the Euro.

Just to complete the Orwellian twist, there were several placards on show yesterday in English, French and German declaring flatly that the Euro would soon be

"routine" throughout Europe. Tell that to the Greeks.

Bath time

■ Jürgen Schreier, Daimler-Benz's new chairman, is truly an inspiration to the nervous businessman. Mistake? Who gives a damn?

Having hired a "love-baby" in Holland - the terms in which he coaches the Folksam purchase he made, a mere two years ago, as chairman of Dasa - he yesterday placed his actions confidently in the context of the bathery for which he had been hired. The little matter of dumping the baby with the bathwater was neatly skirted.

"If we call ourselves businessmen, we make mistakes. Otherwise we do not deserve the epithet of businessman," he opined cheerily. Right on. So that must make his predecessor Ezzard Reuter, architect of the grandiose vision that has caused Daimler-Benz so much trouble, the biggest and best businessman of all, *richtig wach?*

Puff piece

■ "If you think Europe has a future, we'd like to hear about it," announces the Philip Morris Institute which is running a competition for an essay on "What Europe for the New Millennium?" Remarkably, a shortlist of 50

contenders will be drawn up on the basis of a 300-word synopsis - hardly enough copy, one would have thought, in which to spot an original mind at work on this particular old chestnut.

But then Philip Morris, the tobacco company that funds the think-tank, likes brevity. Last year, its European operation ran an advertisement (later censured by the Advertising Standards Authority) alleging that while Pythagoras' Theorem took 24 words to express, recent European legislation concerning when and where you can smoke consumes 24,943 words.

Meanwhile, Observer's entry should pass the brevity test. What Europe for the Millennium? A smoke-free one, of course.

Stuck up

■ In dire emergencies, Observer has been known to keep a hen together with a spot of gum. But Olivier Lappius, the fashion designer who put his spring-summer haute couture collection out to show in Paris yesterday, has gone one better. He has developed a new technique for pasting his fabric together without the intervention of thread at any point.

Not much good in the rain, presumably, but then who are the prospective purchasers of haute couture to bother with a little thing like that?

Financial Times

100 years ago

South African companies We have strong expressions of dissatisfaction at the London offices of South African companies being unable to impart any information to shareholders as to the position of affairs at the mines. With so many reports flying about as to the shutting down of batteries at particular properties, shareholders naturally expect to find the news either verified or contradicted at the London offices of the companies concerned; but the officials of these establishments generally have no more information as to the mining business at the Rand than they possess concerning the affairs of the bush.

50 years ago

U.S. criticism of controls Reaction to President Truman's Budget message to Congress are mixed, but unfavourable criticism generally outweighs the applause of certain sections. Business men, although looking with pleasure at prospects of a newly balanced Federal Budget in the fiscal year to end 30th June, 1947, are disappointed on the insistence of Mr. Truman in continuing controls over business, which business men regard as retarding reconversion. Foremost of these is the Price Control Act.

صكنا عن الالهي

Shepherd
DESIGN, MANAGEMENT,
CONSTRUCTION & ENGINEERING
Tel: 0171 495 5633 Fax: 0171 495 5634

FINANCIAL TIMES

Tuesday January 23 1996

Spot Foreign Exchange?
Live Market Information
SPOTBOX
Tullett & Tokyo Forex
0171-827 2014
http://www.TULLETT.co.uk

Israeli PM says face-to-face meeting essential Peres seeks summit with Syria to spur peace deal

By Julian Ozanne and
Quentin Peel in Jerusalem

Israeli prime minister Shimon Peres yesterday called for a summit with Syrian president Hafez al-Assad to ensure an Israeli-Syrian peace deal before the end of the year.

As Israel and Syria prepare to resume peace talks in the US tomorrow, Mr Peres warned that "time is running out" for a deal unless the two government leaders became directly involved in the negotiations.

"You have to meet face to face," he said. "You can't always negotiate by proxy. And also, your own people are watching you, and they are saying, 'Look, if the leaders are not ready to meet, why should we meet? They are ready to make peace!'"

In an interview with the Financial Times, Mr Peres said the timetable imposed by Israeli elections, which must be held no later than October 29 this year, was an "objective" reality. Both sides, seeking an Israeli withdrawal from the occupied Golan Heights in return for peace, this week had to thrash out ideas about security, sharing scarce water and the format of negotiations.

Although Mr Peres is facing a critical decision in the coming three weeks about whether to bring Israeli elections forward, he said he would not be pushed into an unacceptable peace deal by electoral considerations.

But he indicated he was ready for a quick deal if Syria showed a greater commitment. "I feel only that what you can do today, don't postpone for tomorrow," he said.

Mr Peres avoided giving any indication about the prospects for early elections saying that only a serious political development would cause him to bring the elections forward. However, advisers say he will make a decision after he assesses the prospects for a swift Israeli-Syrian deal when US secretary of state Mr Warren Christopher visits the region early next month.

The 72-year-old veteran Israeli

politician outlined the economic programme he would present at the election. By 2000 he hopes to cut inflation from 8 per cent to below 3 per cent; to increase per capita income from \$16,000 to \$23,000 and allocate more resources to education. "I hope we shall have many more teachers than soldiers," he said.

Mr Peres hailed the Palestinian elections held at the weekend as showing a majority of Palestinians support the peace process. He was not concerned by the election of a significant number of independents and critics of Palestinian leader Mr Yasser Arafat. "Mr Arafat has quite a talent for manoeuvrability and he will bring them together."

He said his government was committed to reversing the previous policy of giving work permits to guest workers from Romania and Thailand and significantly increasing work permits to Palestinian migrant workers.

Arafat critics win seats, Page 4
The Damascus dilemma, Page 13

Duchess of York sells Budgie TV rights to pay debts

By Tim Burt in London

Shares in Sleepy Kids, the UK animation company which owns the rights to Budgie the Helicopter, rose sharply yesterday after reports that the Duchess of York had agreed to sell her interests in the cartoon character to a US investment group.

The duchess's deal represents a new level of commercialism for the British royal family as she tries to avert a personal financial crisis. The duchess's office said the agreement would ensure the payment of her creditors.

Shares in Sleepy Kids, the company which owns the rights to the cartoon character, rose 13p to 51p yesterday. The helicopter character last year generated sales of about £1.06m (£1.65m) representing 90 per cent of the total turnover at Sleepy Kids. The company has also sold limited television rights to Fox Television for \$1.3m.

As part of the deal, the duchess is said to have agreed in principle to a "debt-for-royalties" swap. This would involve a lump sum payment in return for the surrender of her future earnings from Budgie under a 15-year licensing deal with Sleepy Kids.

Although no sums were disclosed, the payment is expected to cover the duchess's estimated £25m debts, which prompted a wave of media speculation last week about her financial security and relationship with Buckingham Palace.

Initial agreement was reached at the weekend after several weeks of talks between the duchess's advisers and the Amelior Foundation, a US charity backed by Mr Raymond Chambers, the New Jersey entrepreneur.

Mr Chambers is no stranger to cartoon characters. In 1982, he led an \$80m buy-out from RCA of Gibson Greeting, which owned the rights to Looney Tunes and Sesame Street. Sixteen months later the company was floated for \$20m.

Mr Chambers and partner Mr Frank Pearl - the leveraged buy-out investor with interests ranging from Ritz Carlton to Raleigh - have agreed to pay the duchess for her Budgie royalties as part of a wider package designed to secure her financial future.

As such, they would take over her relationship with Sleepy Kids, in which she receives about 20 per cent of all revenues earned by the UK group from the cartoon serialisation and merchandising of Budgie.

London analysts said yesterday's share price rise reflected investors' expectations that sales would rise following a more aggressive marketing campaign in the US and Far East by Mr Chambers and his colleagues and an improved deal with Fox.

Observer, Page 13

Japanese pension fund threat

Continued from Page 1

hands. The Nempuku did not say where it might put its funds if it did withdraw them, although the likeliest destinations are the nation's trust banks, the largest managers of pension funds.

The move could signal a radical change in the Japanese pensions management market.

The country faces a looming pensions crisis as its ageing population increases the current burden of providing future benefits.

Fund managers, hampered still by strict rules on allocations, are achieving returns far below what is necessary to meet their future liabilities.

Foreign asset managers, which were last year permitted a much larger stake in the Japanese public pension market, and which have achieved historically higher rates of return, seem certain to benefit from the changes.

If the move does lead to a widening of choice in the pensions fund investment market, it might prove beneficial to equities in the long run, since neither trust banks nor foreign companies are inclined to be as risk-averse as the life assurance companies.

Blow for Pakistan as bank sell-off is delayed again

By Farhan Bokhari in Islamabad

Pakistan's privatisation programme suffered a further hitch yesterday as the government announced that the planned sale of United Bank (UBL), the country's second largest bank, was being delayed for a second time.

Officials at the government's privatisation commission in Islamabad said the two lead bidders had sought more time for consultations with their boards.

The Bahrain-based Faysal Islamic bank and Saudi Arabia's Bishara-hil group are competing for the deal, which should have been struck on Sunday.

The delay is only of a week, but it triggered worries among analysts. In recent days, Pakistani newspapers and businessmen have speculated that one of the two groups is on the verge of withdrawing after failure to receive official guarantees that the government would inject up to P\$10bn (\$277m) into the bank over the next three to four years to make it financially viable.

UBL has P\$20bn-worth of bad debts, just under a third of its loan portfolio. Analysts are concerned that the UBL case may affect Pakistan's plans to privatise Habib Bank, the country's largest bank, and Pakistan Telecommunications Corporation later this year.

Ms Zaina Nausherwan, an equity analyst at Taurus Securities, one of Karachi's largest brokerage houses, said: "The breakdown in the efforts to privatise UBL could be a fiasco for the government."

Mr Raza Mirza of Khadim Ali Shah Bukhari, another Karachi brokerage house, said: "Unless the government gives some kind of injection of capital to deal with UBL's loan portfolio, investors are not going to feel secure in buying this bank at an attractive price."

Pakistan is under pressure to privatise UBL by the end of this month to comply with a condition attached to a \$600m standby loan agreed in November with the International Monetary Fund to shore up the country's foreign exchange reserves.

Daimler-Benz ends support for Fokker

Continued from Page 1

said they are not interested in bidding for the aircraft manufacturing operations. But Fokker has asked the government for a

month's financial "breathing space" for talks with potential partners, possibly from Asia.

Mr Schremp said the reorganisation would put Daimler-Benz on a more solid footing, turning

it from a diverse technology group into a more narrowly-focused transportation company. However, the move cast doubts over the future of Dornier, the regional turbo-prop business.

THE LEX COLUMN

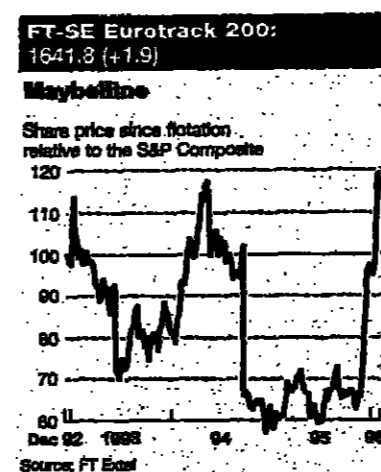
Flopping Dutchman

Whatever Fokker's ultimate fate, Mr Jürgen Schremp, Daimler-Benz chairman, has shown a commendable willingness to grasp netles. Withdrawing financial support from the Dutch aircraft maker will cost Daimler DM2.3bn (\$1.6bn) in addition to the DM2.5bn it has pumped in since it bought its stake in 1983. But it also caps the German group's exposure - even if Fokker now goes bankrupt.

This is a huge step forward in Mr Schremp's mission to clean up Daimler. In just eight months he has dealt with three of the group's worst problems - the falling dollar, losses at the ragtag AEG division and now Fokker. That reverses at least part of Daimler's disastrous diversification of the 1980s under Mr Edward Beier, the previous chairman, once famously labelled "the biggest destroyer of capital" in the history of the Federal Republic. It has also been a brave decision for Mr Schremp personally, since he made the ill-judged decision to invest in Fokker.

Such medicine is clearly bitter. It will cause Daimler to post a loss of DM6bn for 1995 - half or more of which will be cash flowing out of the group. Fortunately, Daimler's strong balance sheet can withstand the pressure. And from this year on, Daimler's profitable businesses - notably the Mercedes car and truck arm - should show up on the bottom line. If Daimler's statement on future provisions this year can be believed, earnings could reach DM25 a share in 1996 and twice that in 1997.

Just as important, Daimler's action marks its transformation into a more commercial company, with a focus on profits rather than empire building. A particular benefit is that Dasa, the group's aerospace unit, becomes a more credible partner in any reshaping of the European defence industry - with British Aerospace a possible ally. So long as Fokker remained a black hole, none would go near.



metics in the US, which are growing by 5 per cent a year. It can use its larger research and development facilities to improve Maybelline's product lines in an industry which is becoming much more technologically driven. And it can sell its lower market brands through Maybelline's existing sales channels.

But the strongest argument for the deal is that Maybelline has the brand and the distribution to make L'Oréal a force in the higher-growth emerging markets, which currently account for only 6 per cent of sales. L'Oréal's shares still look far too expensive on a 1995 price/earnings multiple of 25 - a 68 per cent premium to the French market. But at least this deal should reduce the risk of a derating.

for Japanese stocks are mixed. For a start, the Nempuku's blustering may turn out to be bluff since it is unlikely anybody else will guarantee 4.5 per cent returns in such a low-inflation environment. But if it does withdraw funds from the life groups, they could be forced to sell a big chunk of their assets. The immediate impact on equities would be negative. But, longer term, such a move could lead to more funds being channelled into shares. This is because the Nempuku's money is likely to end up with Japan's trust banks and foreign fund managers, both of which are more aggressive investors than life groups and less inclined to invest in bonds. So the eventual impact on equities could be positive.

Orange, the UK mobile phone group, has picked a good time to float - just when its marketing campaign is bearing fruit but before the counter-punch from established rivals Vodafone and Cellnet. A already broker reports talking up Orange's value are appearing. One, for example, from Kleinwort Benson, joint global co-ordinator to the flotation, puts the group's "enterprise value" at \$3.3bn (\$5.1bn). Subtracting debt of \$500m would produce a market capitalisation of \$2.8bn.

Such a sum is not incommensurable. But investors will note that, since Orange is still losing money, valuations are based on the discounted cash flow methodology that has had an unhappy record - producing dudis such as Eurotunnel and the cable television stocks. Moreover, some of Kleinwort's specific assumptions look rosy. The broker, for example, expects average revenue per subscriber to fall only about 10 per cent over the next decade, despite the fact that there will be at least four operators, all with excess capacity, fighting for market share. Kleinwort also assumes that Orange will enjoy a price/earnings ratio of 16 in a decade's time, despite the fact that Britain should then be a mature market with 16m mobile users.

Orange may yet be priced attractively. But many shareholders have already enjoyed the best returns by investing in Hutchison Whampoa and British Aerospace, Orange's current owners. BAE's market capitalisation, for example, has risen about £1bn since news of the Orange float leaked last September.

Orange, the UK mobile phone group, has picked a good time to float - just when its marketing campaign is bearing fruit but before the counter-punch from established rivals Vodafone and Cellnet. A already broker reports talking up Orange's value are appearing. One, for example, from Kleinwort Benson, joint global co-ordinator to the flotation, puts the group's "enterprise value" at \$3.3bn (\$5.1bn). Subtracting debt of \$500m would produce a market capitalisation of \$2.8bn.

Such a sum is not incommensurable. But investors will note that, since Orange is still losing money, valuations are based on the discounted cash flow methodology that has had an unhappy record - producing dudis such as Eurotunnel and the cable television stocks. Moreover, some of Kleinwort's specific assumptions look rosy. The broker, for example, expects average revenue per subscriber to fall only about 10 per cent over the next decade, despite the fact that there will be at least four operators, all with excess capacity, fighting for market share. Kleinwort also assumes that Orange will enjoy a price/earnings ratio of 16 in a decade's time, despite the fact that Britain should then be a mature market with 16m mobile users.

Orange may yet be priced attractively. But many shareholders have already enjoyed the best returns by investing in Hutchison Whampoa and British Aerospace, Orange's current owners. BAE's market capitalisation, for example, has risen about £1bn since news of the Orange float leaked last September.

Japan's creaking financial system gave another groan yesterday, when the country's largest public pension fund, the Nempuku, threatened to withdraw Y5,000bn (\$49bn) of funds invested with the country's life insurers. Low interest rates, Japan's economic slump and their own weak balance sheets have forced the life companies to cut the rate of return they promise investors from 4.5 per cent to 2.5 per cent. The implications

L'Oréal/Maybelline
Maybelline's shareholders have every reason to be grateful to Benckiser, the private German consumer products group. Benckiser has promised much and delivered little, but its statements of interest in Maybelline have forced L'Oréal to raise its initial bid for the US cosmetics group by 20 per cent. At 27 times estimated 1996 earnings, the \$44 a share offer looks extremely generous.

Nonetheless, L'Oréal has got a good deal. The French cosmetics group has extremely deep pockets, with net debt of around FF7.1bn (\$200m) against a market capitalisation of FF78bn. And while the deal will probably dilute 1996 earnings, it is strategically astute. L'Oréal has high exposure to the weak French and German markets. Maybelline will transform it into the second-largest producer of mass market cos-

Lex comment on Granada, Page 21

FT WEATHER GUIDE

Europe today
A low pressure system will push mild air and rain north across southern parts of the British Isles and France. The rain will spread to northern Italy and across to western and northern Spain. Central Germany and parts of Poland will have cold, dry easterly winds. Finland, southern Scandinavia and north-east Europe will be mainly dry, but light rain or snow showers are possible. Icy conditions may develop in Belgium and the Netherlands during the afternoon and evening. The northern Balkan states will be cool but mainly dry. There will be showers in northern Greece and the area around the Black Sea.

Five-day forecast
High pressure will persist across Russia and Scandinavia, maintaining wintry conditions across northern Europe. Low pressure will progress east across the Mediterranean. As a result, Spain will have heavy rain and strong winds by Thursday. The Balkans will become unsettled from Wednesday. North of the Alps, cold easterly winds will continue until the weekend.

TODAY'S TEMPERATURES

Abu Dhabi cloudy 27	Accra cloudy 27	Algiers cloudy 20	Amsterdam cloudy 1	Athens cloudy 1	Atlanta cloudy 1	B. Aceh cloudy 1	Bahran cloudy 27	Bangkok cloudy 27	Berlin cloudy 1	Bombay cloudy 27	Brussels cloudy 4	Buenos Aires cloudy 14	Calcutta cloudy 27	Chennai cloudy 27	Cairo cloudy 27	Cardiff cloudy 1	Cebu cloudy 27	Colombo cloudy 27	Dakar cloudy 27	Dallas cloudy 19	Doha cloudy 33	Dubai cloudy 26	Dublin cloudy 8	Edinburgh cloudy 6	Faro cloudy 14	Frankfurt cloudy 14	Geneva cloudy 4	Gibraltar cloudy 17	Glasgow cloudy 13	Hamburg cloudy 2	Helsinki cloudy 5	Hong Kong cloudy 27	Honolulu cloudy 27	Istanbul cloudy 4	Jakarta cloudy 29	Jersey cloudy 17	Karachi cloudy 27	Kuala Lumpur cloudy 27	L. Angeles cloudy 17	Las Palmas cloudy 27	Lima cloudy 27	London cloudy 12	Luxembourg cloudy 12	Lyon cloudy 10	Madrid cloudy 17	Manila cloudy 27	Melbourne cloudy 18	Moscow cloudy 13	Mumbai cloudy 27	Nairobi cloudy 27	Nassau cloudy 27	New York cloudy 27	Niagara cloudy 27	Osaka cloudy 13	Paris cloudy 10	Perth cloudy 10	Prague cloudy 17	Rangoon cloudy 27	Rangoon cloudy 27	Rio cloudy 27	Rome cloudy 14	S. Frisco cloudy 21	Singapore cloudy 31	Stockholm cloudy 3	Strasbourg cloudy 1	Sydney cloudy 25	Taipei cloudy 25	Tel Aviv cloudy 15	Tokyo cloudy 15	Toronto cloudy 1	Vancouver cloudy 2	Venice cloudy 4	Vienna cloudy 3	Winnipeg cloudy 3	Washington cloudy 11	Wellington cloudy 23	Wilmington cloudy 11	Zurich cloudy 1
---------------------	-----------------	-------------------	--------------------	-----------------	------------------	------------------	------------------	-------------------	-----------------	------------------	-------------------	------------------------	--------------------	-------------------	-----------------	------------------	----------------	-------------------	-----------------	------------------	----------------	-----------------	-----------------	--------------------	----------------	---------------------	-----------------	---------------------	-------------------	------------------	-------------------	---------------------	--------------------	-------------------	-------------------	------------------	-------------------	------------------------	----------------------	----------------------	----------------	------------------	----------------------	----------------	------------------	------------------	---------------------	------------------	------------------	-------------------	------------------	--------------------	-------------------	-----------------	-----------------	-----------------	------------------	-------------------	-------------------	---------------	----------------	---------------------	---------------------	--------------------	---------------------	------------------	------------------	--------------------	-----------------	------------------	--------------------	-----------------	-----------------	-------------------	----------------------	----------------------	----------------------	-----------------

Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Your frequent flyer program:
Lufthansa Miles & More.
Lufthansa

The announcement appears as a matter of record only
This advertisement has been approved by Morgan Grenfell & Co. Limited, which is regulated by The Securities and Futures Authority

The Ministry of Privatisation of the Republic of Poland

has disposed of strategic shareholdings in the following companies

Zakłady Przemysłu Tytoniowego w Radomiu S.A.
to **SEITA S.A.**

Przedsiębiorstwo Wyrobów Tytoniowych w Augustowie S.A.
to **BATIG GmbH (BAT Group)**

Morgan Grenfell & Co. Limited
acted as adviser to the Ministry of Privatisation on these transactions

Morgan Grenfell & Co. Limited
23 Great Winchester Street, London EC2P 2AX
Tel: 0171 588 4545 Fax: 0171 828 7900

Deutsche Morgan Grenfell

Market Statistics

FRANKFURT (DM)	26-27
Rises	24
Falls	21
NEW YORK (US)	21
Rises	21
Falls	21
LONDON (P&O)	21
Rises	21
Falls	21
TORONTO (CS)	21
Rises	21
Falls	21
PARIS (FF)	21
Rises	21
Falls	21

COVE Interleasing
CALL 0315 983640

HOW DO YOU CONTROL THE COSTS OF CARS, IF THEY KEEP MOVING?

Ask Cove Interleasing. As the UK's leading leasing and fleet management company we'll ensure you get the best possible value from your fleet.

FINANCIAL TIMES
COMPANIES & MARKETS
Tuesday January 23 1996

COURAGE AND DETERMINATION
Euro-Business Group Plc
We have the technology
The fastest growing company in Europe
"MY WORD IS MY BOND"

IN BRIEF

Fokker: Running out of fuel
Fokker's financial performance is under scrutiny as it faces a tight market for aircraft.

Strong franc masks Nestlé sales growth
Nestlé's sales growth is being masked by a strong franc, despite underlying growth.

US oil companies' earnings growth slows
Earnings for US oil companies are slowing due to a decline in oil prices.

Woolworth may spin off sports clothing
Woolworth is considering spinning off its sports clothing division.

First Interstate in talks with Wells Fargo
First Interstate is in talks with Wells Fargo regarding a potential merger.

Merrill rises to \$303m in fourth term
Merrill Lynch's fourth term performance shows a significant rise in value.

Mazda to streamline sales operations
Mazda plans to streamline its sales operations in the US market.

Companies in this issue

AT&T	16	Highland Distillers	21
Amgen	16	Hughes Electronics	17
Alpha Airports	21	ICI	15
American Brands	16	Joh A Benckiser	15
Amoco	16	L'Oréal	15
Artsana	16	Macalister-Glanville	21
Ashland	16	Maybelline	15
AsiDomán	16	Meda Medior	14, 15
BAA	16	Mendes (John)	21
BHP	16	Merrill Lynch	16
Bakrychik Gold	21	Mobil	16, 18
Bank Handover	16	NGC	16
Bank of Scotland	17	Nestlé	16
Bank of Tokyo	16	Nippon Oil	17
BankWest	17	Virgin Mining	16
Boeing	16	Norwegian	18
Borden	16	OM Group	18
British Airways	16	Orange	14, 15
British Gas	16	Orient Lanka	21
British Petroleum	16	Postbank	16
Chevron	16	Randolph	17
Club Med	16	Rémy Coltrane	17
Clubhouse	16	Sega	15
Comoro	16	Sepap	15
Daimler-Benz	14, 1	Shell	16
Danka Business	21	Shearings Kids	16
De La Rue	21	Stirling Tubes	16
Deutsche Post	16	Stratton	16
Diamond Multimedia	16	Sun Life of Canada	21
Eagle Trust	21	TCI	17
Eurocopter	16	Thal Airways Int'l	15
Ex-Landis	21	Total	16
Exxon	16, 6	Tyco Matchbox	3
First Bank System	16	USAir	16
First Interstate	16	United Bank	14
Fokker	14, 1	Virgin Cal	16
Fortis	21, 9	Virgin	21
Francisco des Jeux	5	Visual Action	17
General Electric	16	WMC	17
Granada	21, 9	Wells Fargo	16
Harley-Davidson	16	Woolworth	16

Market Statistics

Annual reports service	28-27	FT-SE Actuaries Index	36
Benchmark Govt bonds	24	Foreign exchange	29
Bond futures and options	24	Gold prices	29
Bond prices and yields	24	London share services	28-29
Commodities prices	24	Money markets	24
Dividends announced, UK	21	New int'l bond issues	25
EMS currency rates	25	New York share services	32-33
European prices	24	Recent issues, UK	25
Fixed interest indices	24	Short-term int'l rates	25
FT-SE-A World Indices	34	US interest rates	25
FT-SE 100 Index	24	World Stock Markets	34
FT-SE 250 Index	24		

Chief price changes yesterday

Alcoa	100.5	+13	Essex	1115	+32
Amgen	510	+20	Foreign exchange	640	+13
Amgen	510	+20	Gold prices	977	+13
Amgen	510	+20	London share services	890	-15
Amgen	510	+20	Money markets	192	-13
Amgen	510	+20	New int'l bond issues	457	-13
Amgen	510	+20	New York share services	457	-13
Amgen	510	+20	Recent issues, UK	457	-13
Amgen	510	+20	Short-term int'l rates	457	-13
Amgen	510	+20	US interest rates	457	-13
Amgen	510	+20	World Stock Markets	457	-13

Benckiser bows out of Maybelline bid battle

By Richard Tomkins in New York

The bid battle for Maybelline, the second biggest US cosmetics company, yesterday appeared to be over after John A. Benckiser, the German consumer products group that had emerged as a hostile bidder, bowed out.

Benckiser's withdrawal leaves the way open for L'Oréal to accept a greatly increased cash offer of \$44 a share from L'Oréal, the French cosmetics company, valuing Maybelline at \$900m. In addition, L'Oréal would take on Maybelline's debts of \$150m.

The price eventually offered by L'Oréal represents a premium of 20 per cent over the sum it agreed to pay last month, and is likely to prompt suggestions that it paid more than Maybelline was worth rather than see it fall into the hands of Benckiser.

Benckiser remarked: "The board of Maybelline has done an exemplary job for the company's shareholders." It added that, although it was still interested in

Volatility returns as gold touches 2½-year high
Market loosens straight jacket

Volatility has returned to the gold market with a vengeance. Last year, bullion traders, who find it hard to make money when there is no price volatility, were tearing their hair because gold was locked in the narrowest trading range since the price was set high in 1982. Gold ended 1995 at \$387 a troy ounce after starting the year at \$382. It rarely ventured outside that range and speculators began to assume that it would never break free from its straight jacket.

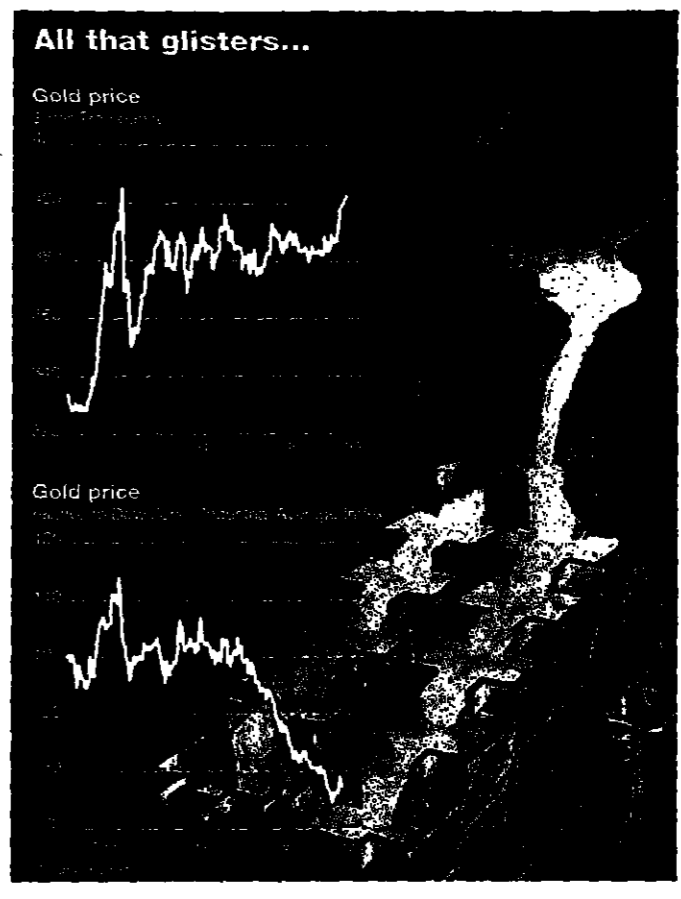
Then in the first week of the new year the price jumped by \$10 an ounce to the highest level since financial crisis. James Goldsmith and Mr George Soros kicked started a rally in 1993 that attracted the attention of the US hedge funds and when gold briefly became "the play of the day". This rally took gold from \$340 an ounce to \$400 before it ran out of steam. Yesterday, gold closed at \$402.1, having touched \$403.1 in early trading, a 2½-year high.

Gold bulls suggest the \$400 barrier will be left behind shortly and the price will be above \$500 an ounce before long. Even the bears are saying gold will probably go to \$420 for a while before the price slips again below \$400.

The cause of the recent price rise is easy to establish. The US hedge funds unexpectedly switched some of their large cash resources into the gold market again. They were not buying physical gold so much as options to buy. But the impact on the price was the same and the sudden weight of money caught out the "shorts" - those who had sold gold they did not own in the expectation that the price would fall and they could buy at the lower level and pocket the difference. "There was panic among the shorts and a distinct whiff of stung flesh," said one trader.

"The best bet for the bulls is if the price could go beyond \$420 and get speculative interest back into the gold market," suggests Mr Andy Smith, analyst at the Union Bank of Switzerland. "These things can happen after a market has been very quiet. The next \$50 above \$420 will be much easier to achieve than going from \$400 to \$420."

But what is causing all this excitement? After all, the stock market crashed in 1997 failed to send gold back above \$400 and keep it climbing. Nor did the Gulf



TCI and Sega close to cable TV games deal

By Raymond Snoddy in London

TCI International, the international arm of TCI, the world's largest cable operator, is close to a deal with Sega Enterprises to launch Sega computer games channels on cable networks all over Europe.

The Denver-based company is negotiating a licensing and royalty agreement with Sega, the Japanese electronic games company, and a formal announcement could come next week.

The deal will also be significant for Flextech, the UK-based cable and satellite channel provider which has interests in or manages 13 cable and satellite channels.

Flextech, which is controlled by TCI, would take the rights to launch Sega games channels in countries such as the UK, Scandinavia, the Netherlands and Denmark.

The Sega channels, which are expected to be launched in Europe by the autumn, would give subscribers unlimited access to 25 games, which would be frequently changed, for between £10-£12 a month.

Sega games can cost as much as £50 to £60 each.

Subscribers would use Sega Magadrive consoles, which at the moment can be played on television sets, to gain access to a cable database of games using a special adaptor.

Cable companies would have a server, or database, at their

AT&T buys stake in satellite TV unit

By Tony Jackson in New York

Shares in Hughes Electronics, the quoted subsidiary of General Motors, jumped 10 per cent in early trading yesterday as AT&T, the long distance phone company, said it would take a \$137.5m stake in Hughes's Directv satellite television business. The 2.5 per cent stake puts an unexpectedly high implicit value on Directv of \$5.5bn.

AT&T said it planned to offer Directv to its 90m US customers as part of a package including basic and mobile telephony and paging. It said the trend in the US market was towards a single source of supply for communications.

Hughes started up Directv, which offers its subscribers up to 175 channels, 18 months ago. Satellite TV is still a relative novelty in the US, by contrast with the much more established cable TV networks.

Directv, which is the leading

Orange to be valued at \$4bn in March global offering

By Alan Cane in London

Orange, the mobile phone group owned by Hutchison Whampoa and British Aerospace, is coming to the main market through a flotation valuing the company at about \$2.7bn (\$4.15bn).

Its owners said yesterday that publication of the prospectus, the detailed timetable and the float itself were set for March, subject to market conditions. The price of the shares will be set by book-building. About 25 per cent of the enlarged share capital of the company will be sold.

Some \$700m of new money will be raised to repay debt to shareholders, leaving the company with about \$450m of debt. The global offering will be co-ordinated by Dresdner Bank-Kleinwort Benson and Goldman Sachs.

Shares will be sold to institutional investors in the UK, Europe, North America and Asia. There will also be an offer to retail investors in the UK.

Orange's customers will be sent details of the float and registration documents shortly before the prospectus is published. There will be no incentives or preference for retail investors.

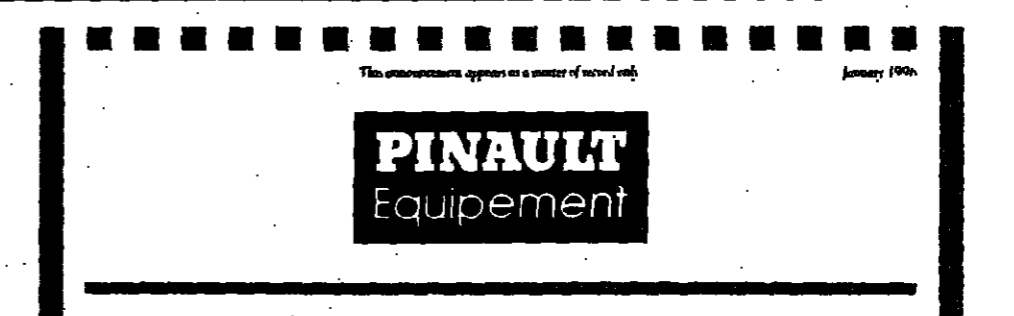
The joint lead managers for the European tranche of the float are National Westminster and ARN-Amro. Cazenove, HSBC and Credit Lyonnais are co-managers. The co-managers for the US tranche are Donaldson Lufkin & Jenrette, Merrill Lynch and Lehman Bros while co-managers for the rest of the world are HSBC, Nikko and Peregrine.

Mr Hans Snook, Orange group managing director, said the choice of syndicate members reflected experience and knowledge of the mobile phone business rather than the value of their bids for the business.

The company to be floated, in which Hutchison has a 68 per cent interest and British Aerospace a 32 per cent stake, has been newly created as a holding company of the Hutchison Telecommunications (UK) group. It comprises the Orange network, Hutchison Paging, a paging operation, and Hutchison Cellular Services, a mobile service provider for Vodafone and Cellnet, the largest and second largest UK mobile phone operators.

Hutchison's French and German subsidiaries will be transferred to Orange on flotation.

Orange is the most recently formed of the UK's four mobile phone companies but the fastest growing. It has 400,000 subscribers to its digital services - about the same number as Vodafone which has been in business for a decade, and equivalent to about 25 per cent of the UK digital market. Its share of the overall UK mobile phone market, which includes the older analogue networks, is about 7 per cent.



PINAULT Equipement

Management Buy-Out of the Equipment Rental and Distribution Business of Pinault-Printemps-Redoute

Transaction led by NatWest Ventures and assisted by Financière Saint Dominique and Banexi

Equity co-arranged and co-underwritten by NatWest Ventures, Financière Saint Dominique, Banexi, and Natio Vie

Mezzanine finance provided by Euromezzanine, Banexi, and NWM Mezzanine Finance, Financière Saint Dominique

Senior debt and working capital facilities arranged and underwritten by Banque Indosuez

NATWEST VENTURES

INTERNATIONAL COMPANIES AND FINANCE

Exxon, Amoco slip in final term but Mobil ahead

By Richard Waters in New York

Earnings at Exxon and Amoco fell in the final quarter of 1995 while Mobil registered an increase, though figures of the three US energy groups were all distorted by one-off items.

The three companies each registered a slow-down in underlying earnings growth for the period, capping a year in which profits had risen strongly, buoyed by higher oil prices and earnings from chemicals.

These factors, and continued cost-cutting, more than offset lower profit margins in the refining and marketing business.

Exxon reported record after-tax profits for 1995 of almost \$8.5bn, up 27 per cent, as revenues rose 8 per cent to \$123bn. But underlying fourth-quarter net income, before one-off items, rose by less than 8 per cent, to \$1.59bn.

Mr Lee Raymond, the group's chairman, said the record results reflected an improved operating performance in all parts of the business, with higher production and sales volumes and cuts of about \$600m in operating costs.

Full-year results were underpinned by a rise in the oil price, equivalent to about 1.25 a barrel more, on average, than in 1994.

Partly as a result, US exploration and production earnings rose 14 per cent to \$962m, while international upstream profits climbed 26 per cent to \$2.35bn.

Exxon's earnings from downstream operations, meanwhile, slipped 6 per cent in the US, to \$229m, and 9 per cent elsewhere, to \$1.1bn. The company blamed the international fall on "extremely weak" profit

margins from refining in Europe. Chemicals earnings jumped by nearly \$1.1bn, to just over \$2bn.

Exxon continued to register strong growth in total fourth-quarter upstream profits - an increase of a quarter, to \$909m. Downstream earnings fell by \$68m to \$50m in the US and rose by \$5m to \$270m elsewhere.

The fall in of basic chemicals prices since mid-1995 was also apparent with fourth-quarter chemicals earnings 3 per cent down at \$403m.

Mobil's results reflected the impact of one-off items, which resulted in net charges for the year of \$470m - almost identical to 1994's \$472m.

According to Mr Lucio Noto, chairman, Mobil's full-year figures received no net help from changes in petroleum and petrochemical prices.

The earnings advance came on the back of a \$300m reduction in costs. Yearly Operating earnings were 28 per cent higher, at \$2.85bn, while they rose 16 per cent in the final quarter, to \$760m.

Upstream earnings rose 5 per cent to \$1.39bn in 1995, but fell \$6m to \$339m in the final quarter on lower volumes.

Cost-cutting led to an 18 per cent rise in downstream earnings for the year, to \$1.1bn, and a 46 per cent rise in the final quarter, to \$397m.

Profits from chemicals were \$455m higher for the year, at \$679m. In the final quarter, they rose \$30m to \$140m.

Amoco also registered a jump in chemical earnings, which nearly doubled to \$1bn, and in profits from exploration and production, which rose 18 per cent to \$1.1bn (both excluding special items). But downstream earnings slipped 36 per cent, to \$308m.

US ENERGY GROUPS

	Full year			Latest quarter		
	Net income \$m	EPS \$	1995	Net income \$m	EPS \$	1995
Exxon	6,470	5,100	5.18	4,07	1,890	1.35
Mobil	2,376	1,978	5.87	2,57	775	1.98
Amoco	1,882	1,789	3.76	3,50	207	0.42
Ashland Oil			n/a	87	35	1.16

*Not applicable. Ashland Oil results are for first quarter of fiscal year. Source: companies

Woolworth considering spin-off plan

By Richard Tomkins in New York

Woolworth, the troubled US retailer, yesterday acknowledged it was considering a spin-off of its athletic footwear and apparel division - nearly half the total business - after receiving a proposal from two former associates of Mr Carl Icahn, the US corporate raider.

It also warned that its fourth-quarter operating results for the period to January would be lower than last year, blaming weak consumer spending, more cut-price sales, and heavy snowstorms in the north-eastern US.

The spin-off proposal comes from Greenway Partners, a New York investment partner-

ship set up by Mr Alfred Kingsley and Mr Gary Duberstein. Mr Kingsley was Mr Icahn's analyst and right-hand man for many years, and Mr Duberstein was Mr Icahn's general counsel.

In 1994, Greenway Partners proposed a plan to break up US Shoe, a US retailing group, into separate footwear, optical goods and women's clothing companies. The partnership later made big profits on its stake in the company when US Shoe was driven into a takeover by Luxottica, the Italian eye-wear group.

Greenway Partners is proposing that Woolworth should spin off its athletic footwear and apparel division to shareholders. The division com-

prises the domestic and international operations of Foot Locker, World Foot Locker, Lady Foot Locker, Kids Foot Locker, Athletic X-Press and Champs Sports stores.

In 1994, the last full year for which figures are available, this division was the most profitable in the group. It had operating profits of \$210m on revenues of \$3.52m, accounting for 42 per cent of Woolworth's total sales.

Greenway Partners' Mr Kingsley said yesterday that he did not wish to comment in detail on the spin-off proposal.

"Let's just say that our proposal is not necessarily related to the management of the company per se, but we feel it will help the company perform

even better, and it will certainly enhance shareholder value," he said.

Mr Kingsley added that Greenway Partners was "a significant shareholder" in Woolworth, but declined to specify the size of its stake. Woolworth said it was evaluating the proposal and would respond to it "at the appropriate time".

Woolworth has suffered a long period of poor profitability and, in some quarters, heavy losses. Last year it brought in Mr Roger Farah, a highly regarded US retailer, as chairman and chief executive in an attempt to turn the company around, but Mr Farah has struggled to improve its performance in the face of tough conditions in US retailing.

First Interstate, Wells Fargo open talks

By Richard Waters

First Interstate, the embattled Los Angeles-based bank, yesterday started merger negotiations with Wells Fargo, a bank whose overtures it had previously rebuffed.

The move appeared to signal an acceptance that the bank's favoured option - a merger with First Bank System - was unlikely now to be completed.

First Interstate said that it had opened talks with Wells Fargo because it was "always mindful of our responsibilities to our shareholders, employees, customers and the numerous communities of which we are an integral part".

It added that there could be no assurance that a merger with the San Francisco bank would be completed, but said that it did not expect any offer to be for more than 0.667 shares in Wells that is currently on offer.

The about-turn amounts to an admission of failure by the First Interstate management team, led by Mr William Start. It has rejected a number of takeover approaches from Wells Fargo in recent years, including one last autumn. At that stage, Wells took the unusual step of announcing its offer publicly, precipitating the first hostile bank bid in the US for nearly a decade.

First Bank, based in Minneapolis, reached agreement with

First Interstate's board in November, with a deal that includes a \$200m break-up fee should it not be completed.

Mr John Grundhofer, chairman of First Bank, said he was "disappointed" by the talks with Wells, but added that his bank remained committed to its own merger agreement.

The negotiations follow a ruling from the Securities and Exchange Commission which would undermine some of the financial benefits of the First Bank deal.

The regulatory body ruled that First Bank could not undertake any large-scale share repurchases in the two years following a merger with First Interstate, since this

would contravene its use of a form of merger accounting known as pooling.

Without its planned share buy-backs, Wall Street analysts estimate that First Bank would achieve only a 13 per cent growth in earnings per share in 1997, compared with the 18 per cent advance predicted at the time the merger agreement was announced.

First Interstate's board has also under increasing pressure as the value of Wells' offer as steadily climbed above First Bank's.

Yesterday lunchtime, Wells' offer put a value on First Interstate of \$143.32 a share, compared to the \$130.33 value of First Bank's bid.

Merrill rises to \$303m in fourth term

By Maggie Urry in New York

The improving trading background for investment banks helped Merrill Lynch, the leading US firm, to increase fourth-quarter earnings. Even so, the rate of recovery has slowed from the first half of 1995.

The group's shares fell 4% to \$54 in early trading yesterday. In common with other securities houses, Merrill's shares have fallen in recent weeks, and are more than \$10 below their high of \$64, reached in October last year

In the final quarter, Merrill's earnings per share reached \$1.49 on a fully-diluted basis, almost double the 75 cents earned in the same quarter of 1994, the low point of Merrill's earnings. Net income was up from \$162m to \$303m. However, fourth-quarter earnings were only 2 per cent higher than the third-quarter figure of \$1.46.

For the year, earnings per share were ahead from \$4.74 to \$5.42 fully diluted, a rise of 14 per cent. Net income rose from \$1.02bn to \$1.1bn, still below the record \$1.36bn achieved in 1993.

Merrill's broad spread of activities, its strong retail presence and high proportion of earnings from more stable activities, meant that its profits fell far less sharply than those of other securities firms in 1994. As a result, the rebound in profits is much less sharp.

Mr Daniel Tully, chairman and chief executive, said: "This consistency and stability of earnings have enabled us to continue to make prudent investments in the future of our global business, including the purchase of Smith New Court, [the UK stockbroker] new ventures in Asia, Europe, Latin America and Africa."

In the fourth quarter net revenues rose 25 per cent to \$2.61bn, with commission revenues up a third to \$847m and investment banking revenues up 63 per cent to \$370m, lifted

by high levels of underwriting activity and mergers and acquisitions.

Merrill continued to lead the league tables for both debt and equity underwriting, increasing market shares both in the US and worldwide.

Compensation and benefits expenses rose 15 per cent in the final quarter "due to higher variable compensation related to business volume and profitability and the inclusion of Smith New Court", the firm said.

For the full year, net revenues rose 7 per cent to \$10.3bn, with commissions up 9 per cent to \$3.13bn and investment banking up 5 per cent to \$1.31bn. Compensation costs rose 6 per cent to \$5.27bn.

Assets in private client accounts at the year end were \$706bn, a 24 per cent increase from the end of 1994.

AMERICAS NEWS DIGEST

USAir recovers with \$34.4m for year

USAir, the US airline in which British Airways holds a 24.6 per cent stake, yesterday reported a strong turnaround in its fourth-quarter results, with net profits of \$34.4m for the period to December compared with net losses of \$342m last time. For the full year it made profits of \$34.4m, compared with losses of \$763m last time.

Mr John Harper, chief financial officer, said last year had been a good one for the airline industry as a whole "and certainly for USAir". However, he also said USAir's full potential could not be realised, nor its existence assured, unless the airline achieved a more competitive cost structure.

Yesterday marked the first day at work for USAir's new chairman and chief executive, Mr Stephen Wolf. He is expected to put USAir's cost structure at the top of his list of priorities, having presided over a big cost-cutting exercise at United Airlines, which he left in 1994.

Richard Tomkins, New York

American Brands declines

American Brands, the US consumer goods group that owns Gallaher, the UK's biggest cigarette company, reported a fall in fourth-quarter net income from \$269.1m to \$154.1m, but said underlying earnings per share from continuing operations rose by 9 per cent to 89 cents on a fully diluted basis. Full-year net income fell from \$734.1m to \$540.4m.

The fourth-quarter figures were distorted by a number of disposals including the \$1bn sale of American Tobacco to BAT Industries of the UK at the end of 1994.

The tobacco business suffered a 3 per cent fall in operating profits to \$154.8m, largely because UK government tax increases distorted trade buying in the comparable quarter. Operating profits from the distilled spirits operations tumbled by 32 per cent to \$71.9m because of tough competition and restructuring.

Richard Tomkins

GE arm buys Boeing aircraft

GE Capital Aviation Services, a division of General Electric, ordered five Boeing 777s and placed orders and options for as many as 254 Boeing 737 aircraft over several years. The value of the firm orders will be more than \$4bn.

GE Capital Aviation said it had ordered five 777s, 20 current models of the 737, and 82 of the next generation of 737s now under development. It has also obtained options for 76 next-generation 737s and another 76 others.

AFX News, Connecticut

Harley to stick with motorcycles

Shares in Harley-Davidson, the US motorcycle manufacturer, jumped 13 per cent on news that the company is to abandon attempts at diversification. Harley said it would sell its Holiday Rambler division, which makes recreational vehicles, to Monaco Coach, a small Oregon bus manufacturer, for \$50m. The business, which is barely profitable, had sales last year of about \$290m.

In recent years, the company has enjoyed fast growth in demand for its motorcycles, which account for about 96 per cent of its profits. In the first 9 months of last year, shipments rose 9 per cent. The shares rose 3% to \$30 in early trading.

Tony Jackson, New York

Corning warns on first half

Corning, the diversified US manufacturer, reported a 13 per cent fall in net earnings before special charges in the fourth quarter to \$83.5m, and warned of the possibility of lower profits in this year's first half.

Corning said the final quarter had been at the low end of its expectations, due to slippage of December sales into 1996. Mr James Houghton, chairman, said the company faced "difficult earnings comparisons" in this year's first half, because of continued difficulties in its consumer division and at Corning Clinical Labs.

For the full year, net earnings before special items were down 6 per cent to \$1.49 per share. Corning's shares fell 4% to \$28.

Tony Jackson

Borden to sell packaging arm

Borden, the US food group now controlled by Kohlberg Kravis Roberts, plans to divest its plastic packaging business, which had sales of about \$925m in 1995. Proceeds from the divestment will be used for general corporate purposes.

The plans include Borden's Resinette and Pronipate flexible film operations in North America, flexible and rigid packaging materials businesses based in Europe and extending into the Middle East and Africa, as well as its flexible film operations in the Asia-Pacific region. The "relatively small" packaging businesses in South America would not be included in the sale.

Reuter, Ohio

Club Med expands in Cuba

Club Med, the French leisure and resort group that specialises in exotic holiday destinations, will open a new holiday village in Cuba this year at a \$22m hotel being built by a Cuban tourist corporation at Varadero, east of Havana.

Club Med will run the "Varadero 1920" beach resort and will market it as part of its worldwide offer of all-inclusive holiday villages. Ownership of the hotel will remain in the hands of a Cuban hotel and tourism company, Gaviota, which is linked to the island's armed forces.

Club Med's president, Mr Serge Trigano, said the deal had involved hard negotiations in which the Cubans had accepted a provision for about one third of the total hotel staff to be non-Cuban.

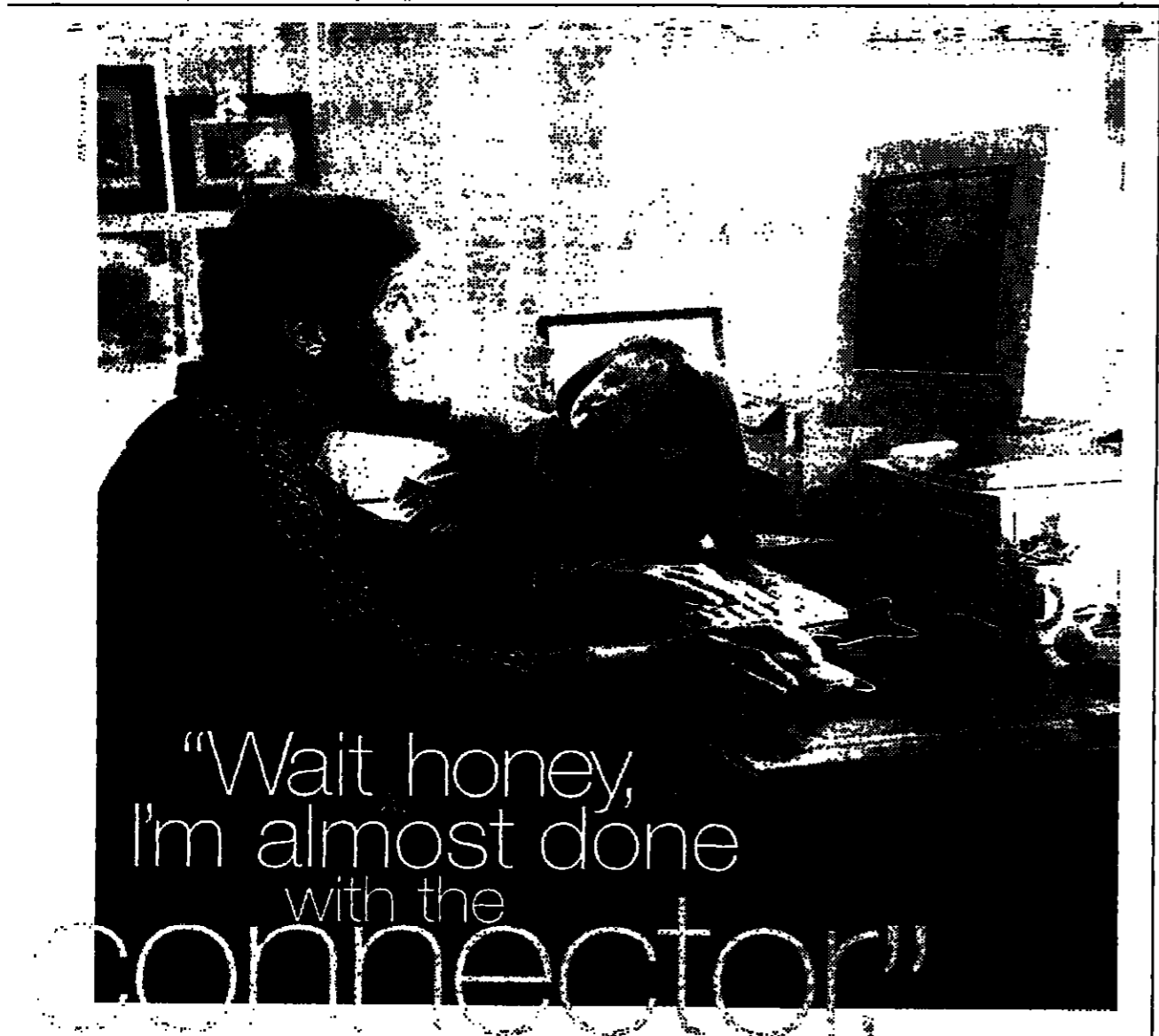
Fascial Fletcher, Havana

Chevron in deal with NGC

Chevron, the San Francisco-based oil group, plans to merge its US natural gas operations with those of NGC, in a move that is likely to make NGC the largest marketer of natural gas in North America.

Chevron will receive \$900m in cash and notes as well as 45.8m shares in the expanded company. NGC's two big shareholders, British Gas and Nova, the Canadian gas company, will see their shareholdings diluted. Each currently owns about a third of NGC. Their shareholdings will fall to 23.6 to 25 per cent.

Robert Corzine, London



Connector? It looks like a computer. Well, not to someone from AMR because, as the world's premier connector company, our people have been stretching the concept of connectors. Usually thought of as pieces of plastic and metal sitting between cables and circuit boards, connectors are being redefined. We're broadening their definition to include entire signal paths. For example, we see the one between a keyboard and the computer screen as one long connector. This broader definition is the basis for our future direction. By building on our traditional strengths, we've added technologies that fit into our vision - technologies like sensors, switches, optoelectronics, circuit boards, and wireless components. And today, we're bringing these technologies together to create proven connectivity systems that our customers can incorporate into their designs, helping them reduce costs and speed their product development. So while not everyone would think of a computer as a connector, our customers benefit because our people do.

Connecting at a HIGHER level.

AMP Incorporated, Harrisburg, PA 17105-3908. Contact your regional center: USA 1-800-322-6732. Canada 905-470-4425. England 44-1753-678800. Singapore 65-482-0311. Japan 81-44-813-8602.

PUBLIC NOTICES

ROYAL BANK OF SCOTLAND plc
SECURITIES SERVICES REGISTRARS

ROYAL BANK OF SCOTLAND plc
announces that the results of the poll conducted at the
Extraordinary General Meeting of
Yorkshire Electricity Group plc
held on Friday 19 January 1996 at
Leeds Town Hall were as follows:

Extraordinary General Meeting Special Resolution -
Votes in favour 70,483,197
Votes against 331,485

The resolution was therefore carried by the requisite majority.

NEWS Rai to l

BankW

Essen Senior Re

Improving Through E

Cross-Border Leaders

Progress in Europe

Below the

Please

Name

Title

Address

City

Postcode

Country

Telephone

INTERNATIONAL COMPANIES AND FINANCE

NEWS DIGEST

Randgold returns to hedging market

Randgold, the South African mining house, yesterday announced that it had returned to the forward sales market, which it left in 1994 when shareholders, angered by unprofitable hedging agreements, ousted the previous management. Randgold has decided to hedge a proportion of gold production at its marginal Harmony and East Rand Proprietary operations for a period of six months.

Mr Lionel Hewitt, chairman, said some shareholders would regard the return to hedging "as a backward step" but insisted that prospects for bullion remained bullish. The Harmony mine has committed 453kg monthly at a price of R47,432 (\$13,010) a kg; East Rand has committed 90kg of gold a month at \$397.50 per ounce.

The announcement came as Randgold announced poorer financial results at the mines. Harmony slid from an after-tax profit of R22.7m (\$6.2m) to an after-tax loss of R16.5m, while East Rand Proprietary Mines reported a R3.9m profit, compared with R9.4m in the September quarter.

Mark Ashurst, Johannesburg

WMC in Cuban nickel deal

Plans by WMC, the large Australian mining group which shortened its name from Western Mining Corporation last year, to expand into the Cuban nickel market moved a step forward yesterday when the Melbourne-based company announced that it had signed detailed heads of agreement with Commercial Caribbean Nickel, a state-owned Cuban group, over the potential development of the Pinares de Mayari West deposit.

WMC, which announced in 1994 that it was teaming up with the Cuban organisation to evaluate the Pinares deposit, said the latest agreement meant that work could begin on the initial stage of the evaluation programme. The signing would also pave the way for contractual documentation to be finalised and the issue of the necessary Cuban government approvals.

The deposit lies in the east of the country, in Holguin province. It is a surface deposit, containing an estimated 200m tonnes of ore with a grade of more than 1 per cent contained nickel, and could be mined by open-cut methods.

The earlier joint venture terms indicated that WMC could earn a 65 per cent interest in Pinares by funding drilling and metallurgical test work, and a feasibility study.

Broken Hill Proprietary, the Australian resources group, said yesterday it had formally completed its A\$3.2bn agreed takeover of Magma Copper of the US. The deal will make BHP the world's second largest copper producer.

Nikki Tait, Sydney

WMC, which announced in 1994 that it was teaming up with the Cuban organisation to evaluate the Pinares deposit, said the latest agreement meant that work could begin on the initial stage of the evaluation programme. The signing would also pave the way for contractual documentation to be finalised and the issue of the necessary Cuban government approvals.

The deposit lies in the east of the country, in Holguin province. It is a surface deposit, containing an estimated 200m tonnes of ore with a grade of more than 1 per cent contained nickel, and could be mined by open-cut methods.

The earlier joint venture terms indicated that WMC could earn a 65 per cent interest in Pinares by funding drilling and metallurgical test work, and a feasibility study.

Broken Hill Proprietary, the Australian resources group, said yesterday it had formally completed its A\$3.2bn agreed takeover of Magma Copper of the US. The deal will make BHP the world's second largest copper producer.

BankWest sale draws A\$1.1bn

Bank of Scotland said yesterday that it had received 100,000 applications worth A\$1.1bn (US\$810m) for the 49 per cent interest in BankWest which it is selling off to the public.

Bank of Scotland acquired the Perth-based regional bank for A\$900m last year from the state government, and agreed to sell down its 100 per cent interest through a public flotation as part of that initial purchase arrangement. The offer for sale opened on January 8, with the 213.5m shares being offered at A\$2.05 each, or A\$437.7m in total.

The heavy oversubscription means some BankWest customers' applications for shares will be scaled back, while general applicants based in Western Australia will go into a ballot. Around one in three will receive the minimum allocation of 1,000 shares. General applications sent in from the eastern states will not receive anything.

Nikki Tait

Bank of Scotland said yesterday that it had received 100,000 applications worth A\$1.1bn (US\$810m) for the 49 per cent interest in BankWest which it is selling off to the public.

Bank of Scotland acquired the Perth-based regional bank for A\$900m last year from the state government, and agreed to sell down its 100 per cent interest through a public flotation as part of that initial purchase arrangement. The offer for sale opened on January 8, with the 213.5m shares being offered at A\$2.05 each, or A\$437.7m in total.

The heavy oversubscription means some BankWest customers' applications for shares will be scaled back, while general applicants based in Western Australia will go into a ballot. Around one in three will receive the minimum allocation of 1,000 shares. General applications sent in from the eastern states will not receive anything.

The heavy oversubscription means some BankWest customers' applications for shares will be scaled back, while general applicants based in Western Australia will go into a ballot. Around one in three will receive the minimum allocation of 1,000 shares. General applications sent in from the eastern states will not receive anything.

The heavy oversubscription means some BankWest customers' applications for shares will be scaled back, while general applicants based in Western Australia will go into a ballot. Around one in three will receive the minimum allocation of 1,000 shares. General applications sent in from the eastern states will not receive anything.

Essential Reading for Senior Managers in the Retail Industry



FINANCIAL TIMES
Newsletters & Management Reports

Improving Retail Efficiency Through EDI:
Managing the supply chain offers a detailed exploration of electronic data interchange systems, illustrating opportunities to gain competitive advantage.

Cross-Border Retailing:
Leaders, losers and prospects provides a unique assessment of the essential factors that must be considered when embarking on a cross-border retail strategy, supported by over 30 company profiles.

Prospects for Home Shopping in Europe:
Threats and opportunities examines the potential profit-making opportunities to be reaped in this rapidly expanding sector, with case studies of major players in the industry.

Below-The-Line Marketing:
A consumer focused approach identifies the key marketing strategies of the 1990s assessing effectiveness of different promotion techniques and channels, looking at consumer loyalty and future trends.

To receive your FREE 1996 catalogue simply complete the form below and return to:
Michael Devine, FT Management Reports,
Maple House, 149 Tottenham Court Road,
London W1P 0LL
Tel: +44 (0) 171 896 2327
Fax: +44 (0) 171 896 2333

Please send me the latest FT Retail Catalogue

Name: _____ Company: _____
Title: _____
Address: _____
Postcode: _____
Tel: _____ Fax: _____

Thailand's finance sector goes universal

The announcement last week of an alliance between Finance One, Thailand's largest finance company, and Thai Danu Bank, the country's 12th largest bank, is already having repercussions among Thailand's other small and medium-sized family-controlled banks.

Suddenly they seem to have realised that, with Thailand quickly liberalising its financial sector and authorities pushing a "universal banking" concept, the days of comfortable and protected smallness are rapidly coming to an end.

Even before the ink had dried on the agreement whereby Finance One will purchase 20 per cent of Thai Danu

The announcement last week of an alliance between Finance One, Thailand's largest finance company, and Thai Danu Bank, the country's 12th largest bank, is already having repercussions among Thailand's other small and medium-sized family-controlled banks.

The days of comfortable and protected smallness are rapidly coming to an end, writes Ted Bardacke

and the two companies will jointly pursue the creation of a universal financial services conglomerate. First Bangkok City Bank and Nakornthom Bank both said they were negotiating to take on partners who will help them prepare for an uncertain future.

Bangkok Metropolitan Bank, controlled by the Tejapattana family which is weighed down by heavy debts incurred in the loss-making Don Muang Tollway and the development of Bangkok's World Trade Centre, also said it was talking with an unnamed Hong Kong bank about purchasing a minority stake.

and the two companies will jointly pursue the creation of a universal financial services conglomerate. First Bangkok City Bank and Nakornthom Bank both said they were negotiating to take on partners who will help them prepare for an uncertain future.

Bangkok Metropolitan Bank, controlled by the Tejapattana family which is weighed down by heavy debts incurred in the loss-making Don Muang Tollway and the development of Bangkok's World Trade Centre, also said it was talking with an unnamed Hong Kong bank about purchasing a minority stake.

Bangkok Metropolitan Bank, controlled by the Tejapattana family which is weighed down by heavy debts incurred in the loss-making Don Muang Tollway and the development of Bangkok's World Trade Centre, also said it was talking with an unnamed Hong Kong bank about purchasing a minority stake.

Thailand's move is hugely significant, says a senior banker. "In the long term, small and medium-sized banks are not viable. The feeling is 'why don't we merge now and get it over with before the damage is too great'."

The small banks are vulnerable because they are more dependent on the costly and volatile interbank market for their funding than their larger cousins with bigger deposit bases, and have often made up for lower interest margins by having a higher loans-to-deposit ratio. But Thailand's central bank, trying to lower credit growth to cool an overheating economy, has been insisting on lowering this ratio, thus precipitating a profits growth squeeze.

Increased competition is also on the horizon. Five new domestic banking licences will be awarded this year and the B\$7.5bn (\$296.4m) initial capital requirements of the new banks will dwarf some of the smaller existing ones.

Mazda plans to streamline sales operations

By Michio Nakamoto in Tokyo

Mazda, the Japanese carmaker which is 24 per cent owned by Ford of the US, yesterday announced plans to streamline its domestic marketing and sales operations, including the scrapping of its stand-alone luxury car sales channel, Eunoo.

Mazda said it would streamline its marketing operations by merging the Eunoo dealership network with other sales channels, and cut the number of its dealership networks from four to three.

The reorganisation, which takes effect in April, will see the name of the Anfini sales channel changed to Mazda Anfini, while Eunoo marque cars will be sold through Mazda Anfini or Mazda outlets.

The changes were welcomed by analysts as a necessary step for Mazda in preparing for a return to profitability.

"The cost of consolidating the sales channels is not going to be easy for Mazda to meet,

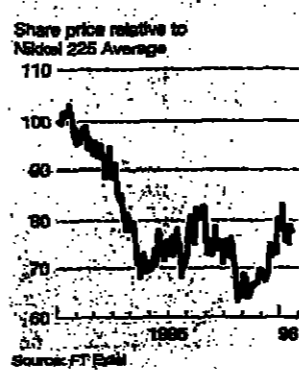
The changes are intended to enhance the Mazda image.

The move is symbolic of an ongoing change of strategy at Mazda, which has been forced by the economic downturn in Japan to abandon its ambitious expansion plans. That strategy had resulted in a bloated distribution structure and a proliferation of vehicle models.

In particular, it underlines the setback Mazda faced in expanding into the luxury car segment, where it has largely faltered in the face of Japan's economic slowdown, the strong yen, and greater competition from imports.

The changes were welcomed by analysts as a necessary step for Mazda in preparing for a return to profitability.

Mazda Motor



but in the long run it will raise their efficiency," noted Mr Takaki Nakanishi, industry analyst at Merrill Lynch in Tokyo.

Mazda, which in calendar 1995 suffered an estimated 22

per cent decline in production in Japan and a 6 per cent drop in domestic sales, is under pressure from shareholders to return to profitability.

The company made a recurring loss - before extraordinary items and tax - of ¥35.6bn (\$57.1m) in 1994-95 and one of ¥44.1bn the previous year. It is expected to post an operating loss of about ¥6bn in the current year to March and break even at the recurring profits level this year after asset sales, such as equity stakes in other companies. It is aiming to return to the black in the year to March 1997.

To that end, Mazda has been reversing its former strategy of expansion, under which it increased its sales networks to five channels and launched a wide range of models to fill its dealers' showrooms.

A plan in the early 1990s to enter the luxury car market in the US, with a second dealership dedicated to luxury models, was scrapped; production of luxury models, such as the Eunoo Cosmo equipped with a rotary engine, has been abandoned; and one of its sales channels has been converted to a Ford network.

Analysts also noted the apparently strengthened influence of Ford on Mazda's corporate strategy. About 10 per cent of the existing Eunoo outlets will become Ford outlets.

Mazda's emphasis on improving cash flow at a time when its domestic competitors are investing in new models, and its decision to consolidate its marketing operations, reflect US-style management. Mr Nakanishi of Merrill pointed out.

Slack demand prompts cuts at Japanese nuclear plant maker

By Eriko Tarazono in Tokyo

Ishikawajima Harima Heavy Industries, a leading nuclear plant maker, said it would shift workers in its nuclear power plant division to other parts of the company because of sluggish demand.

The move comes as Japan's nuclear plant manufacturers are trying to cut costs, as demand for nuclear power plants has been declining amid rising anti-nuclear sentiment.

The leakage at Moxpl, the country's first breeder reactor, in December is also likely to heighten opposition to the country's nuclear programme, prompting further streamlining at nuclear power plant

makers. IHI said it would cut its nuclear power plant division workforce by 200 to 850.

Other companies, including Mitsubishi Heavy Industries and Hitachi, are also considering cost-cutting and downsizing of their nuclear technology divisions.

Mitsubishi says it has no orders for domestic nuclear power plants to follow the one it is building in Kyushu. Hitachi, meanwhile, will transfer its nuclear technology personnel to its semiconductor manufacturing operations, where demand is stable.

The Japanese government, which fears a decline in technological capabilities at the country's nuclear power plant makers, is planning ways for

the companies to tap the lucrative nuclear market in Asia.

Power plant makers also claim that technological skills in building nuclear power plants cannot be maintained without putting it to practical use.

Japanese companies have been restricted from exporting nuclear power technology to Asian countries by a policy on the part of the Japanese government not to enter agreements with Asian countries.

However, draft proposals for a policy initiative which will allow Japanese companies to export nuclear power technology to countries including Indonesia, China and Taiwan, are expected to be drawn up within two years.

Niugini Mining sees early start at Lihir

By Nikki Tait in Sydney

Niugini Mining, a 17.15 per cent shareholder in the large A\$1bn-plus (US\$740m) Lihir goldmine project in Papua New Guinea, yesterday opened up the possibility that gold production there could start ahead of the scheduled date of December 1997.

In a quarterly report to the Australian Stock Exchange, the company said that Lihir Gold was examining the possibility of early processing of oxide ore, prior to the treatment of sulphide ore. If this was deemed feasible, gold production could start five months earlier than planned on July 1 1997.

In the wake of last year's debt-raising and separate stock market flotation of Lihir Gold, "full-scale development of the...project is under way", the company added.

Development plans had been held up by political problems in PNG and debate over the ownership structure of the mine, but these issues were resolved late last year.

Development plans had been held up by political problems in PNG and debate over the ownership structure of the mine, but these issues were resolved late last year.

Development plans had been held up by political problems in PNG and debate over the ownership structure of the mine, but these issues were resolved late last year.

ABN AMRO Hoare Govett.
A great part of the Bank of the Year.*

*ABN AMRO Bank, FT's Best of the Year 1995

The above announcements appear as a matter of record only.

ABN AMRO
HOARE GOVETT

INTERNATIONAL COMPANIES AND FINANCE

Currency factors mask solid sales growth at Nestlé

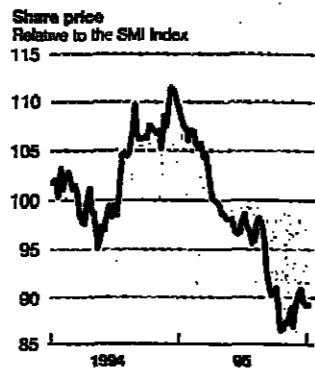
By Frederick Oram, Consumer Industries Editor

Nestlé, the world's largest foods group, yesterday unveiled a slight fall in 1995 sales, to SF56.4bn (\$47.1bn) from SF56.9bn a year earlier. Adverse currency factors masked underlying growth of 10 per cent for the year and markedly faster growth in sales volume in November and December.

Chairman Mr Helmut Maucher warned in November that trading profits could be lower in 1995 than a year earlier. Nestlé gave no further profit update yesterday, with full 1995 results due to be released in March.

Profits and sales should increase this year, Nestlé said,

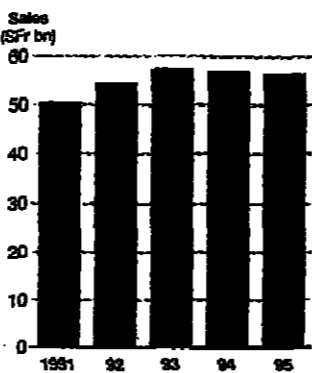
Nestlé



based on its forecast on "less unfavourable" exchange rates. It expected sales volume to grow faster. Sales volume was up 3 per



Helmut Maucher



cent in the first 10 months of 1995, Nestlé had said in November. In addition, acquisitions had added 2.6 per cent to sales and price increases, 4 per cent. Volume growth rose to 3.4 per cent for the full year, at a slightly faster rate than some analysts had forecast.

However, on the negative side, currency factors became less favourable in the past few months than some had expected.

Volume growth was modest overall in Europe last year, but stronger in the US and above average in Latin America, Africa, the Middle East and Asia, Nestlé said.

As well as the currency factor, sales and profit figures were hit by a sharp rise in raw coffee prices early last year, which was followed by a sharp fall. Instant coffee remains one of Nestlé's largest and most profitable businesses.

The operating profit margin of Nestlé's coffee business, which accounts for about half its beverage profits, probably dropped about 3 percentage

points to about 14 per cent last year. However, it will recover by about 1½ points this year, analysts forecast. Beverage profits account for about 40 per cent of operating profits.

Most analysts see Nestlé's earnings per share at between SF7.0 and SF7.3 for 1995, down from SF7.3 in 1994, mostly because of the 10 per cent hit on translation of results into the strong Swiss franc. Typical forecasts for 1996 run from about SF7.8 to SF8.5.

Net profits for 1995 were likely to be around SF2.5bn, down from SF3.25bn a year earlier when there was a SF306m extraordinary gain on the sale of the group's cosmetics distribution subsidiaries to L'Oréal, the French cosmetics group in which it has a stake.

EUROPEAN NEWS DIGEST

Bankinter strong despite 6% decline

Pre-tax profits at Bankinter, the highly capitalised Spanish bank, saw pre-tax profits decline last year, by 6.5 per cent to Pt21.5bn (\$175.8m). It blamed lower net interest margin, reduced treasury income and an ambitious investment outlay. However, the fall was in line with forecasts, and Bankinter said it expected a profit recovery this year.

Bankinter, the biggest of the medium-sized domestic banks and a market leader in electronic and telephone banking, said its client banking business was up last year, and that it had gained market share across the board. Its loan portfolio grew 25 per cent to Pt26.2bn; half this growth was accounted for by home mortgages. Non-performing loans fell 35.2 per cent last year to Pt12.2bn, which represented 1.4 per cent of total loans.

Bankinter reduced its capital last year to reward its shareholders. It said it did not discount a similar move this year. With a return on equity of 13.62 per cent, and a return on assets of 1.13 per cent, Bankinter is judged by analysts to have one of the strongest balance sheets in the domestic sector. Tom Burns, Madrid

Agroalimen in stake repurchase

Agroalimen, a family-controlled foods company based in Barcelona, has bought back a 40 per cent stake in Gallina Blanca, a leading domestic brand of instant soups and stock cubes, from Borden, the US food group. The Pt15bn repurchase, which involved paying six times Gallina Blanca's 1994 book value - and which values the company at Pt37.5bn - raised the group's equity in the company to 50 per cent.

Borden, which was taken over in 1994 by the Wall Street firm Kohlberg Kravis Roberts (KKR), had been one of Agroalimen's key partners since 1984, when it acquired a 50 per cent stake in Gallina Blanca. KKR, however, signalled it had no interest in the Spanish venture, although it will for the time being retain a 10 per cent stake in Gallina Blanca.

Agroalimen is among Spain's biggest private groups and posted consolidated sales of Pt130bn last year. It has joint venture deals with US multinationals, including one with Procter & Gamble that markets diapers and one with Ralston Purina in the animal food sector. Agroalimen is anxious to develop the soup and stock cube brand in emerging markets. Tom Burns

OM Group climbs 12%

OM Group, the Swedish company which runs derivatives exchanges in London and Stockholm, yesterday reported a 12 per cent jump in 1995 pre-tax profits, from SKr533m to SKr597m (\$56.5m). The advance was attributed to a sharp increase in net financial income, from SKr75m to SKr138m. The group, the second largest equity options exchange in Europe, suffered a fall in operating income from SKr257m to SKr210m, which it blamed on lower revenues from its key exchange and clearing activities and the sale in December 1994 of OM Finans. That operation contributed SKr63m to operating income in 1994. OM, which owns 21 per cent of the Stockholm Stock Exchange, plans to lift its dividend from SKr5 a share to SKr7. Christopher Brown-Humes, Stockholm

Securum, the state-owned Swedish company set up to liquidate the failed loans of Nordbanken, yesterday announced plans to set Addum Industri, a construction and engineering conglomerate, in a SKr1.76bn deal. The buyer is Industri Kapital, a Swedish investment group. The sale, due to be completed in March, represents a further payment for the Swedish state, which injected SKr65bn into the Swedish banking system to keep it afloat amid a loan-loss crisis during the early 1990s. Christopher Brown-Humes

Artsana buys French business

Artsana, the family-owned Italian group and leader in the country's baby accessories market, has strengthened its European presence by purchasing Prénatal from Pinalut. Prénatal, the French retail group, Prénatal, which sells maternity and children's clothes through 343 outlets in five European countries, has an annual turnover of more than L630bn (\$87.5m).

The controlling Catelli family did not disclose the deal's value. Artsana, which produces and sells sanitary products, maternity wear and baby clothes as well as accessories such as prams, had turnover of L1,800bn last year. The sale of Prénatal will enable the French group to reduce its L6,000bn net debt. John Simkins, Milan

Eurocopter faces more cost cuts

Eurocopter, the joint venture between Aérospatiale and Daimler-Benz Aerospace (Dasa), needs to make another FF900m (\$135.5m) in savings from tighter purchasing policies and redundancies this year, it was reported yesterday. The group posted a slight rise in turnover in 1995, to FFr9.3bn, which it hoped to maintain this year. Eurocopter, which lost FF330m in 1994, kept its position as the world's leading exporter of civil helicopters with 40 per cent of the market last year. However, in the more important military market, it failed to win any of the five big contracts that made up 95 per cent of last year's military export orders. The company, 70 per cent held by Aérospatiale and 30 per cent by Dasa, appealed to the French and German governments to sign a firm production contract for its Tiger helicopter. David Buchan, Paris

Philips Electronics is transferring the headquarters of its monitors business unit from the Netherlands to Taiwan. It said it had decided on the move because Asia was "the industrial centre for monitors and computer products". Philips Monitors, which also has production centres in Mexico, Hungary, China, Brazil and Italy, is the world's second largest supplier of monitors. Reuter, Eindhoven

Pressure for compromise in Deutsche Post feud

The bank must resolve its differences with Postbank before privatisation, writes Michael Lindemann

The antipathy between Mr Klaus Zumwinkle, the head of German postal network Deutsche Post, and Mr Günter Schneider, his counterpart at Postbank, the postal savings bank, is well known.

However, soon they will again be forced to bring their companies to the negotiating table to hammer out an agreement clarifying the relationship between them.

Schroders, the UK investment bank which was asked by the German government to find a solution to the feud between the two state-owned companies, has recommended that as a first step to securing their future - and their ultimate privatisation - the two should draw up a new co-operation agreement.

Bonn officials, even when choosing their words carefully, speak of the "ill-will" between the two men. That "ill-will" led to the breakdown of talks on the co-operation agreement last year, culminating in a hostile takeover bid last October.

Not surprisingly, Mr Schnei-

Estimated value of Postbank* N...

(Value in DM bn)	
Minimum	Maximum
- If floated:	5.1
- A controlling stake attracted a 25 per cent premium:	6.4
- It is compared with other postal banks:	6.6
Net assets on 30/9/95:	7.8
Based on comparative listed banks:	7.8

Postbank results						
	90	91	92	93	94	95**
Net profit/loss (DM m)	-408	-300	-346	-16	81	200
Total assets (in DM bn)	76.4	77.8	78	86.4	93.4	100

**forecast Source Postbank

der was less than thrilled at the idea. The subsequent battle between Deutsche Post and Postbank, both of which were until 1990 part of the federal civil service, has been further complicated by political considerations: both companies are still entirely state-owned, and Deutsche Post has a constitutional obligation to keep as many of its 15,000 post offices open as possible.

However, despite the friction, both groups remain heavily dependent on each other - Postbank because it runs its postal savings business through the post offices and Deutsche Post because it needs the savings bank business to improve its own profitability.

The co-operation agreement will also have important implications for the privatisation of both companies, which the government wants to sell by 2000 at the latest.

There is, however, another particularly pressing reason why the two sides have to reach a compromise. Mr Theo Waigel, the finance minister, has already pencilled into this year's budget receipts worth about DM3.1bn (\$2.1bn) from the sale of Postbank stakes. And he seems determined to maximise his privatisation receipts, because his budget is

Investors dismayed by Polish bank plan

The Polish government has come under fire for its plan to hand its 46 per cent treasury-owned stake in the listed Bank Przemyslowo Handlowy in Krakow to the state-owned Bank Handlowy. Ms Henryka Pieronkiewicz, the newly-appointed head of BPH, yesterday described the move as "harmful to her bank".

The government initiative has also dismayed ING Bank of the Netherlands and the European Bank for Reconstruction and Development, which are both significant minority shareholders in BPH. They were not consulted about the move, which is seen by prospective investors in Polish banks as a test of the government's intentions.

The plan is part of the government's wider bank consolidation programme, designed to build two strong banking groups around Bank Handlowy and the PKO SA banks, before their privatisation. This year should also see the

sale of the state-owned Powzechny Bank Kredytowy in Warsaw, where the government says it is ready to offer up to 70 per cent to a single strategic investor.

Ms Pieronkiewicz said yesterday she wanted to retain "at least" the autonomy and the brand name of BPH, making no secret of her bank's opposition to the plan.

She also noted that when BPH was privatised last year, the prospectus did not say that Bank Handlowy would be given a large stake.

"I think that those who bought shares then might well feel disappointed, not to say cheated, now," she said, hinting that there could be legal action from existing investors against the government if the plan went ahead without their approval.

Recently, Mr Stan Szczurek, the head of ING in Warsaw, said he had not received any answers from the government to questions on its plans to hand the treasury stake over to Bank Handlowy. ING owns about 10 per cent of BPH.



Günter Schneider: less than thrilled at takeover bid

be allowed to take a stake of between 15 and 20 per cent. This would give Deutsche Post a say in the running of Postbank, through the non-executive supervisory board, but prevent Postbank being controlled by its larger cousin.

As Schroders points out: "[Deutsche Post] cannot prove satisfactorily that it has the management capabilities to conduct Postbank activities in a generally more successful manner."

Meanwhile, to ensure Mr Waigel gets his money this year, the government is considering selling more than 50 per cent of Postbank to banks or institutions. These buyers will be allowed to hold the stakes

RANDGOLD

SUMMARY OF GOLD MINING COMPANIES' REPORTS FOR THE QUARTER ENDED 31 DECEMBER 1995

EAST RAND PROPRIETARY MINES LIMITED		BLYVOORUITZIG GOLD MINING CO. LTD	
Quarter 31/12/95 30/09/95		Quarter 31/12/95 30/09/95	
OPERATING RESULTS			
Underground operations			
Ore milled - tons '000	280	295	157
Yield - ounces/ton	0.201	0.215	0.188
Cost - US\$/ounce	415.33	383.46	379.73
Cost - US\$/ton milled	83.55	82.49	71.38
Surface operations			
Tonnage treated - tons '000	439	446	491
Yield - ounces/ton	0.018	0.017	0.009
Cost - US\$/ounce	207.42	224.79	278.46
Cost - US\$/ton milled	3.73	3.80	2.39
FINANCIAL RESULTS (US\$ '000)			
Profit before taxation	1 065	2 569	945
Profit after taxation	1 065	2 569	4 847
Capital expenditure - net	4 548	5 095	(3 902)
OPERATING RESULTS (US\$ '000)			
Operating profit	945	1 333	171
Cost of cancellation of management agreement	4 847	0	217
Profit/loss before taxation	(3 902)	1 333	0.064
Profit/loss after taxation	(3 902)	1 333	510.26
Capital expenditure - net	423	287	33.06

Warring Sepap shareholders in talks

The meeting was held at the home of Mr Michael Dingman, the US millionaire who owns Stratton, and was attended by Mr Lennart Ahlgren, chairman of AssiDomän. Both sides said talks were continuing.

Stratton controls 51 per cent of Sepap in an alliance with the Czech fund management group Harvard; AssiDomän owns 36 per cent. Last November, Stratton and Harvard secured total control of Sepap's management board at an extraordinary shareholder meeting, throwing the Swedish group's planned alliance with its Czech partner into confusion.

AssiDomän had hoped to use its investment in Sepap to expand further in eastern Europe, and to take its stake above 50 per cent. Since the shareholder meeting it has found itself frozen out of decision-making at the Czech company. Several strategic alliances it had put in place since buying its stake last summer have been left on hold.

AssiDomän said "discussions are going on in a positive atmosphere", adding that the Swedish group's aim was "to find solutions so that co-operation between AssiDomän and Sepap can be resumed". Mr Daniel Arbess, Stratton's

chief executive, said the talks with AssiDomän were "a natural development between two major shareholders". Analysts have suggested the most obvious solution for AssiDomän would be to buy out Stratton's stake. The US company holds 25.87 per cent directly, while Harvard owns a further 25.09 per cent.

Stratton, however, has said its wants to remain a shareholder in Sepap. In alliance with Harvard, it also controls 36 per cent of Biocel, another Czech paper group, and says it may make further acquisitions in the pulp and paper sector in eastern Europe.

GBP 5,000,000
Beta Finance Corporation
Notice of Redemption
Euro Medium Term Notes due 30th January 1998
[Common Code 5548071; ISIN Code XS005548071-8]
Notice is hereby given, in accordance with conditions 7(c) and 14 of the Terms and Conditions of the Notes as set out in the Information Memorandum of the Euro Medium Term Programme dated 16th December, 1994, and the relevant Pricing Supplement, that the Issuer intends to redeem all of the Notes at a price of 100% on the Call Option Date, 31st January, 1996.
January 23, 1996, London
By Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**

USD 5,000,000
Beta Finance Corporation
Notice of Redemption
Euro Medium Term Notes due 30th January 1998
[Common Code 5548055; ISIN Code XS005548055-1]
Notice is hereby given, in accordance with conditions 7(c) and 14 of the Terms and Conditions of the Notes as set out in the Information Memorandum of the Euro Medium Term Programme dated 16th December, 1994, and the relevant Pricing Supplement, that the Issuer intends to redeem all of the Notes at a price of 100% on the Call Option Date, 31st January, 1996.
January 23, 1996, London
By Citibank, N.A. (Issuer Services), Agent Bank **CITIBANK**



Now That We're Working Together, We Can Simply
Do It From Across The Hall.

*Left to right: Ed Miley, President - Chemical Banking Corp.
Michel Kruse, Vice Chairman/Global Financial Services - Chase Manhattan Corp.
Walter Shipley, Chairman/CEO - Chemical Banking Corp.
Tom Labrecque, Chairman/CEO - Chase Manhattan Corp.
Bill Harrison, Vice Chairman/Global Wholesale Banking - Chemical Banking Corp.*

Chase and Chemical have long envied each other's capabilities. But through it all, there was one trait we both shared: exceptional client focus. That's why our agreed merger is more than just combining our capabilities. It's an integration of our abilities to deliver the best solutions. An integration of people and ideas. It's a leveraging of our leadership positions to identify new opportunities for your business. It's teamwork across all lines of business to solve your individual needs. Whether those needs are on the other side of the street, the other side of the country or the other side of the world.



INTERNATIONAL COMPANY NEWS: Crisis at Fokker

Fokker's suppliers in UK face job cuts

By Michael Skapinker and Bernard Gray in London, and John Murray Brown in Dublin

While Fokker's gloomy future is causing a crisis in the Netherlands, where final assembly jobs would be lost, and Germany, which will bear much of the financial brunt, many of the suppliers to the Dutch aircraft maker are British.

The UK may suffer significant job losses if Fokker's production line closes, and in some of the highest technology parts of the aircraft's systems. In spite of their reputation as produced in the Netherlands under German ownership, Fokker aircraft, as measured by the value of their components, are more British than anything else.

Manufacturers in the UK provide about 40 per cent of the components of the Fokker 70 and 100 jets, measured by the value of the aircraft at the time of sale. Over the estimated 20-year life of the aircraft, the delivery of spare

parts lifts the UK contribution to 46 per cent. Only about 30 per cent of the aircraft's components are Dutch and about 25 per cent are German.

The spread of British technology around the aircraft is starting, and British manufacturers supply some of the most important elements for Fokker's regional jets. The Tay engines for the twin-jet aircraft are made by Rolls-Royce, which is based in Derby. The Fokker's wings are manufactured by Short Brothers, the Belfast-based company which is owned by Bombardier of Canada. Dowry Aerospace, part of the TI group, makes the landing gear and other components.

Rolls-Royce said that while it did not regard Fokker's uncertain future as good news, the business accounted for a small proportion of the UK manufacturer's production. Rolls-Royce makes between 60 and 80 engines a year for Fokker aircraft, business which it values at about \$150m.

Rolls-Royce said its Tay

engine had traditionally gone to three aircraft manufacturers in roughly equal proportions. About a third are mounted on Gulfstream jets, a third on Fokker aircraft and the remainder go to United Parcel Service, the US courier service, which is replacing Pratt & Whitney engines on its Boeing 727s with Rolls-Royce Tay engines.

The UPS programme is coming to an end, which will leave the Tay engine evenly divided between Fokker and Gulfstream. Rolls-Royce said, however, that its range of engines was now wide enough to withstand the loss of the Fokker business.

A successor to the Tay is already being produced by BMW Rolls-Royce, the joint venture, which is providing engines for aircraft such as the McDonnell Douglas MD-95. Rolls-Royce said there would be unlikely to be job losses as a result of the loss of the Fokker business.

Short Brothers, however, said it could not afford to be so

sanguine. The company said Fokker's closure would directly put at risk some 800 jobs. Shorts relies on Fokker for around 20 per cent to 30 per cent of activity in its civilian aircraft division.

"It's a very significant part of our business, but it's not going to close us down," the company said.

Shorts' relations with Fokker date from the 1960s when it designed and manufactured wings for the F28, and subsequently for the Fokker 70 and 100. However, the company now has contracts with Boeing, Rolls Royce, Lockheed, British Aerospace and Bombardier, its Canadian parent.

Much of the flight control system and cockpit avionics, however, are made by US companies. They are also likely to suffer if production of new aircraft ceases.

Ironically, Daimler-Benz, the Dutch group's majority owner, would also be hit if Fokker flounders.

The company is a big supplier to the Fokker - a fact

that Dutch commentators argued was one of Fokker's problems, because of the German group's high cost base.

Daimler-Benz has said that were Fokker to close, it might cost as many as 1,500 German jobs.

Dasa, the group's aerospace subsidiary, has already announced its own plans for 8,800 redundancies in an effort to improve profitability.

However, while the closure of the Fokker line would undoubtedly be bad news for component suppliers, the supply of spares for existing aircraft is likely to generate significant income over the next decade, particularly for Rolls-Royce.

There may also be a silver lining for British companies if a pan-European company is formed to handle leasing of all second-hand regional aircraft. If such an organisation emerges from the collapse, it is likely to be based on British Aerospace's successful Asset Management Organisation, and is likely to be based in the UK.

Oversupply contributes to Dutch group's difficulties

The regional aircraft business is growing but there are too many manufacturers chasing the orders

That airlines are profit for choice when it comes to buying regional aircraft is one of the reasons behind Fokker's crisis. There are too many manufacturers chasing regional aircraft orders.

When British Airways recently decided to buy up to 60 regional jets, it drew up a list of five manufacturers it wanted to bid for the business: Boeing, McDonnell Douglas, Airbus, British Aerospace and Fokker. There are other respected regional aircraft manufacturers not on that list, such as Bombardier of Canada. Last year, BAe said it had identified 17 regional aircraft manufacturers worldwide.

This is not to say that regional air travel is not growing: the European Regional Airlines Association says its members carried 15 per cent more passengers in the first half of last year than in the same period in 1994. The liberalisation of the European Union aviation market is creating opportunities for new regional aircraft services.

Many orders for regional aircraft last year came from the regional subsidiaries of larger airlines. Alitalia, part of Alitalia, last year ordered 15 Fokker 70s; Crossair, controlled by Swissair, ordered 12 regional jets from BAe; Sabena ordered 23 BAe aircraft.

But while the regional airline business has been expanding, carriers have had little difficulty using the large numbers of potential suppliers to drive down prices.

It was the realisation that overcapacity was ruining the business that led BAe, Aerospace of France and Alenia of Italy to announce the creation last year of a regional aircraft joint venture, Aero International Regional (AIR). While the Toulouse-based joint venture will initially only pool its sales and marketing forces, it will also study joint production of future models.

There was some bitterness at Daimler-Benz Aerospace (Dasa) that Fokker had been excluded from the venture. The Air partners, particularly Aerospace,

said the door was not closed to Fokker. Some in the venture made it clear, however, that they could not afford to link up with Fokker while the Dutch company had such high costs and severe financial problems.

An attempt by the Air partners and Dasa to make a joint bid to build a new 100-seat jet with China and South Korea fell apart when Dasa tried to insist that final assembly should take place in Europe as well as Asia. The Air partners believed there was little chance of the Chinese and Koreans accepting this.

Sir Michael Bishop, chairman of British Midland, which has seven Fokker aircraft in its fleet and two more due for delivery this year, said yesterday

buying any of the business. "We are monitoring the situation carefully, but we don't see any opportunity for us," the company said.

The most immediate beneficiary of the Fokker crisis seemed likely to be BAe, the only jet manufacturer in the Air consortium. BAe declined to comment yesterday beyond saying it had repeatedly warned of overcapacity among European manufacturers.

However, while the potential elimination of Fokker is being seen as generally good news for other regional aircraft makers, the situation does raise problems.

If Fokker goes into receivership, the value of its aircraft on the second hand market is likely to fall sharply, hitting the lease prices which other manufacturers can command. Even if Fokker ceases to make new aircraft, its existing jets may blight the regional jet market for more than a decade, particularly if its receivers try to place aircraft at fire-sale prices.

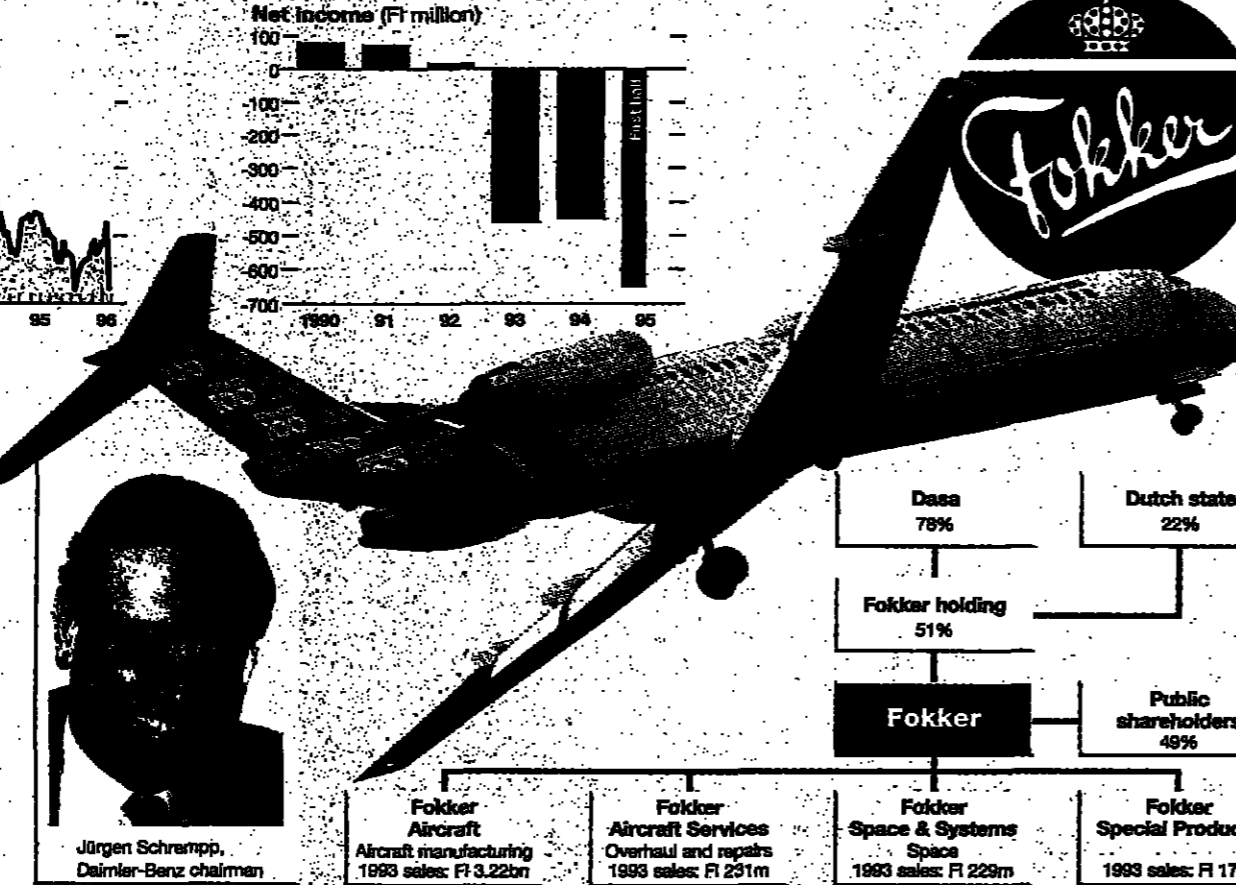
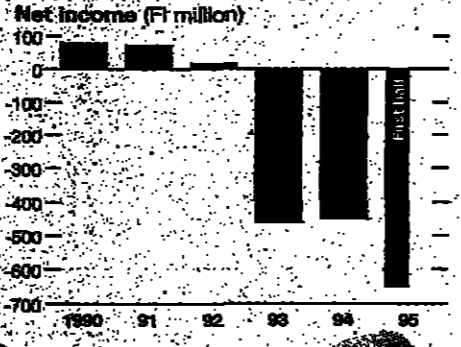
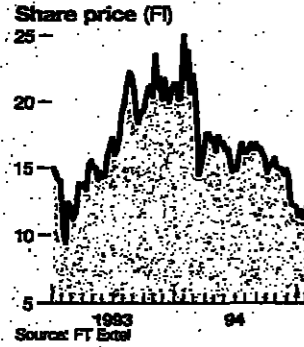
BAe itself is reasonably protected from such pricing in the medium term, having placed most of its leased BAe 146 jets on good terms through its Asset Management Organisation in the past three years. Nevertheless, Fokker's distress is likely to add to market instability, rather than resolve over-supply, in the short term.

European and US manufacturers will also fear that Asian suppliers attempting to enter the regional jet market could try to purchase Fokker's assets cheaply.

Such fears raise the prospect that if a European consortium does not emerge to rescue Fokker, there might be an attempt at least to control the way the company is broken up. Some in the industry believe this could take the form of a single European leasing organisation to market second-hand regional aircraft.

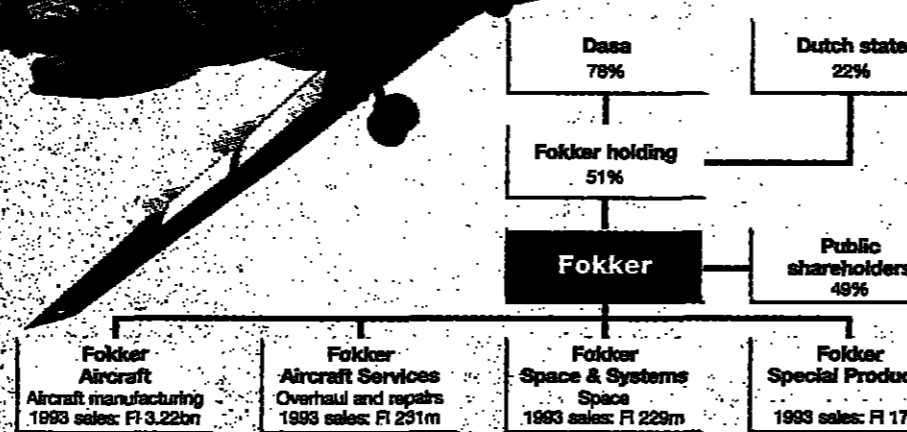
Michael Skapinker and Bernard Gray

The demise of the world's oldest surviving aircraft maker



A long history

- 1919: Founded by Anthony Fokker
- 1950: Specialises in regional aircraft
- 1989: Merges with VFW of Bremen
- 1990: VFW merger dissolved
- 1993: Daimler-Benz acquires 51 per cent for F1 880m
- 1993: Fokker plunges into loss
- 1995: Announces it needs a F1 2.3bn capital injection



Schrempp's 'baby' falls victim to the changing culture at Daimler-Benz

By Wolfgang Münchau in Stuttgart

In only eight months as chairman of Daimler-Benz, Mr Jürgen Schrempp has dismantled one business unit, initiated mass redundancies at another and ended Daimler's jinxed liaison with Fokker, its Dutch regional aircraft subsidiary.

As one insider put it: "He was hired to give the company a new direction, and it looks like he is now doing precisely that."

It is the biggest hatchet job in German corporate history, at a cost to match. At a projected loss of about DM6bn (€6bn), Daimler-Benz will have suffered the worst loss ever incurred by a German company, excluding bankruptcy or fraud. Not many companies could have afforded such losses without going bankrupt.

On a personal level, yesterday's decision by the supervisory board of Daimler-Benz to end financial support for Fokker could be viewed as a setback.

After all, it was Mr Schrempp himself, as chairman of Daimler-Benz's aerospace unit, who bought Fokker in early 1993 - against the advice of several colleagues. He called Fokker his "baby", arguing it would play a central role in his plan to turn Daimler into Europe's premier aerospace group.

At yesterday's news conference, Mr Schrempp was contrite. He admitted having made mistakes, having misjudged the market and the dollar/D-Mark exchange rate. "If we call ourselves businessmen, we make mistakes. Otherwise we do not deserve the epithet of businessmen," he said, his confidence seemingly intact.

But paradoxically, despite Mr Schrempp's personal

involvement in Fokker, Daimler-Benz's withdrawal from the troubled Dutch aircraft group, will strengthen his position.

Yesterday's events at Daimler-Benz were an exercise in accounting for the damage that arose during the chairmanship of Mr Edzard Reuter, who retired last May. Under Mr Reuter's leadership, Daimler-Benz emerged from being an excellent car and truck maker to a sprawling industrial conglomerate.

True, Mr Schrempp was part of the Reuter generation. He, too, carried the vision of the integrated technology concern. Like his "baby", he dropped that vision when he became chairman of Daimler-Benz. All this was driven by mounting pressure from Daimler-Benz shareholders - notably Deutsche Bank, which owns about one-quarter of the company - who wanted vision replaced

with profits. One small shareholder, who has made a name for himself for disrupting shareholder meetings, once famously called Mr Edzard Reuter "the biggest destroyer of capital" in the history of the Federal Republic, an epithet that stuck.

However, the move demonstrates Mr Schrempp's determination to replace the old vision with a set of corporate goals not dissimilar from those of a tough Anglo-Saxon conglomerate.

Daimler-Benz now insists each of the 35 divisions achieve a 12 per cent return on equity. Divisions that do not meet the criteria, and have no chance of meeting them in the foreseeable future, are to be sold or closed. Daimler-Benz is on the way to becoming a more profitable though smaller company. Profitability rather than size should win the shareholder plaudits.

There was some bitterness at Daimler-Benz Aerospace (Dasa) that Fokker had been excluded from the venture. The Air partners, particularly Aerospace,

said the door was not closed to Fokker. Some in the venture made it clear, however, that they could not afford to link up with Fokker while the Dutch company had such high costs and severe financial problems.

An attempt by the Air partners and Dasa to make a joint bid to build a new 100-seat jet with China and South Korea fell apart when Dasa tried to insist that final assembly should take place in Europe as well as Asia. The Air partners believed there was little chance of the Chinese and Koreans accepting this.

Sir Michael Bishop, chairman of British Midland, which has seven Fokker aircraft in its fleet and two more due for delivery this year, said yesterday buying any of the business. "We are monitoring the situation carefully, but we don't see any opportunity for us," the company said.

The most immediate beneficiary of the Fokker crisis seemed likely to be BAe, the only jet manufacturer in the Air consortium. BAe declined to comment yesterday beyond saying it had repeatedly warned of overcapacity among European manufacturers.

However, while the potential elimination of Fokker is being seen as generally good news for other regional aircraft makers, the situation does raise problems.

If Fokker goes into receivership, the value of its aircraft on the second hand market is likely to fall sharply, hitting the lease prices which other manufacturers can command. Even if Fokker ceases to make new aircraft, its existing jets may blight the regional jet market for more than a decade, particularly if its receivers try to place aircraft at fire-sale prices.

BAe itself is reasonably protected from such pricing in the medium term, having placed most of its leased BAe 146 jets on good terms through its Asset Management Organisation in the past three years. Nevertheless, Fokker's distress is likely to add to market instability, rather than resolve over-supply, in the short term.

European and US manufacturers will also fear that Asian suppliers attempting to enter the regional jet market could try to purchase Fokker's assets cheaply.

Such fears raise the prospect that if a European consortium does not emerge to rescue Fokker, there might be an attempt at least to control the way the company is broken up. Some in the industry believe this could take the form of a single European leasing organisation to market second-hand regional aircraft.

Michael Skapinker and Bernard Gray

Casualty of a tightening public purse

By Ronald van de Krol in Amsterdam

If the Dutch have been shocked at Daimler-Benz's new steely approach, the German company has also been astonished at the Dutch government's reluctance to invest in Fokker.

After all, the demise of Fokker as an integrated aircraft builder will rob the Netherlands of one of its best-known industrial names and probably set in motion the biggest mass redundancies in Dutch corporate history.

In the past, the government has been quick to step in and rescue Fokker. This time, the government proved unwilling to pump in large amounts of new money. Daimler-Benz expected the authorities would yield to domestic pressure to save the group's 7,800 jobs.

Government ministers have expressed sadness at Fokker's plight. But Mr Wim Kok, the prime minister, and Mr Hans Wijers, a former management consultant who is now economic affairs minister, had firm, even though Mr Wijers admitted Fokker's existence was in doubt.

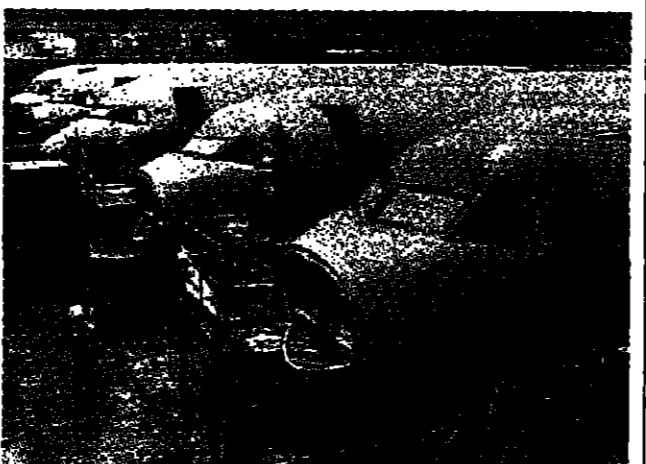
The government had sold a

controlling stake to the Germans in 1993 precisely so that Fokker could in future rely on private-sector, rather than public money.

This time, it decided it could not afford to commit more money without a guarantee of the company's long-term success. Dasa's demand for the government to inject F1 3bn (€1.3bn) of new capital into Fokker was deemed "extravagant", said Mr Wijers. That was particularly true given that the state owned only 11.5 per cent of Fokker's shares.

The government has proved willing to risk the wrath of the unions. The Christian Industrial Union (CNV) blamed both the government and Daimler-Benz for not doing enough to save Fokker. "The government has backed off a leg of its own industrial policy," it said.

Moreover, there is some irony that Mr Kok, a Labour politician and former trades union leader, resisted pleas for public money, while his predecessor, Mr Ruud Lubbers, a conservative Christian Democrat and son of a Rotterdam industrial family, had helped rescue DAI, the Dutch truck maker, just three years before. The difference is that Fokker's workforce had already



Fokker 100s under construction at the Amsterdam plant

been halved by four separate reorganisations in as many years, and the outlook was not sufficiently bright to warrant more money.

The decision will undoubtedly continue to cause domestic indignation. Mr Ben van Schaik, Fokker's management-board chairman, said he was angry Fokker's future had been thrown away just as the aviation market was recovering and the dollar was strengthening.

The dollar's weakness had been one of Fokker's biggest

problems in selling aircraft at a profit. "We were in sight of the harbour but a hole has been blown through our bow," he said of the lack of financial support.

If the government can continue to withstand domestic criticism, it will win the markets' admiration that it is no longer willing to throw taxpayers' good money after bad. That will not prevent sadness at the demise of a 77-year old company, the world's oldest aircraft maker still manufacturing.

No FT, no comment.

Applications are invited for the first Financial Times/London Business School Full Time MBA Scholarship. The Scholarship covers all tuition fees (circa £21,000) for the 21 month MBA programme and is open to all female applicants to the London Business School Full-Time MBA beginning October 1996.

The London Business School, with over 30 years experience in management education and research, is one of the world's leading centres of business thinking. The Scholarship will provide talented and motivated women with a top flight international management education. Candidates will be expected to attend interviews in London during March 1996.

Financial Times London Business School 1996 MBA Scholarship for women.

If you would like further information on either the Financial Times/London Business School Scholarship or the Full Time London Business School MBA programme then please contact the London Business School Information Officer on Tel: (+44) (171) 706 6859, Fax: (+44) (171) 724 7875 or email mba-info@lbs.lon.ac.uk

Danka seeks £100m in ADS placing

By Geoff Dyer

Danka Business Systems, the highly acquisitive office equipment group, plans to raise about £100m (£154m) from a placing to reduce its heavy debt burden.

The group intends to issue 15m shares, largely in the form of American Depositary Shares (ADS), and the underwriters have an option to acquire a further 2.6m shares.

At the 580p closing price on January 19 - the last working day before the plans were disclosed - the group would raise between £91m and £105.5m from the placing. The shares dropped 23p to 575p yesterday on the news.

The proceeds will be used to reduce debts built up from the over £100m of acquisitions the group has made in the last 18 months.

After the £100m October purchase of Infotec, the Netherlands-based photocopier and fax machine distributor, net borrowings rose to £275m, including convertible subordinated loan notes.

These borrowings compare to the negative net assets of

£5.8m the group had at the end of September, due to the large amount of goodwill written off after acquisitions.

Danka said the weakness of the balance sheet was not a problem because interest cover, which was over six times at the interim stage, was comfortable. Mr Mark Vaughan-Lee, chairman, said that US investors, who hold 80 per cent of the shares, were relaxed about the balance sheet because under US accounting rules goodwill was written off against the profit and loss account, rather than against shareholders' funds, as in the UK. The high proportion of US shareholders was the reason for choosing to issue ADSs, but the group would encourage European institutions to subscribe.

The placing would begin in about three weeks time, with the offer price decided using a book-building method.

Danka also announced that three directors would be selling 1.5m shares. Mr Daniel Doyle, chief executive, plans to sell 1.2m shares which at yesterday's closing price would be worth £8.5m.

Shares fall 38p to 580p on full-year profits warning

John Menzies halved to £3.8m

By Peter Pearce

Shares in John Menzies fell 38p to 580p yesterday, as the wholesale and retail group revealed that full-year pre-tax profits would fall below last year's after a first-half decrease.

Analysts, who have been cutting their forecasts over several months, are now expecting £33m-£36m for the full year, down from £38.1m.

Menzies' pre-tax profits almost halved to £3.8m (£7.5m) in the six months to October 28, on turnover 9 per cent up at £828.4m.

The company said second-half profits would be "comparable" to the £30.8m made in the same period of last year.

It blamed continued confusion in the news distribution market and "a retail consumer market which remains weak".

However, while the interim dividend of 4.8p is uncovered by earnings of 3p (7.6p), it represents a rise of 4.4 per cent - signalling the group's long-term confidence.

The distribution division lifted sales 9 per cent to £478.1m - helped by an exclusive contract with Nintendo - but profits declined to £10.5m (£13.6m).

The now deregulated news wholesale market has suffered in the wake of referrals to the Monopolies and Mergers Commission, and revised contracts with publishers, particularly News International.

Mr David Mackay, managing director wholesale, said the resultant margin squeeze had robbed the industry of £20m-£25m of profits and Menzies of £4m. The newspaper price war had not helped, he added.

However, the group had lifted market share by 4.5 per cent as the UK news wholesale map has been redrawn to reduce overlaps and costs.

In March, the group spent £24.5m on a 37 per cent stake in Funsoft, a German distributor of multimedia software. It intends to exercise its option on another 14 per cent to give it control. Profits were hit by a



Ronald Noel-Paton: shortage of new multimedia titles hits profits

LEX COMMENT

Corporate governance

Much nonsense is talked about Britain's fund managers. Has Mercury Asset Management's Ms Carol Galley, for instance, had too much influence over Forte's fate? In reality, since MAM has big stakes in both Forte and Granada, it was in an ideal position to take a decision. It had no choice but to consider the takeover from both sides. If it gets the decision wrong, it will damage its performance and its reputation. And since its stakes would not be easy to sell, it could not afford to take a narrow, short term view.

The worry for shareholders is not that MAM and its ilk are too powerful: it is that they do not wield their power enough. Forte is a case in point. Under pressure from a hostile takeover, it produced a flurry of deals designed to enhance shareholder value. That it did not do so earlier suggests that its shareholders should have been putting on more pressure.

Shareholders' options are limited. It is difficult to change a chief executive where he is also chairman, as was the case with Forte - unless shareholders are willing to fight a big public battle. The bigger challenge for corporate governance gurus is to encourage shareholders to fight for their own interests - in public if necessary - rather than take the easy option and sell out. Fund managers with big, difficult-to-sell stakes are actually their best hope.

Source: FT Estel

DIGEST

Visual Action plans flotation

Visual Action, which hires out equipment for film and television production and audio-visual presentations, plans to float, probably by the end of March. At least 75 per cent of the shares will be floated, though this could rise depending on demand. Visual Action hopes to be valued at £50m (£92m).

The flotation will enable Eagle Trust, the seller, to repay most of the £27m it owes its banks, which have been keeping it going since 1993.

It will also allow Visual Action, the renamed Samuelson Group, to progress, unshackled from its parent, which in 1995 - with Samuelson as its only operating subsidiary - made pre-tax profits of £1.08m, its first surplus since 1987. Eagle Trust's bankers have allowed some £45m from cash flow to be reinvested over the past three years. This re-equipping should be complete by the end of 1995.

By division, film accounted for half of the group's 1994 turnover of £67.9m (£63.9m), audio-visual 30 per cent, and outside broadcast/TV 20 per cent. Pre-tax profits leapt from £2.85m to £3.25m after a £1.51m profit from the sale of the lighting businesses. Samuelson, having built its reputation in the heyday of British films, expanded as US film-makers began to cross the Atlantic to make films.

Peter Pearce

Vision's video camera for kids

Vision, the Edinburgh-based electronic imaging company, has linked up with Tyco Matchbox, one of the world's largest toy manufacturers, to develop a video camera designed specifically for the children's market. The Tyco "VideoCam" is designed to be lightweight, robust and simple to operate and aimed at children aged between 6 and 12 years old. It will provide black and white video pictures, which will be relayed direct into a television via a standard VCR player. Mr Christopher Campbell, vice president of marketing at Tyco, said the video camera would be "one of our major launches in 1996". Vision's shares jumped 20p to 237p yesterday.

Gary Evans

Alpha takes Sri Lankan stake

Alpha Airports Group, the airline services company, is buying a 60 per cent stake in Orient Lanka, the airport duty free operator based at Bandaranaike International Airport, Sri Lanka, from the Sri Lankan government. Alpha is paying Rs 1bn (£12m) for its stake and also has a call option - exercisable within the third year post completion - to acquire the remaining Orient Lanka shares, after distribution of no more than 10 per cent of the company to existing employees.

Sun Life bucks life trend

Sun Life of Canada bucked the difficulties of the UK life and pensions market last year with a 41 per cent increase to £285m (£430m) in new premiums and investments. The company's British office said it took in £140.7m of new single premium life and health business, up 24 per cent from 1994, and £31.5m of new regular premiums, up 6 per cent.

George Graham

Clubhaus shares priced at 7.5p

The placing price of Clubhaus, the golf-related company being demerged from Ex-Lands, was yesterday set at 7.5p a share, giving it a value of £18.4m (£28m).

In November Ex-Lands announced its intention to demerge its property and leisure activities into two separate quoted companies. Clubhaus, which will hold the leisure operations, plans to raise up to £5m through the placing and open offer. The proceeds will repay a £1.5m loan from Ex-Lands for the purchase of Duke's Denz, the London golf course, provide additional working capital and funds for growth.

Dealings are expected to start on February 14.

Forte's fate rests in Mercury's hand

By Scheherazade Daneshkhu and David Blackwell

The fate of Forte hung in the balance last night amid expectation that Mercury Asset Management, its largest shareholder with a 14.1 per cent stake, would announce this morning that it was backing Granada's £3.9bn hostile bid.

MAM, which reached a decision yesterday, is likely to be pivotal to the outcome of the bid, which reaches its final close at 1pm today. It also has a similar-sized stake in Granada.

The tide of institutional support seemed to be flowing strongly in Granada's favour yesterday, as two of the hotel company's largest institutional shareholders said they would back Granada, the TV and leisure company.

Robert Fleming, which holds just over 3 per cent of Forte said yesterday that it believed

Granada's offer valued Forte fairly.

Standard Life has 2.27pc in Forte and 2.78pc in Granada. Mr Graham Wood, head of UK equities said: "We believe that ultimately Granada management will be able to extract better returns than the Forte management."

Most City analysts have recommended that Forte shareholders accept Granada's offer and are convinced that MAM will support Granada.

MAM yesterday met Whitbread, which will buy Forte's roadside restaurants businesses and the Travelodge budget hotels for £1.05bn if Forte remains an independent company.

Granada shares rose 2p to close at 698p, valuing its cash and shares offer at 387.5p per Forte share, excluding tax credits. There is an alternative cash offer of 362p, but Forte shares closed 3p lower at 373p.

Bakyrchik fears two years of losses

By Kenneth Gooding, Mining Correspondent

Bakyrchik Gold, the London-listed company with a joint venture gold project in Kazakhstan, faces up to two more years of losses and heavy expenditure, according to co-chairman Mr Robert Friedland.

The company's new business plan, presented to investors and analysts, suggests losses will be about \$25m over the next 18 months to two years.

Bakyrchik's last financial report showed a loss of \$8.8m for the half-year to September 30.

Mr Gordon Toll, who recently joined the board as technical director, said the business plan also included expenditure of \$10m on underground development at the Kazakhstan mine; \$10m on new projects and increasing Bakyrchik's share of the mining complex; \$6m on exploration and

\$4m on a "bankable" feasibility study for expansion of the mine. Another \$10m might be spent on a project to process oxidised ore.

Mr Friedland and Mr Johannes Kojo, an Indonesian businessman, came to Bakyrchik's rescue in October when the company was in danger of running out of cash following serious technical problems in ore processing. With two associates they subscribed for shares worth £1.4m and now have 19.3 per cent of the enlarged capital.

Mr Friedland said that his investment and Bakyrchik's spending plans were worthwhile because of the scale of the resource in Kazakhstan, and because Bakyrchik had the potential to become a producer of 2m Troy ounces of gold a year by 2000.

Mr Friedland said his group was ready to provide more money for Bakyrchik.



John Goodwin, chairman, building portfolio of brands

Macallan stake for Highland

By Rodriok Oram, Consumer Industries Editor

Highland Distilleries, producer of Famous Grouse Scotch whisky, has bought back into Macallan-Glenlivet, the malt whisky company whose shares it sold five years ago. It paid \$46.6m (£72m) for a 26 per cent stake from Rémy Cointreau, the French drinks group struggling to reduce its debt.

In 1990, Rémy paid Highland £31.4m for its 26 per cent holding in Macallan.

Analysts said Highland had paid a full price for its purchase from a company in which it has a 30 per cent stake. Highland had originally used the sale of Macallan shares as partial payment for the stake it took in Rémy through shares and convertible bonds. Rémy in turn took 10 per cent of Highland.

Yesterday's deal does not affect the cross shareholdings. The two companies have close trading relations. Rémy,

famous for its cognac and Krug Champagne, distributes Famous Grouse in many important markets.

"This helps get Rémy out of a tricky spot... it's a little bit cozy," one analyst said.

"Buying back into Macallan will help Highland build a small portfolio of premium spirits brands alongside Famous Grouse," said Mr Brian Ivory, chief executive. Highland is also a large buyer of malt whisky from Macallan, the third largest Scottish distiller, to use in its blends.

Highland paid 152.5p per Macallan share, compared with a stock market close yesterday of 180p, down 18p on the day. Analysts said the price was steep at about 35 times Macallan's 1995/96 profits and it would dilute Highland's earnings by at least 2 per cent in the current year.

"It is a relatively high price," Mr Ivory said, but Highland expected Macallan's profits to grow.



BUSINESS INFORMATION



THE RIGHT BUSINESS INFORMATION

In the age of information, the hard thing is to find the right information; key company information that's relevant and to the point.

FT McCarthy is your vital source. Our network can provide comprehensive information on the exact companies and sectors that interest you. Every day we gather information from the world's top business publications - it would take you all day just to read them - sort it and store it. You can access just what you need - by company, by industry, by country or by market. Industry specialisation as well as the hard facts.

Access is on CD-ROM, online or hard copy, so it's easy to be on the right side with FT McCarthy. Start today by sending the coupon.

FT McCarthy. The right business information

Complete this coupon and send it to: Michael Ridgway, FT McCarthy, Financial Times Information, Fitzroy House, 13-17 Epworth Street, London EC2A 4DL. Telephone: 0171-825 7953. Please send me details of FT McCarthy.

Name _____

Company _____

Address _____

Country _____

Telephone _____

FINANCIAL TIMES Information

Canon Inc. Yen 30,000,000,000 Floating Rate Notes due 1996
Interest Rate: 0.72344%
Interest Period: From 23/01/1996 To 23/04/1996
Interest Payable
Per Yen 1,000,000. Note: Yen 1,829
By Fuji Bank (Luxembourg) S.A.

Kommuninvest I Sverige AB
U.S. \$100,000,000
Guaranteed Floating Rate Notes due 1998
For the Interest Period 22nd January, 1996 to 22nd April, 1996 the Notes will carry a Rate of Interest of 5.73438% per annum, the Interest Amount payable per U.S. \$5,000 Note will be U.S. \$72.48 and for the U.S. \$100,000 Note will be U.S. \$1,449.52, payable on 22nd April, 1996.
Listed on the Luxembourg Stock Exchange
Bankers Trust Company, London Agent Bank

European Investment Bank
Italian Lire 500 Billion Floating Rate Notes due July 1997
Notice is hereby given that the Notes will carry an Interest Rate of 3.75% per annum for the period 18.01.1996 to 18.04.1996.
• ITL 123,229 per ITL 5,000,000 nominal
• ITL 1,232,292 per ITL 50,000,000 nominal
Luxembourg, January 23, 1996

Change of Address

Financial Times (France) Ltd
As of 8th January 1996, FT (France) Ltd can be located at
42 Rue La Boétie • 75008 • Paris • France

Advertising Department
Tel: +33 1 53 76 82 50
Fax: +33 1 53 76 82 53

Circulation Department
Tel: +33 1 53 76 82 54
Fax: +33 1 53 76 82 53

Editorial
Tel: +33 1 53 76 82 56
Fax: +33 1 53 76 82 62

Profile
Tel: +33 1 53 76 82 82
Fax: +33 1 53 76 82 83

FT Extel
Tel: +33 1 53 70 82 70
Fax: +33 1 53 76 82 71

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Abnovo Recruitment	6 mths to Dec 31	2.88 (2.08)	0.11 (0.048)	0.8 (0.1)	-	-	-	-
Amplify Mining	6 mths to Sept 30	- (-)	0.034 (0.043)	0.1 (0.1)	-	-	-	-
Crest	Yr to Sept 29	4.27 (6.14)	1.42 (0.78)	1.88 (90)	-	-	-	-
Heritage Bathrooms	6 mths to Nov 30	7.5 (6.14)	1.21 (1.02)	5.3 (4.4)	-	-	-	-
London Stock Bank	3 mths to Oct 31	- (-)	8.04 (8.27)	9.7 (7.8)	5.55	Mar 14	2.8	4.1
London Stock Bank	3 mths to Oct 31	628.4 (575.4)	3.8 (7.3)	3 (7.5)	4.8	Apr 1	4.9	13.2
Menzies (John)	6 mths to Oct 28	17.9 (18.7)	2.84 (3.11)	1.88 (2.06)	1.1	Apr 9	1.1	3
Seville Gordon	6 mths to Oct 31	- (-)	- (-)	- (-)	-	-	-	-

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends corresponding dividend	Total for year	Total last year
Carbone Enterprises	6 mths to Dec 31	253.3 (234.24)	0.16 (0.143)	3.59 (3.19)	1.25	Apr 8	1.25	4
FT Japan	6 mths to Dec 31	242.4 (246.8)	0.253 (0.308)	0.41 (0.49)	0.4	Feb 29	0.4	1.5

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. All stock. *Comparative related. 4-4 June 90.

LAW

Clause precludes tax increase



EUROPEAN COURT

In a recent decision the European Court of Justice ruled that while the General Agreement on Tariffs and Trade does not contain any provisions which individuals may rely on in their national courts, the Lomé Convention may.

The case concerned a dispute between Chiquita Italia, an Italian banana importer, and the Italian tax authorities. It was the latest in a series of cases concerning the banana tax introduced in 1964 and since increased several times. The tax has now been abolished, but in this case the Trieste district court had to decide whether Chiquita should pay tax on bananas imported from Columbia, Honduras and St Lucia. This raised the question of whether the tax was contrary to European law. The Italian court took the view that the case depended on whether the relevant provisions of Gatt and the Lomé Convention were directly effective under European law. Both trade agreements have been entered into by all EU member states and the Lomé Convention seeks to promote economic, cultural and social development of the African, Caribbean and Pacific states. The Italian court referred two questions to the European Court.

The Trieste court questioned first whether Gatt and the Lomé Convention contained any provisions which conferred rights on individuals which they could enforce in national courts in order to challenge the application of conflicting national provisions. The court pointed out that in earlier cases it had consistently ruled that the question of the direct effect of provisions contained in an agreement concluded by the EU with non-member countries invariably involved an examination of the spirit, general scheme and terms of that agreement.

The court stressed that Gatt is characterised by its provisions and therefore concluded that its provisions do not confer direct effect. Having determined that it was the fourth and most recent Lomé Convention which applied, the court then considered whether provisions of that agreement were capable of conferring direct effect.

It observed that all of the Lomé conventions were characterised by a significant imbalance in the level of obligations undertaken by the contracting parties, but referred to earlier case law in which it had concluded that this imbalance did not prevent recognition by the EU that some of the provisions had direct effect.

The court therefore concluded that the Fourth Lomé Convention may contain provisions which confer rights on individuals which they may invoke before the national courts.

The Trieste court also sought to establish whether provisions of Gatt or Fourth Lomé Convention prohibited the Italian banana tax, which applied to products imported from non-EU countries which were parties to those conventions. Given the court's finding that Gatt could not have direct effect, it answered this second question only with respect to the Lomé Convention.

The court rejected the arguments of Chiquita that the convention must be read as containing specific provisions relating to internal taxation. However, the court was persuaded by Chiquita's argument on a so-called standstill clause in the convention which provided that no banana exporting state should be placed, as regards access to markets, in a less favourable situation than in the past or at present.

The court concluded that this clause was worded in clear, precise and unconditional terms, and consequently that individuals could rely directly on it. The standstill clause was therefore directly effective under European law and precluded increases in a tax such as had occurred in this case.

C-469/93: *Amministrazione delle Finanze dello Stato v Chiquita Italia*, ECJ 6CH, December 12 1995.

BRICK COURT CHAMBERS, BRUSSELS

Carrington goes for gold



A decade ago, American Barrick was a little-known north American gold producer with a motley collection of mines. Today the company, renamed Barrick Gold, is the biggest producer outside South Africa, with mines and exploration sites stretching from Chile to China.

The transformation is underlined by a management shuffle, the centrepiece of which is the elevation of John Carrington to chief operating officer. Carrington takes over day-to-day operations from Bob Smith, the crusty miner who has guided Barrick through its formative years but is now nearing retirement.

Carrington and Smith are both plain-speaking mining engineers. But Carrington, 52, is more steeped in management. Prior to arriving at Barrick last year, he was chief executive of the mining arm of Noranda, the Toronto-based resources group. While Smith is renowned for his economy of

language, Carrington collects dictionaries.

Other management changes are designed to add muscle to Barrick's expansion drive. Alan Hill, a Barrick veteran, takes charge of exploration and new mine ventures. Neil MacLachlan, who has an investment banking background, will look after Barrick's growing stable of investments in other mining companies. *Bernard Simon*

Varig changes pilot

Latin America's biggest airline, Varig, has its second new chief executive in nine months. Fernando Pinto, formerly head of the company's domestic subsidiary, Rio-Sul, has replaced Carlos Engels.

Industry observers say Engels made little mark as chief executive. He took the job in April 1995 after the company accumulated debts of more than \$20n and continued a restructuring programme begun earlier. But the airline made little headway in a market which grew by about 8 per cent last year.

Varig hopes Pinto will be the man to take the company forward. He joined in 1972 and became president of Rio-Sul in 1992. He revitalised a moribund operation and turned it into one

of Brazil's fastest-growing and most profitable regional airlines, trailing only TAM, the energetic industry leader.

But Varig still faces financial difficulties and observers say it may need to raise more capital to overcome them. The company also faces tougher competition from foreign and Brazilian airlines. Much will depend on whether Pinto has the dynamism to break with Varig's traditional operating methods, established over years as the unchallenged industry leader. *Jonathan Wheatley*

Calvet's new vehicle



Jacques Calvet, the veteran chairman of France's Peugeot-Citroën, has added another accolade to his collection. A former top civil servant and an officer of the Légion d'Honneur, Calvet has just been elected chairman of the European Automobile Manufacturers' Association.

Best known under its French acronym, ACEA acts as a mouthpiece for Europe's carmakers when dealing

with the Eurocracy in Brussels (where it is based) and in trade negotiations when a joint industry view is required.

Not that long ago, Calvet's appointment might have caused a slight tremor in Tokyo, where his attacks on Japanese trading practices and advocacy of much tougher import restrictions will not be forgotten quickly. More recently, however, the rising yen and establishment of Japanese car plants in Europe have shifted his focus to new targets.

Korean car imports to Europe, which have soared this year, are likely to come into his sights. Although Korea's import tariffs on cars are lower than those of the European Union, market access remains restricted by a variety of non-tariff barriers.

But Calvet's gaze may also rest closer to home. One of his constant, and growing, themes since the European currency turmoil of September 1992 has been the unfair competitive advantage gained by car makers in Italy, Spain and, to a lesser extent, the UK, because of the depreciations of their currencies.

Calvet has called for EU moves to smooth out the competitive imbalances caused by the weak lira, peseta and pound, but, so far, his entreaties

have fallen on deaf ears. *Hugh Simonian*

Revlon's fresh face

Ronald Perelman, the US financier who made his money in the US leveraged buy-out boom of the 1980s, is preparing to move onto the international stage. He has hired Germany's Peter Zuhlsdorff, 55, to head the international operations of MacAndrews & Forbes, the holding company for a group of businesses ranging from Revlon, the US cosmetics giant, to Marvel Entertainment and First Nationwide Bank.

Zuhlsdorff, who will be chairman of the international division, had run Wells, the German hair care and cosmetics group, for four years. He resigned in September following "irreconcilable differences" with the majority family shareholders over the strategic direction of the company. At Wells, Zuhlsdorff cut costs, improved profitability and bought Muehlen, manufacturer of 4711 eau de cologne brand.

Perelman plans to re-focus Revlon on the stock market shortly and Zuhlsdorff's first task will be to use his background in the beauty care business to help internationalise Revlon's business. *William Hall*

ON THE MOVE

- Ray Vianit, 51, former chief executive of Kraft Jacob Suchard, based in Zurich, is to head the international operations of GENERAL MILLS, the US consumer foods group. He was responsible for transforming KJS into Europe's third largest food business during his five years at the helm. General Mills's international business has doubled in size since 1990 but it says that "superior growth in the decade ahead requires that we accelerate expansion of our presence abroad."
- Steven Kotler, 48, president and chief operating officer of SCHRODER WERTHEIM & CO, has taken over from James Harmon as chief executive. Harmon, 60, will remain chairman until a successor is found. After that he will become senior chairman of Schroder Wertheim and devote himself to client relationships on behalf of the Schroder Group.
- Mark Burrows has joined the board of JOHN FAIRFAX, the Australian media group. Burrows, chairman of Fairfax Brothers Burrows and deputy chairman of Telstra, the state-owned telecommunications group, advised Warwick Fairfax

- against the 1987 takeover of Fairfax.
- John McArthur, 61, a former dean of the Harvard Business School, as non-executive director of GLAXO WELLCOME, the world's largest drugs company.
- Richard Lappin succeeds John Holland as president and chief operating officer of Chicago's FRUIT OF THE LOOM at the end of the month.
- Anthony Hamilton, chairman of Fox-Pitt, Kelton Group, specialising in the insurance and banking industries, a non-executive director of THE EQUITABLE COMPANIES and its wholly-owned subsidiary, The Equitable Life Assurance Society of the US, Sir Douglas Wess, 72, is stepping down.
- Norman F. Ehlers, John A. Hall and Murray L. Reichenstein have retired as vice presidents of FORD MOTOR COMPANY and Louis R. Ross as vice chairman.
- Christian Grégoire, 41, replaces Georg Graf as intellectual property director of ALCATEL ALSTHOM. Grégoire was previously responsible for technical and marketing matters at Alcatel Alsthom Bochum.
- Gedas Sakus, president of public carrier networks for NORTHERN TELECOM (Nortel), has been appointed president, Nortel Technology and chairman of Bell-Northern Research. He replaces Brian Hewat, who retires in July.
- Clarence Chandran, who helped establish the company's presence in the Caribbean and Latin American Markets, will replace Sakus. Cesar Cesarzta, group vice president, components and service operations, will become president and chief operating officer of Matra Communication, based near Paris, and will be responsible for Nortel's 60 per cent investment in Matra.
- Mamuel Ortells Ramos and Juan Ramon Garcia Secades have replaced Francisco Hernandez Spinoia and Diego Chacon Ortiz as directors of TELEFONICA DE ESPANA.
- D. Travis Engen, chairman of New York-based TTT Industries, as a director of ALCAN ALUMINIUM.
- Joerg Menten succeeds Bernhard Kubitz as finance director at the BOEHRINGER MANNHEIM GROUP. Kubitz became chief financial officer at Boehringer's holding company Corange of Bermuda in September 1995.
- Alvaro A.C. de Souza, head of the cross border finance group and former head of Citibank's operations in Brazil becomes head of CITICORP's worldwide Private Bank. He

- replaces Hubertus M. Rukavina, who becomes head of the investment products & distribution group. Shaikat Aziz will become corporate planning officer and Rana Talwar will be responsible for Citibanking in Europe/north America, succeeding Victor Menezes, the group's new chief financial officer.
- Michael J. Nocera, 50, has been appointed chief executive of New York Life Worldwide Holding, the insurance subsidiary of NEW YORK LIFE. Prior to joining in 1990, Nocera was an investment banker at PaineWebber and E.F. Hutton.
- Peter Hunt, executive vice president at Bankers Trust Australia, joins BZW as joint head of corporate finance for Australia and New Zealand alongside Simon Mordant. David Williams, who has managed the business jointly with Simon since 1994, is leaving to pursue private investment interests.
- Michael J. McKenna, 60, has been appointed president and chief operating officer of CROWN CORP & SEAL COMPANY. William J. Avary remains chairman and CEO. McKenna joined the company in 1987 as a sales representative and for the last five years has been president of the north American division.
- Fatti Croft appointed chief economist at CANADA TRUST.
- Patrick Gavin appointed director of technology and industrial strategy at the aeronautics division of AEROSPATIALE.
- Alfonso Gomez Palacio appointed chief executive of ANCHOR GLASS CONTAINER CORPORATION in addition to his responsibilities as CEO of Vitro's glass container division in Mexico.
- William J. Sharp, 54, head of GOODYEAR'S European operations, has become president of global support operations. He is responsible for research and development, manufacturing, purchasing, materials management, quality, environment, health and safety. Sylvain G. Valensi, 53, managing director of Goodyear France, succeeds Sharp. Valensi joined Goodyear France in 1965.
- Terry McCartney, 42, managing director of Kmart, Australia's largest discount chain, has succeeded Peter Wilkinson as managing director of Myer Grace Brothers, COLES MYER'S department store business. Geoff Sadler, 47, managing director wholesaler and services, Coles Myer Supermarkets, succeeds McCartney. Gary Nye, 44, managing director, B&Lo and

International appointments

Please fax announcements of new appointments and retirements to: +44 171 578 3826, marked for International People. Set fax to 'line'.

the POWER of partnership

In every area of our business - air defence systems, defence systems, defence systems and support - Shorts is demonstrating the success of partnership.

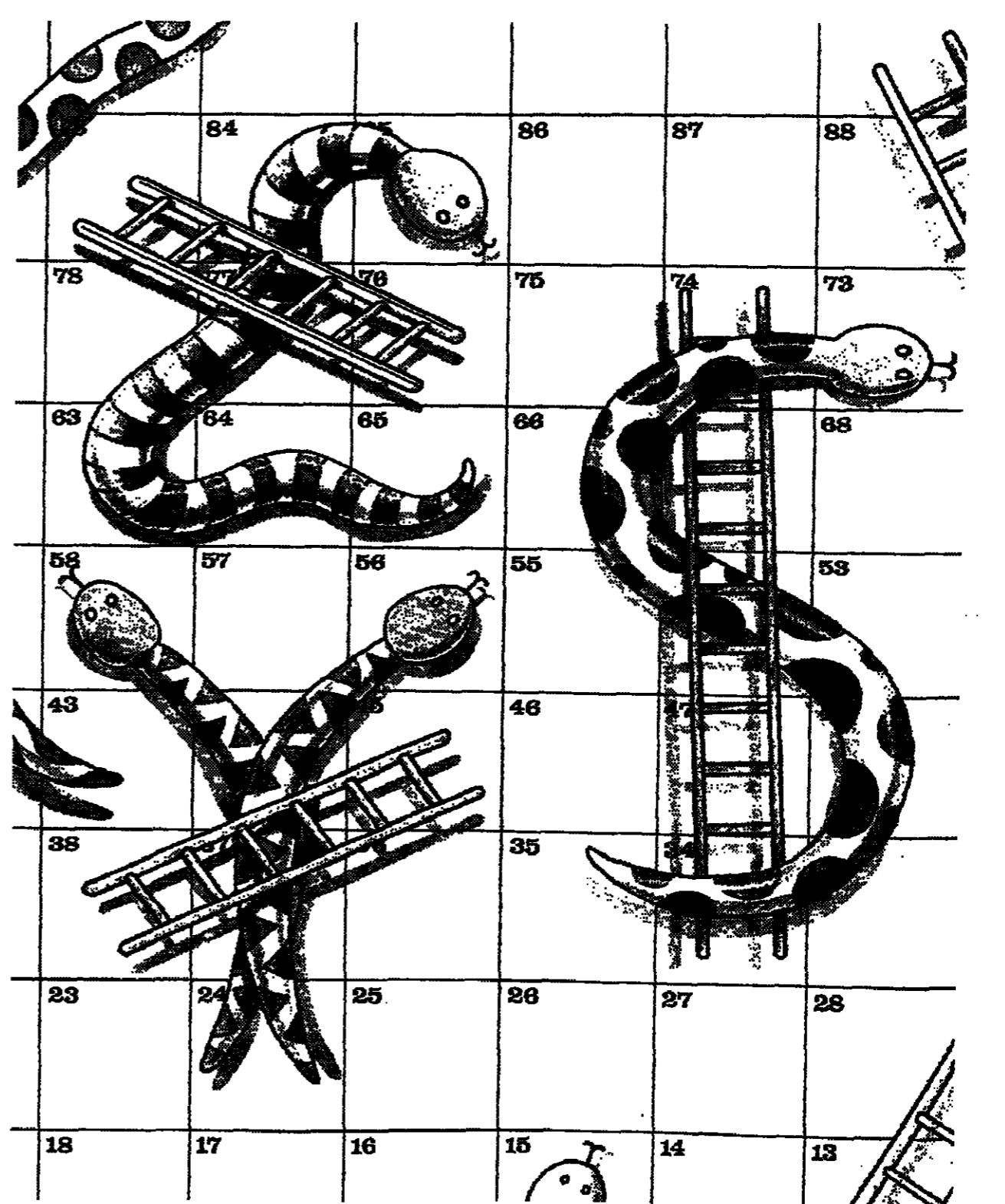
With Learjet and de Havilland on the Learjet 45 we have created one of the most innovative aircraft in production today. Our joint ventures with Thomson-CSF of France on very short range air defence systems and with Hurel-Dubois of France on radar systems, have radically changed the face of these market sectors, our customers now benefiting from the provision of a unique total capability.

Our latest venture with Westland, McDonnell Douglas and Lockheed Martin of the Apache Attack Helicopter, continues Shorts' drive to bring winning partnerships, bringing together the complementary expertise and experience of four of the world's leading defence manufacturers.

On the Apache programme, as on all our alliances, Shorts is continuing to prove that it is an innovative, reliable and cost-competitive partner, further demonstrating the power of partnership.

SHORTS

Short Brothers plc
 100, The Quadrant, London EC4A 3DF
 Tel: 020 7497 4000
 Fax: 020 7497 4001
 Telex: 9400 100000



On Thursday, January 25 the Financial Times will publish the FT 500. This 56 page survey will rank by market capitalisation the top 100 companies worldwide, and the top 500 companies in the UK and Europe, the US and Japan. You'll also find listings on the top companies in Asia Pacific, Latin America, Africa, Canada, the Middle East and Eastern Europe. So you'll be able to see at a glance who has climbed up and who has slipped down.

Financial Times
World Business Newspaper

Oil pr
sees
oil

Japanese
to record

... ..

INTERNATIONAL CAPITAL MARKETS

Renewed political concerns hit high-yielding European sector

By Martin Brice and Richard Lapper in London and Lisa Branstetter in New York

High-yielding European markets were yesterday hit by renewed political concerns, while US and other European markets also closed lower.

Swedish debt yields rose sharply as investors reacted badly to a plan to cut unemployment announced at the weekend by Mr Goran Persson, the finance minister.

Sweden was absolutely clobbered, said one bond trader in London. "A lot of people had bought in the dying stages of the rally, having not paid attention to fundamentals, and have headed for the exits."

Yields on benchmark 9-year paper rose by 31 basis points to 8.23 per cent, while the 10-year yield spread over Germany moved from 213 basis points to 238 points.

The markets were again disappointed by political uncertainty in Italy, with news that Mr Oscar Luigi Scalfaro, the President, has extended consultations with political parties over the formation of a new government until Thursday.

In the cash market, Italy underperformed Germany, with the yield spread on 10-year paper widening from 423 basis points to 435 points.

On Lifes the March future fell 1.12 to settle at 111.85.

Spain was the best performer among the high-yielders. Even so, it also underperformed Germany in the 10-year

area, with the yield spread moving from 348 basis points to 352 points.

German prices closed lower but shorter-dated paper was particularly badly affected by suggestions from Mr Hans Tietmeyer, the president of the Bundesbank, that interest rates would not fall as rapidly as many in the markets had been expecting.

GOVERNMENT BONDS

Mr Karsten Walprecht, senior broker at Deutsche Bank Futures and Options in Frankfurt, reported a flat tening trades by both German and overseas institutions.

"People have been moving down the curve. We have been talking about the possibility for some time but all of sudden it seems to have hit."

Mr Paul Meader, head of fixed income at Matheson Investment Management in London, said the flattening of the German curve "may be the beginning of a longer-term trend" which he expects to be a feature of the bond markets this year, just as US curve flattening was in 1995.

In the short term, a swing back in sentiment on interest rates could lead to another period of curve steepening, said Mr Meader, but the economic scenario in Germany - weaker growth and low inflation - justifies a narrower spread between two-year and 30-year paper than yesterday's levels of some 306 basis points.

On Lifes, the March 10-year bond future settled at 100.86, down 0.03, while the euro mark contract for the same month settled at 96.05, down 0.02.

French bond prices were hit by light profit-taking and a dip in the value of the franc against the D-Mark. Floor trading ended on Maffi with the March 10-year contract down 0.10 at 123, while March Pibor fell 0.05 to settle at 95.40.

UK government bonds were pulled down by bunds and Treasuries but were unaffected by GDP figures that contained few surprises. GDP grew 0.4 per cent in the fourth quarter of last year and on a year-on-year basis by 1.6 per cent, the lowest figure since the first quarter of 1993.

Mr Jonathan Loynes, UK economist at HSBC Markets, said: "The Chancellor [Mr Kenneth Clarke], who did not have the figures at Wednesday's monetary meeting, will see the data as justification for the decision to cut rates. And with a clear threat of one or perhaps two more quarters of weak growth as firms unwind stocks, we expect another 1/4 point of base rates by the summer, with the next 1/4 point cut probably in March."

Mr Andrew Milligan, international economist at New Japan Securities, said the CBI industrial trends survey, which is due out today, and any signals about the outlook for the first quarter of this year would be more important for monetary policy.

On Lifes the March long gilt future closed at 111 1/2, down 1/4, in moderate turnover of 38,000 contracts. The 10-year yield spread over Germany moved from 159 basis points to 163 points.

In the cash market, the yield on the 7% per cent gilt due 1998 rose 3 basis points to 6.13 per cent, and the yield on the 7% per cent gilt due 2006 by 3 points to 7.33 per cent.

The yield on the 7 per cent gilt due 2001 rose by a larger amount, by 5 basis points to 6.83 per cent, which some market observers attribute to market spec-

tations that this stock will be sold in the next auction.

An announcement on the auction stock is due today, and analysts expect a \$2bn increase of the 7 per cent due 2001, although Mr Don Smith, UK economist at HSBC Markets, said: "It is possible that they may go for a new benchmark five-year gilt."

The yield on the benchmark 30-year US Treasury edged over 6 per cent in early trading yesterday as traders reacted to weekend posturing over the budget debate and prepared for a wave of new supply to hit the market later this week.

Near midday, the long bond was 6.007 per cent, while at the short end of the maturity spectrum the two-year note fell 1/4 to 10.04, yielding 5.043 per cent.

The sharper drop at the long end of the market led to a steepening of the curve that maps the difference between two-year and 30-year bond yields to 97 basis points from 95 points late on Friday.

On Sunday, Mr Dick Armeo, the House Republican leader, said he would not support a measure raising the US borrowing limit unless it included several controversial provisions, including a plan to lower government spending.

Congressional Republicans have refused to raise the debt ceiling in an effort to force the president to bow to some of the demands in their plan to balance the federal budget. The Treasury Department must make an interest payment on its debt next month.

New index launched for Bombay exchange

By Mark Nicholson in New Delhi

Crissil, India's first independent credit rating agency, has launched a 900-share index for the Bombay Stock Exchange, India's biggest, which it claims to be broader based and more representative than existing indices of the market's growth and changing composition.

The index has been designed to serve as a basis for futures and other derivatives trading, of which there are none so far in India. It is India's first index not to be compiled by a stock exchange and claims to cover 75 per cent of the 95 industrial groups, capitalised at \$150bn, on the BSE.

The present benchmark index is the BSE 30-share Sensex index, which Crissil says captures just over 18 per cent of the market capitalisation and just 23 industrial groups.

Ms Anjali Forbes of Crissil said: "The market capitalisation has changed significantly in the past three or four years and the economic environment has entirely changed. We felt other indices did not reflect the market, new issues and new investors."

Sweden, IDB tap retail demand with peseta deals

By Antonia Sharpe

Spain's pesetas came into focus in the eurobond market yesterday as Sweden and the Inter-American Development Bank took advantage of demand for high-yielding paper from retail investors in Europe and Asia to raise Platiobn and Platiobn respectively.

The two deals, which follow a Platiobn seven-year offering from DSL Finance last week, both pay a coupon of 8 per cent. However, the stronger-rated IDB achieved a maturity of five years whereas Sweden had to settle for four years.

HSBC, which arranged Sweden's offering, said the strength of interest from Asia in high-yielding assets could encourage more issuers to tap the peseta sector. However, this market is still limited to supranational and sovereign borrowers or state-related financial entities.

Sweden, which has not tapped the Spanish market for more than a year, is believed to be leaving the proceeds of the deal in pesetas.

Among the day's other deals, the widely-expected offering for Federal National Mortgage Association (Fannie Mae) emerged. The indicated pricing on the \$1bn 10-year offering of 26 basis points over the yield on US Treasuries was in line with expectations. The bonds will be priced today.

The offering had a slow start but sales are expected to pick up due to the scarcity of 10-year dollar-denominated paper in the eurobond and the domestic US bond markets.

INTERNATIONAL BONDS

The offering had a slow start but sales are expected to pick up due to the scarcity of 10-year dollar-denominated paper in the eurobond and the domestic US bond markets.

NEW INTERNATIONAL BOND ISSUES

Table with columns: Issuer, Amount, Coupon, Price, Maturity, Fees, Spread, Book runner. Lists various international bond issues from US, France, UK, etc.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Table with columns: Country, Coupon, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists benchmark government bonds for Australia, Canada, Denmark, Germany, etc.

US INTEREST RATES

Table with columns: Rate, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists US interest rates for various maturities.

BOND FUTURES AND OPTIONS

France

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists French bond futures and options.

Germany

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists German bond futures and options.

UK Gilts Prices

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists UK gilt prices.

BOND FUTURES OPTIONS (LIFES) DM250,000 points of 100%

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists LIFES bond futures options.

Italy

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists Italian bond futures options.

Spain

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists Spanish bond futures options.

UK

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists UK bond futures options.

ECU

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists ECU bond futures options.

US

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists US bond futures options.

Japan

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists Japanese bond futures options.

FT-ACTUARIES FIXED INTEREST INDICES

Table with columns: Index, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists FT-actuaries fixed interest indices.

FT FIXED INTEREST INDICES

Table with columns: Index, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists FT fixed interest indices.

FT/ISMA INTERNATIONAL BOND SERVICE

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists FT/ISMA international bond service.

FT-EDGED ACTIVITY INDICES

Table with columns: Index, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists FT-edged activity indices.

OTHER STRAIGHTS

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists other straight bonds.

CONVERTIBLE BONDS

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists convertible bonds.

Other Fixed Interest

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists other fixed interest instruments.

DEUTSCHE MARK STRAIGHTS

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists Deutsche mark straight bonds.

Other Fixed Interest

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists other fixed interest instruments.

CONVERTIBLE BONDS

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists convertible bonds.

Other Fixed Interest

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists other fixed interest instruments.

Other Fixed Interest

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists other fixed interest instruments.

Other Fixed Interest

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists other fixed interest instruments.

Other Fixed Interest

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists other fixed interest instruments.

Other Fixed Interest

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists other fixed interest instruments.

Other Fixed Interest

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists other fixed interest instruments.

Other Fixed Interest

Table with columns: Instrument, Bid, Offer, Change, High, Low, Est. vol., Open int. Lists other fixed interest instruments.

EXCHANGE CROSS RATES, LONDON MONEY RATES, BASE LENDING, and other financial data on the right margin.

CURRENCIES AND MONEY

MARKETS REPORT

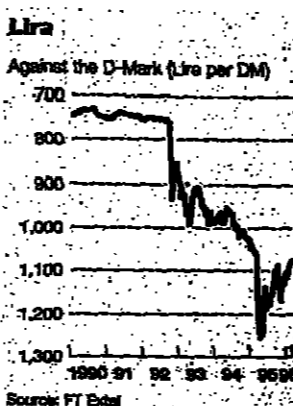
Dollar weakens despite G7 comments

By Graham Bowley

Worries about the US budget... The dollar drifted lower through most of the European session...

remarks suggested that German interest rates were not going to fall as soon or as quickly as many in the markets were anticipating...

Against the yen, it closed at ¥105.750 from 105.4. The lira closed at L1,077 against the D-Mark...



Source: FT Data

"We are sceptical of the dollar's rally and we find it difficult to believe that these comments are going to be backed up by any action..."

He said that too large a policy easing had been discounted by the markets while too little attention had been paid to the slowdown in the US economy...

The D-Mark also pushed higher against the higher-yielding European currencies which have posted impressive gains against the German currency in recent sessions.

The dollar finished in London at DML4755, from DML479.

Against the yen, it closed at ¥105.750 from 105.4. The lira closed at L1,077 against the D-Mark...

end suggested they were satisfied with the direction of the currency markets so far this year and that they would welcome a further strengthening of the dollar.

Mr Lee Ferridge, currency strategist at NatWest Markets, agreed that there was scope for the dollar to rebound...

Mr Tietmeyer said that a more stable D-Mark should help support a revival of Germany's export industry which had suffered from a strong D-Mark last year.

POUND SPOT FORWARD AGAINST THE POUND

Table with columns: Jan 22, Closing mid-point, Change on day, Bid/offer spread, Day's high/low, One month, Three months, One year, Bank of England Index.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns: Jan 22, Closing mid-point, Change on day, Bid/offer spread, Day's high/low, One month, Three months, One year, JP Morgan Index.

CROSS RATES AND DERIVATIVES

Table with columns: Country, Bid, Offer, Bid/Offer, High, Low, Est. Vol, Open Int.

UK INTEREST RATES

Table with columns: Jan 22, One month, Three months, Six months, One year.

BASE LENDING RATES

Table with columns: Bank, Rate, Bid, Offer, High, Low, Est. Vol, Open Int.

WORLD INTEREST RATES

Table with columns: Country, One month, Three months, Six months, One year, Lomb. yr., Dlx. rate, Repo rate.

EURO CURRENCY INTEREST RATES

Table with columns: Jan 22, Short term, 7 days notice, One month, Three months, Six months, One year.

CROSS RATES AND DERIVATIVES

Table with columns: Country, Bid, Offer, Bid/Offer, High, Low, Est. Vol, Open Int.

UK INTEREST RATES

Table with columns: Jan 22, One month, Three months, Six months, One year.

BASE LENDING RATES

Table with columns: Bank, Rate, Bid, Offer, High, Low, Est. Vol, Open Int.

WORLD INTEREST RATES

Table with columns: Country, One month, Three months, Six months, One year, Lomb. yr., Dlx. rate, Repo rate.

EURO CURRENCY INTEREST RATES

Table with columns: Jan 22, Short term, 7 days notice, One month, Three months, Six months, One year.

MARKET-EYE

Market-Eye logo and contact information for a financial advisory service.

WANT TO KNOW A SECRET?

Advertisement for a financial service offering a 'secret' to success in the market.

UK INTEREST RATES

Table with columns: Jan 22, One month, Three months, Six months, One year.

BASE LENDING RATES

Table with columns: Bank, Rate, Bid, Offer, High, Low, Est. Vol, Open Int.

WORLD INTEREST RATES

Table with columns: Country, One month, Three months, Six months, One year, Lomb. yr., Dlx. rate, Repo rate.

EURO CURRENCY INTEREST RATES

Table with columns: Jan 22, Short term, 7 days notice, One month, Three months, Six months, One year.

MARKET-EYE

Market-Eye logo and contact information for a financial advisory service.

WANT TO KNOW A SECRET?

Advertisement for a financial service offering a 'secret' to success in the market.

WORLD INTEREST RATES

Table with columns: Country, One month, Three months, Six months, One year, Lomb. yr., Dlx. rate, Repo rate.

UK INTEREST RATES

Table with columns: Jan 22, One month, Three months, Six months, One year.

BASE LENDING RATES

Table with columns: Bank, Rate, Bid, Offer, High, Low, Est. Vol, Open Int.

WORLD INTEREST RATES

Table with columns: Country, One month, Three months, Six months, One year, Lomb. yr., Dlx. rate, Repo rate.

EURO CURRENCY INTEREST RATES

Table with columns: Jan 22, Short term, 7 days notice, One month, Three months, Six months, One year.

MARKET-EYE

Market-Eye logo and contact information for a financial advisory service.

WANT TO KNOW A SECRET?

Advertisement for a financial service offering a 'secret' to success in the market.

WORLD INTEREST RATES

Table with columns: Country, One month, Three months, Six months, One year, Lomb. yr., Dlx. rate, Repo rate.

UK INTEREST RATES

Table with columns: Jan 22, One month, Three months, Six months, One year.

BASE LENDING RATES

Table with columns: Bank, Rate, Bid, Offer, High, Low, Est. Vol, Open Int.

WORLD INTEREST RATES

Table with columns: Country, One month, Three months, Six months, One year, Lomb. yr., Dlx. rate, Repo rate.

EURO CURRENCY INTEREST RATES

Table with columns: Jan 22, Short term, 7 days notice, One month, Three months, Six months, One year.

MARKET-EYE

Market-Eye logo and contact information for a financial advisory service.

WANT TO KNOW A SECRET?

Advertisement for a financial service offering a 'secret' to success in the market.

WORLD INTEREST RATES

Table with columns: Country, One month, Three months, Six months, One year, Lomb. yr., Dlx. rate, Repo rate.

UK INTEREST RATES

Table with columns: Jan 22, One month, Three months, Six months, One year.

BASE LENDING RATES

Table with columns: Bank, Rate, Bid, Offer, High, Low, Est. Vol, Open Int.

WORLD INTEREST RATES

Table with columns: Country, One month, Three months, Six months, One year, Lomb. yr., Dlx. rate, Repo rate.

EURO CURRENCY INTEREST RATES

Table with columns: Jan 22, Short term, 7 days notice, One month, Three months, Six months, One year.

MARKET-EYE

Market-Eye logo and contact information for a financial advisory service.

WANT TO KNOW A SECRET?

Advertisement for a financial service offering a 'secret' to success in the market.

WORLD INTEREST RATES

Table with columns: Country, One month, Three months, Six months, One year, Lomb. yr., Dlx. rate, Repo rate.

LONDON SHARE SERVICE

INV TRUSTS SPLIT CAPITAL - Cont.

Table listing investment trusts with columns for Name, Price, and % Change.

LEISURE & HOTELS - Cont.

Table listing leisure and hotel companies with columns for Name, Price, and % Change.

OTHER FINANCIAL - Cont.

Table listing other financial companies with columns for Name, Price, and % Change.

PROPERTY - Cont.

Table listing property companies with columns for Name, Price, and % Change.

SUPPORT SERVICES - Cont.

Table listing support services companies with columns for Name, Price, and % Change.

AM - Cont.

Table listing American companies with columns for Name, Price, and % Change.

LIFE ASSURANCE

Table listing life assurance companies with columns for Name, Price, and % Change.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging, and printing companies with columns for Name, Price, and % Change.

RETAILERS, FOOD

Table listing food retailers with columns for Name, Price, and % Change.

TELECOMMUNICATIONS

Table listing telecommunications companies with columns for Name, Price, and % Change.

AMERICANS

Table listing American companies with columns for Name, Price, and % Change.

TEXTILES & APPAREL

Table listing textiles and apparel companies with columns for Name, Price, and % Change.

CANADIANS

Table listing Canadian companies with columns for Name, Price, and % Change.

SOUTH AFRICANS

Table listing South African companies with columns for Name, Price, and % Change.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for Name, Price, and % Change.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies with columns for Name, Price, and % Change.

INVESTMENT COMPANIES

Table listing investment companies with columns for Name, Price, and % Change.

OIL INTEGRATED

Table listing oil integrated companies with columns for Name, Price, and % Change.

OTHER FINANCIAL

Table listing other financial companies with columns for Name, Price, and % Change.

LEISURE & HOTELS

Table listing leisure and hotel companies with columns for Name, Price, and % Change.

PHARMACEUTICALS - Cont.

Table listing pharmaceutical companies with columns for Name, Price, and % Change.

RETAILERS, GENERAL - Cont.

Table listing general retailers with columns for Name, Price, and % Change.

PROPERTY

Table listing property companies with columns for Name, Price, and % Change.

SUPPORT SERVICES

Table listing support services companies with columns for Name, Price, and % Change.

TOBACCO

Table listing tobacco companies with columns for Name, Price, and % Change.

TRANSPORT

Table listing transport companies with columns for Name, Price, and % Change.

WATER

Table listing water companies with columns for Name, Price, and % Change.

GUIDE TO LONDON SHARE SERVICE

Notes for the London Share Service delivered by FT. Includes information on company classifications, data sources, and market capitalization.

FT Free Annual Reports Service

Information about the FT Free Annual Reports Service, including how to obtain reports and contact details.

FT Company Focus

Information about the FT Company Focus service, including details on the 10-14 page reports available.

FT Cityline

Information about the FT Cityline service, including how to access up-to-the-second share prices.

Advertisement for MAPPIN & WEBB featuring a Rolex watch. Text includes 'Can you honestly say you haven't earned one?' and contact information for London, Edinburgh, Glasgow, Guildford, Heathrow Terminals 3 and 4, and Manchester.

FT MANAGED FUNDS SERVICE

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

Main table containing financial data for various fund categories including: Overseas SA, World Equity Asset Management, Albany International Assurance Ltd, Royal Life International, Cathay Investment Fund Limited, Global Asset Management, and Magellan Emerging Mkts Mgmt. Includes columns for fund names, unit prices, and other metrics.

OTHER OFFSHORE FUNDS

OFFSHORE INSURANCES

MANAGED FUNDS GUIDE: A detailed explanatory text block providing information about the fund service, including contact details and a disclaimer.

Handwritten Arabic text at the bottom center of the page: "مركز من الامارات"

LONDON STOCK EXCHANGE

MARKET REPORT

Weak gilts damage Footsie attempt at new high

By Steve Thompson, UK Stock Market Editor

A day that promised much eventually delivered precious little. The UK stock market showed increasing signs of strain ahead of what could be one of the most critical takeover bids of the decade.

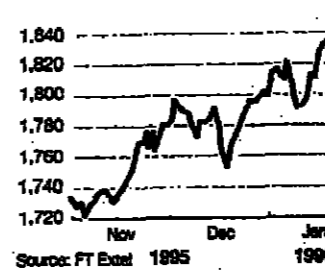
points to the good at 3,754.2, and was looking increasingly unhappy towards the close of trading. The FT-SE Mid 250 index was never too troubled by the day's events and closed 4.6 firmer at 4,078.2.

takeover offers in the UK. The level of turnover in the equity market was another disappointment. At 6pm, turnover was 886.1m shares, well down from the levels seen during the last few trading sessions. And more than 60 per cent of that figure was transacted in the non-FT-SE 100 stocks.

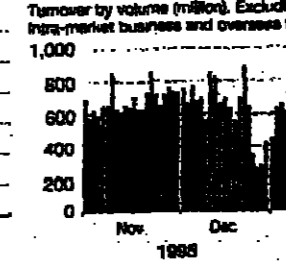
down 20p and that of Forte down 30p. They also said that the market would see equities move lower in the short term. Strategists still see plenty of takeover activity in coming months, which should underpin the equity market. In a market commentary on takeovers, the strategy team at NatWest Securities said bids "will remain a feature of UK corporate life and continue to provide firm support for the market in 1996".

Jones Industrial Average on Friday, which drove that index to within 32 points of its all-time high, prompted London's marketmakers to hoist opening levels and saw the Footsie climb to within 3.5 of its previous record minutes after the opening.

FT-SE-A All-Share Index



Equity shares traded



Indices and ratios

Table with 2 columns: Index Name and Value. Includes FT-SE 100 (3754.2), FT-SE Mid 250 (4078.2), FT-SE-A 350 (1861.5), FT-SE-A All-Share (1834.5), FT-SE-A All-Share YTD (3.71).

Best performing sectors

Table with 2 columns: Sector and Change. Includes Engineering, Vehicles (+1.8), Transport (+1.3), Telecommunications (+1.0), Alcoholic Beverages (+0.9), Chemicals (+0.8).

Fokker fears hit R-R

Talk of possible profits upgrades in the event of big customer Fokker going to the wall hit Rolls-Royce shares, which lost ground against the market trend in heavy 20m turnover.

charts with a gain of more than 3 per cent. The shipping and property group, which announced three boardroom appointments last week, finished 16 stronger at 505p as rumours of further, more extensive, management changes ran round the market.

National Westminster, flush with cash since the sale of its Bancorp arm in the US, was cited as the possible aggressor. However, most analysts were sceptical and NatWest's securities arm was recommending Standard Chartered shares for a completely different reason - its exposure to the Far East.

Whitbread in a £1.05bn deal should it escape Granada's bid. Rumours circulating in the market yesterday suggested Whitbread may be looking at other bid targets if Granada wins. The speculation pointed to PizzaExpress as its most likely target and the shares jumped 26 to 261p on the talk.

attempt to fill it, had created a shortage in the market. The shares ended the day 19p better at 458p. Daily Mail Trust moved forward 38 to 1389p in the FT-SE, squeezed higher by a comparatively large buy order late on Friday.

FUTURES AND OPTIONS

Table with 4 columns: Index Name, Open, Settle, Change, High, Low, Est. Vol, Open Int. Includes FT-SE 100 INDEX FUTURES (LFFE) and FT-SE 100 INDEX OPTION (LIFE).

Major Stocks Yesterday

Table with 4 columns: Stock Name, Vol, Price, Change, % Change. Lists major stocks like Astra, BAA, British Airways, etc.

Rolls-Royce has risen by more than 30 per cent since early November on the back of strong orders. The stock came off 3/4 to 197 1/2p yesterday.

BAA gained 11 at 499p. The airports group unveils third-quarter results early next month and most analysts are looking for an upbeat outlook. UBS is forecasting profits growth of 24 per cent for the quarter.

Shares in Granada hardened another 2 to 696p, while early buying of Forte, particularly by investors seeing it as the cheap way into Granada, faded in the afternoon, leaving the shares to drift 3 lower to 373p on profit-taking.

Retailer Lloyds Chemists put on 11 at 420p amid continued talk that German group Gehe may yet make a counter-bid to Unichem's agreed offer tabled last week. Unichem shares closed 7 1/2 off at 253p.

Take profits advice from NatWest Securities hit electronics giant GEC which has risen by more than 25 per cent since early December. The shares fell back 6 1/2 to 358 1/2p in 3 1/2m turnover.

MARKET REPORTERS:

Peter John, Joel Kibazo, Jeffrey Brown.

Financial Times. World Business Newspaper.

Mastering Management is a 20 week series being published in the UK edition of the Financial Times...

The series of tabloid supplements, sponsored by United Airlines, comprises 18 modules ranging from Marketing to Business Ethics, Strategic Management to Organisational Behaviour and Leadership to Finance.

Written by over 80 academics from three of the world's leading business schools - London Business School, Wharton (US), and IMD (Switzerland) - the course examines the latest thinking and current management practices. It builds into a valuable resource for those considering further business qualifications and provides practical guidance to those already involved in business management.

To 2000 for readers in mainland Europe (£70 for readers in the rest of the world) you can have the series delivered weekly, or complete at the end of the course. Subscriptions can be taken at any point during the course and you can write or call for individual issues you may have missed.

Don't you want to cancel your subscription at any time, we will credit you for the issues you decide not to receive. Subscribe now to make sure you don't miss out; lines are open 24 hours a day.



Subscribe to the Mastering Management programme and watch your business skills grow. Call +44 181 770 9772. Fax us on +44 181 643 7330 or clip out the coupon.

Subscription form with fields for Name, Job Title, Address, Telephone, Fax no., Card No., and Signature.

enclose a Eurocheque enclose a bankers draft (€80 mainland Europe, £70 rest of the world both made payable to FT Mastering Management.)

enclose a Visa enclose a Mastercard enclose a Switch enclose a Visa Delta enclose a Eurocard

Signature Date Expiry Date Switch issue number

Please return your completed order form with payment to: FT Mastering Management, PO Box 284, Solihull, Barry Hill, A.E. United Kingdom. Telephone +44 181 770 9772. Your name and address has been recorded by the Financial Times Ltd. If you require your details to be deleted from our database, please tick box []

Additional information on the FT-SE Actuarial Share Indices is published in Sunday Issues. Lists of constituents are available from The Financial Times Limited, One Southbank Bridge, London SE1 9PL. The FT-SE Actuarial Share Indices Service, which covers a range of electronic and paper-based products, is available from FT-SE Actuarial Share Indices Limited, 151 Fenchurch Lane, London EC3A 3BQ. The FT-SE 100 has been awarded FT-SE 100-Non-Financial Index, the FT-SE 100, the FT-SE Mid 250, the FT-SE Actuarial 350 and the FT-SE Actuarial 350 Industry baskets are calculated by the International Stock Exchange of the United Kingdom and Republic of Ireland for the FT-SE Actuarial All-Share Index, which is compiled by The Financial Times Limited, both in conjunction with the Institute of Actuaries and the Faculty of Actuaries under the auspices of the International Stock Exchange of the United Kingdom and Republic of Ireland Limited, 151 Fenchurch Lane, London EC3A 3BQ. The FT-SE and FT-SE Actuarial are free market indices and do not include the FT-SE 100-Non-Financial Index. The FT-SE Actuarial 350 and FT-SE Actuarial 350 Industry baskets are compiled by the IWM Company, 1 Sector Place, London EC2A 4PU and do not cover greater than 20 are not shown. 2 Values are negative.

FT GOLD MINES INDEX

Table with 4 columns: Index Name, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, 1995, 1996. Includes Gold Mines Index (2187.56), Africa (19), Australia (1), North America (12), etc.

FT-SE Actuarial Share Indices

Table with 4 columns: Index Name, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, 1995, 1996. Includes FT-SE 100, FT-SE Mid 250, FT-SE-A 350, etc.

Hourly movements

Table with 4 columns: Index Name, 9.00, 10.00, 11.00, 12.00, 13.00, 14.00, 15.00, 16.00, High/Low/Day. Includes FT-SE 100, FT-SE Mid 250, FT-SE-A 350, etc.

FT-SE Actuarial 350 Industry baskets

Table with 4 columns: Index Name, 9.00, 10.00, 11.00, 12.00, 13.00, 14.00, 15.00, 16.00, Class, Previous, Change. Includes Big 5, Pharma, Water, Retail, etc.

Trading Volume

Table with 4 columns: Stock Name, Vol, Price, Change, % Change. Lists major stocks like Astra, BAA, British Airways, etc.

FT-SE Actuarial 350 Industry baskets

Table with 4 columns: Index Name, Jan, Feb, Mar, Apr, May, Jun, Jul, Aug, Sep, Oct, Nov, Dec, 1995, 1996. Includes FT-SE 100, FT-SE Mid 250, FT-SE-A 350, etc.

Hourly movements

Table with 4 columns: Index Name, 9.00, 10.00, 11.00, 12.00, 13.00, 14.00, 15.00, 16.00, High/Low/Day. Includes FT-SE 100, FT-SE Mid 250, FT-SE-A 350, etc.

FT-SE Actuarial 350 Industry baskets

Table with 4 columns: Index Name, 9.00, 10.00, 11.00, 12.00, 13.00, 14.00, 15.00, 16.00, Class, Previous, Change. Includes Big 5, Pharma, Water, Retail, etc.

Large table of market data including various indices, stock prices, and financial metrics.

WORLD STOCK MARKETS

Main table of world stock market data including sections for EUROPE (Austria, Czech Rep, Denmark, Finland, France, Germany, Greece, Hungary, Italy, Japan, Korea, Malaysia, New Zealand, Singapore, South Africa, Taiwan, Thailand, UK, US, and others), with columns for stock names, prices, and changes.

Advertisement for Rockwell automotive component systems, featuring the text 'In the world of automotive component systems, Rockwell is world class' and the Rockwell logo.

Section containing US INDICES (Dow Jones, S & P 500, etc.), INDEX FUTURES (S&P 500, etc.), and NORTH AMERICA (Toronto, Montreal, etc.) with detailed market data and financial metrics.

3:30 pm January 22

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices for various companies, organized into columns with headers like 'High', 'Low', 'Open', 'Close', 'Change', and 'Volume'. Includes sub-sections for 'D', 'L', 'H', 'M', 'F', 'G', 'K', 'S', 'O', 'P', 'Q', 'R', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

BEAUGUEST Hotel Sofitel advertisement with logo and text: 'When you stay with us in LUXEMBOURG stay in touch with your complimentary copy of the FINANCIAL TIMES'.

Continued on next page

NYSE COMPOSITE PRICES

NASDAQ NATIONAL MARKET

Table of NYSE Composite Prices listing various stocks with columns for stock name, price, and change.

Table of NASDAQ National Market listing various stocks with columns for stock name, price, and change.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

Advertisement for Luxembourg with text: 'Have your FT hand delivered in Luxembourg. In the edge over your competitors by having the Financial Times delivered to your home or office every working day.' Includes logo and contact information.

Table of AMEX Composite Prices listing various stocks with columns for stock name, price, and change.

AMERICA

Tech stocks rise as bonds check Dow

Wall Street

US shares were mostly flat by midsession, while technology companies continued to climb on bargain hunting following the sell-off at the beginning of the year, writes Lisa Branstetter in New York.

At 1 pm the Dow Jones Industrial Average was 9.08 higher at 5,193.78. The Standard & Poor's 500 had added 0.79 at 612.82 and the American Stock Exchange composite was up 1.27 to 531.89. Volume on the NYSE came to 216m shares.

Bonds exerted a negative influence on shares by falling on worries that congress might provoke a debt default by not agreeing to raise the US borrowing limit before an interest payment was due in February.

The Nasdaq Composite added 7.52 at 1,025.97 and the Pacific Stock Exchange technology index rose 1 per cent.

Rising technology companies included America Online, which climbed 3 3/8% to 38 3/8% on reports that the company was considering an alliance with Netscape Communications, the maker of internet software. Shares in Netscape added 8 1/2% at \$150.

Class H shares in General Motors, which represent equity in GM Hughes, soared 4 1/2% or 10 per cent to \$52 1/2 on news that AT & T would take a 25 per cent stake in Hughes' DirecTV for \$137.5m. Shares in AT & T fell 1/2% at \$64.

Argentina gains 2%

Buenos Aires built on Friday's 3 per cent gain and by midsession the Merval index stood 11.83 or 2.2 per cent higher at \$60.02.

The market's strength was said to be supported by optimism regarding talks that the government was having with the IMF during this week.

Sentiment was also boosted after Argentina and Brazil signed a four-year car trade agreement yesterday, under which Argentina hoped to boost its exports and clear a deficit in bilateral vehicle trade. Speculation ahead of the deal led to a surge in the shares of Sevel and Cladea,

Goodyear Tire & Rubber added 1 1/2% or 3 per cent after the company said that it expected to report record sales and strong profits for the fourth quarter.

Goodyear said profits, due to be announced on February 5, should be in the range of 94 to 97 cents a share, compared to 90 cents a share for the same 1994 period.

Maybelline slipped 1 1/4% at \$43 1/2 after Benckiser of Germany called at least a temporary halt to the bidding war for the company by announcing that it would not try and top L'Oréal's bid of \$44 a share.

Benckiser said that it remained interested in Maybelline and might launch another effort to buy the company if L'Oréal's bid ran into anti-trust problems.

Harley-Davidson rose 3 1/4% or 13 per cent to \$30 1/2 as it announced plans to sell its recreational vehicle division to Monaco Coach. Monaco shed 3/4% or 5 per cent at \$67.

Canada

Toronto was led higher by strong golds, the sector rising 1.8 per cent at midday after Comex gold prices hit a 2 1/2-year high. However, the TSE composite index was restricted to a gain of 8.06 at 4,329.12, with financial services, metals and minerals, and oil and gas the laggards at midsession.

Placer Domes was up 3 1/2% to \$37 1/2 and TVX Gold 2 1/2% higher at \$22 1/2.

ASIA PACIFIC

Nikkei falls as Hong Kong breaches 23-month high

The Nikkei average fell for the third consecutive day, on concerns over the country's housing loan companies and on reports that the state-owned pension fund manager was considering suspending links with life insurance companies, writes Emiko Terazono in Tokyo.

The 225-share index closed 169.23 at 20,196.53 after moving between 20,291.87 and 20,088.50. After a rise in earlier trading, arbitrage selling and profit-taking by domestic institutions depressed stock prices.

Volume plunged from 401m shares to 280m. The Topix index of all first section stocks dipped 15.13 to 1,570.39 and the Nikkei 500 by 3.23 to 294.15. Losers led gainers by 693 to 330, with 187 issues unchanged. But in London the ISE/Nikkei 50 index put on 1.54 at 1,365.50.

Investors were also unimpressed by reports that the Kingston Welfare Service Public Corporation (Nenpuku) would stop entrusting its fund management to life insurance companies, due to low returns. Expectations that life insurers would have to sell shares to raise the money to refund Nenpuku weighed on stock prices.

Bank issues were sold on the likely parliamentary wrangling over the jusen (housing loan companies). Sumitomo Bank shed Y30 to Y72.04 and Asahi Bank Y70 to Y72.00. But Long-Term Credit Bank of Japan drew buying, rising Y10 to Y77 on its restructuring plans. High-technology stocks were

Bullion price lifts South Africa

Gold shares closed an active day sharply higher after bullion broke above the \$400 per ounce level, although some dealers said that the price needed to show more sustained strength if a rally were to be initiated.

They noted that the price had met resistance at \$402, and that \$407 had to be breached in the short term if it were to break out of the current trading pattern.

Industrials also made strong gains in the afternoon session, helped by strength on Wall Street. The overall index climbed 85.2 to 6,905.8, industrials advanced 50.4 to 8,885.1 and the golds index gained 108.7 to 1,672.0.

Among individual features, Anglo forged ahead RB to R265, Vaal Reefs R33 to R340 and Kloof R325 to R445.00.

EUROPE

Corporate problems stop Frankfurt in its tracks

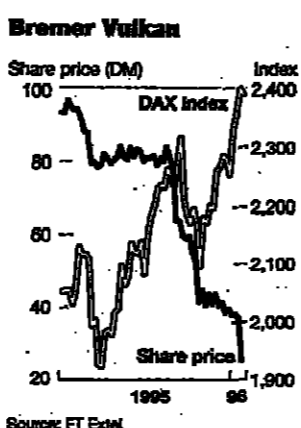
Brokers contemplated the ravages of corporate sickness, and FRANKFURT paused after last week's succession of highs. Daimler was suspended and Bremer Vulkan, the shipbuilder, dropped 12 per cent to little more than a quarter of last year's high as the Dax index fell 8.84 to 2,391.74.

Daimler's estimate of a DM6.8bn 1995 loss, issued as it withdrew financial support to Fokker, its Dutch aircraft building subsidiary, had a broad effect on sentiment. German stock market turnover dropped from DM13bn to DM7.5bn. Grey market indications for Daimler itself were a fall of 2 per cent or so, to DM755 in early trading, and a recovery later to DM762.

Bremer Vulkan plunged after a newsletter said it was on the brink of bankruptcy, and in spite of denials from the company. Commerzbank, which leads Bremer Vulkan's creditor banks, slid DM6.30 or 1.8 per cent to DM242.50.

PARIS continued to focus on L'Oréal, up FF4 at FF71.432, after it raised its bid for Maybelline from \$41 to \$44 a share. The increase followed a revised bid of \$42 from Benckiser, of Germany.

Ms Marie-Hélène Leopold, of Paribas in Paris, commented



Source: FT Data

that if the takeover was successful it would have a number of positive implications for the French group, not least in giving it strategic access to the US mass market. While she thought that the bid of \$44 per share was on the high side, it should, she said, resolve few problems for the French company, which had no debts and which was cash rich.

The CAC-40 index lost 9.86 to 1,954.42 on profit-taking in turnover of FF2.8bn.

TF1, an offshoot of Bouygues, rose FF8 to FF492 ahead of today's 1995 results, expected after the close of trading. Analysts were looking for

a net profit of more than FF600m, compared with FF542m for 1994. Bouygues added FF6 at FF522.

Cap Gemini Societe rose FF7.40 to FF71.01 on takeover speculation, and after the company forecast annual sales growth of 20 per cent compared with 12 per cent at present.

AMSTERDAM suspended Fokker at FF4.20 throughout the session pending a statement from the company, expected last night, on its financial and trading future. The AEX index ended marginally lower, off 0.15 at 508.43.

Hoogovens, the aluminium and steel group, rose 50 cents to FF 59 after the stock was upgraded to "buy" by Robeco Effectenbank. The broker said that the change in stance was a reflection of the company's sales potential as well as restructuring measures.

Hoogovens also confirmed last week that it would return to full aluminium capacity of 220,000 tonnes this year, after a voluntary agreement in 1994 to cut output by 42,000 tonnes.

Unilever rose FF 1 or 1.7 per cent to FF239.20, attributed to US interest, while Akzo Nobel shed FF 2.60 to FF178.70 as reports circulated that a minority shareholder might be about to sell its stake.

FT-SE Actuaries Share Indices

Table with columns: Jan 22, Daily changes, Open, 10.30, 11.00, 12.00, 13.00, 14.00, 15.00, Close. Rows include FT-SE Actuaries 100, FT-SE Actuaries 200, and FT-SE Actuaries 300.

MILAN recovered some of its early losses as the political situation remained uncertain. The Mibtel index fell 1.2 per cent to 9,717, while the Comit moved ahead 1.60 to 613.38. Individual stories included Olivetti, down L22 at L1,051. Elsewhere, Telecom Italia fell L7 to L2,700, TIM slipped L18 to L2,770 and Stet eased L60 to L4,885.

MADRID offered contrasts, particularly in banks. As the general index lost a mere 0.28 to 330.26, Argenta fell Pta100 or 1.9 per cent to Pta5,140 on reports that the Spanish government was studying the sale of another 25 per cent of the equity, but Banesto, which had been suffering since 1993, rose another Pta27 or 3.2 per cent to Pta342.60 following last week's forecast of a sharp

increase in profits in 1996. LISBON focused on banks as BPI bid for BFE. The bidder fell Esc60 to Esc1,850, the target rose Esc116 to Esc1,699 and Cimpor-Cementos, the cement group which owns 12 per cent of BFE, closed Esc61 higher at Esc2,900. The BVL30 index rose 12.40 to 1,727.97.

BRUSSELS turned back from its highs, the Bel-20 index losing 4.82 at 1,667.71, but it had a prominent winner in Union Minière which rose BF70, or 3.2 per cent to BF2,235 on the strength of the dollar.

VIENNA took profits in Wienerberger, the building materi-

als manufacturer, which had surged by more than 7 per cent on Friday, and the stock slipped Sch105 to Sch2,265 as the ATX index eased 1.57 to 1,050.45.

TEL AVIV rallied 1.6 per cent on Sunday after the Palestinian elections, held it and added a little more to close with the Mifstanim index up another 0.42 at 211.26, turnover staying high at Shk115m, against Shk123m.

ISTANBUL saw profit-taking towards the end of the session but the composite index rose 776.51 or 1.6 per cent to 49,894.19 after an earlier high of 50,797.

Brokers said that investors were positive about the formation of the new centre-right coalition, after the Islamist Welfare Party, which won the December parliamentary elections, said at the end of last week that it had been unable to construct an administration.

WARSAW rose 2 per cent but volume was lacking. The Wig index rose 187.2 to 5,899.9 in turnover of 74m zlotys. Traders expected a period of consolidation following a rise in local currency terms of 16 per cent since January 1.

Written and edited by William Cochrane and John Pitt

ASIA PACIFIC

Nikkei falls as Hong Kong breaches 23-month high

Tokyo

The Nikkei average fell for the third consecutive day, on concerns over the country's housing loan companies and on reports that the state-owned pension fund manager was considering suspending links with life insurance companies, writes Emiko Terazono in Tokyo.

The 225-share index closed 169.23 at 20,196.53 after moving between 20,291.87 and 20,088.50. After a rise in earlier trading, arbitrage selling and profit-taking by domestic institutions depressed stock prices.

Volume plunged from 401m shares to 280m. The Topix index of all first section stocks dipped 15.13 to 1,570.39 and the Nikkei 500 by 3.23 to 294.15. Losers led gainers by 693 to 330, with 187 issues unchanged. But in London the ISE/Nikkei 50 index put on 1.54 at 1,365.50.

Investors were also unimpressed by reports that the Kingston Welfare Service Public Corporation (Nenpuku) would stop entrusting its fund management to life insurance companies, due to low returns. Expectations that life insurers would have to sell shares to raise the money to refund Nenpuku weighed on stock prices.

Bank issues were sold on the likely parliamentary wrangling over the jusen (housing loan companies). Sumitomo Bank shed Y30 to Y72.04 and Asahi Bank Y70 to Y72.00. But Long-Term Credit Bank of Japan drew buying, rising Y10 to Y77 on its restructuring plans. High-technology stocks were

the current trading pattern. Industrials also made strong gains in the afternoon session, helped by strength on Wall Street. The overall index climbed 85.2 to 6,905.8, industrials advanced 50.4 to 8,885.1 and the golds index gained 108.7 to 1,672.0.

Among individual features, Anglo forged ahead RB to R265, Vaal Reefs R33 to R340 and Kloof R325 to R445.00.

The All Ordinaries index

gained 13.50 at 2,260.60 in turnover of A\$414m.

In pharmaceuticals, Cortes International rose 80 cents or 21 per cent to A\$4.90 on news that it had entered an agreement which would allow it to develop an anti-ulcer vaccine.

The golds index gained \$2.50 or 1.7 per cent at \$143.80 as the bullion price rose to A\$400.30 on a ounce, from Friday's close of A\$399.80 in New York.

BANKOK finished at a six-month high as late buying of bank issues helped to push up equities just before the close. The SET index added 14.40 or 1 per cent at 1,389.43, its highest level since the end of July 1995. Trading was brisk, with turnover of Bt12.7bn.

Dealing in Thai Danub Bank and Finance One resumed after being suspended early last week at the companies' request, as they awaited the result of Finance One's plan to buy a stake in the bank.

Among property issues, Cheong Kong rose up HK\$2. HK\$33.75 after hitting an historic high of HK\$4. Henderson Land added HK\$2 at HK\$4.25. SINGAPORE was mixed, although blue chips jumped 1.9 per cent on broad buying by institutions. The Straits Times Industrial index rose 45.34, ending at the day's high of 2,448.82 and near to its all-time peak of 2,471.90 achieved in January 1994.

Among index stocks, Cycle & Carriage, the motor distributor, advanced 30 cents or 3.7 per cent to S\$16.80.

SYDNEY was underpinned by an improvement in both gold and base metal prices.

Among individual features, Anglo forged ahead RB to R265, Vaal Reefs R33 to R340 and Kloof R325 to R445.00.

strong foreign buying interest

in major blue chips. The composite index rose 66.63 to 2,831.15 in volume of 3.2bn shares worth 2.5bn pesos.

Analysts said most of the blue chips, such as PLDT, PNB, Meralco and San Miguel, were still fairly valued after sharp corrections last year.

PLDT put on 60 pesos at 1,610. JAKARTA finished sharply higher in spite of late profit-taking in Telkom and consumer stocks. The composite index put on 8.97 or 1.6 per cent at 571.32 after touching the day's high of 573.95.

KUALA LUMPUR ended higher, buying of blue chips resumed in the afternoon after a late morning dip, and the composite index picked up 7.94 to 1,064.53.

Olympia fell 25 cents to

Essential Reading for Senior Managers in the Retail Industry

Improving Retail Efficiency Through EDI: Managing the supply chain offers a detailed exploration of electronic data interchange systems, illustrating opportunities to gain competitive advantage.

Cross-Border Retailing: Leaders, losers and prospects provides a unique assessment of the essential factors that must be considered when embarking on a cross-border retail strategy, supported by over 30 company profiles.

Prospects for Home Shopping in Europe: Threats and opportunities examines the potential profit-making opportunities to be reaped in this rapidly expanding sector, with case studies of major players in the industry.

Below-The-Line Marketing: A consumer focused approach identifies the key marketing strategies of the 1990s assessing effectiveness of different promotion techniques and channels, looking at consumer loyalty and future trends.

Private Label in Europe: Prospects and opportunities for FMCG retailers assesses the factors influencing the growth of private labels by country and product sector, highlighting the shift in power from manufacturer to retailer.

Mail Order in Europe: Preparing for the 21st Century assesses mail order development in terms of market share and size, product shares, consumer profiles, new technology and future prospects.

Category Killers in Europe: A retail format for the future? In-depth case studies examine adaptations of the category killer strategy and relationships with competing retailers.

Impact of IT in Retail: Globalisation and consumer focus examines the new technologies transforming the retail sector, their impact on growth opportunities and strategy.

Hypermarkets and Supermarkets in Europe: The end of growth? The dominant position of these retailers is increasingly under threat, what new strategies can they adopt to maintain their competitive edge?

UK Brand Strategies: Facing the competitive challenge analyses factors affecting consumer brand marketing - opportunities for globalization, competitive strategy and brand performance - all based on company case studies.

To receive your FREE 1996 catalogue simply complete the form below and return to: Michael Devine, FT Management Reports, Maple House, 149 Tottenham Court Road, London W1P 9LL.

Tel: +44 (0) 171 896 2327 Fax: +44 (0) 171 896 2333

Please send me the latest FT Retail Catalogue

Name: Title: Address: Postcode: Tel: Fax:

Table titled 'MARKETS IN PERSPECTIVE' showing % change in local currency for various countries over 1 week, 4 weeks, 1 year, and since start of 1995.

Table titled 'FT/S&P ACTUARIES WORLD INDICES' showing national and regional market indices for Friday, January 19, 1996, and Thursday, January 18, 1996.

The FT/S&P Actuaries World Indices are owned by The Financial Times Ltd., Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by The Financial Times and Goldman Sachs in conjunction with the Institute of Actuaries and the Faculty of Actuaries, NewWest Securities Ltd. was a co-founder of the indices.



FINANCIAL TIMES Newsletters & Management Reports



FINANCIAL TIMES Newsletters & Management Reports